

Metalloinvest
Resources create opportunities



📅 24 FEBRUARY 2022

FY 2021 IFRS FINANCIAL RESULTS

COMMITMENT TO BEST PRACTICES IN ESG



INTERNATIONAL ESG RATINGS

ecovadis
Business Sustainability Ratings



- ✓ **TOP 4%** IN THE INDUSTRY
- ✓ **TOP 9%** OVERALL

SUSTAINALYTICS

- ✓ **#6** OUT OF 133 INDUSTRY PEERS¹
- ✓ **27.8 SCORE** IN ESG RISK RATING

CDP
DISCLOSURE INSIGHT ACTION

- ✓ **B- RATING**
- ✓ **THE BEST SCORE** FOR A DEBUT RATING AMONG RUSSIAN FERROUS METALLURGY COMPANIES

ISS ESG

- ✓ **C RATING** (UPGRADED FROM C-)

S&P Global

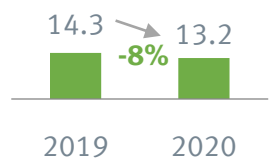
- ✓ **TOP QUARTILE** OF THE INDUSTRY
- ✓ **44 SCORE** SIGNIFICANTLY ABOVE THE INDUSTRY AVERAGE (29 POINTS)

ENVIRONMENTALLY FRIENDLY BUSINESS

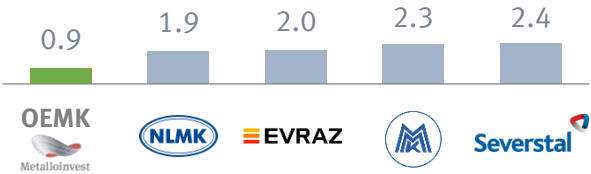


ENVIRONMENTAL PARTNER FOR GREENER STEELMAKING. COMPANY'S PRODUCTS (HBI/DRI) ALLOW FOR >35% REDUCTION IN CO₂²

TOTAL GHG DIRECT EMISSIONS DOWN 8% Y-O-Y
(CO₂ equivalent, mt)



OEMK IS THE MOST EFFICIENT BY EMISSIONS
(Scope 1 CO₂ emissions per tonne of steel¹)



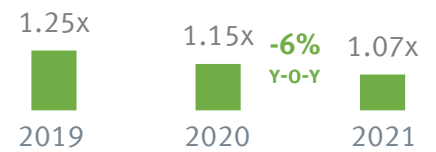
RESPONSIBLE TAILINGS MANAGEMENT, OVER 1,500 DEVICES USED FOR MONITORING

HEALTH & SAFETY AS A KEY PRIORITY



2021 WAS DECLARED THE YEAR OF INDUSTRIAL SAFETY AT METALLOINVEST

1.07x LTIFR³ IN 2021 (EST.)
-15% IN THREE YEARS



INTERNATIONAL CERTIFICATION

OHSAS 18001:2007
(LABOUR SAFETY MANAGEMENT SYSTEM)

COVID-19 HERD IMMUNITY HAS BEEN ACHIEVED VACCINATION POINTS WERE OPENED ON-SITE

¹ In 2021, based on public disclosure; ² Compared to traditional blast furnace process; ³ Lost time injury frequency rate among employees & contractors
Source: Company data



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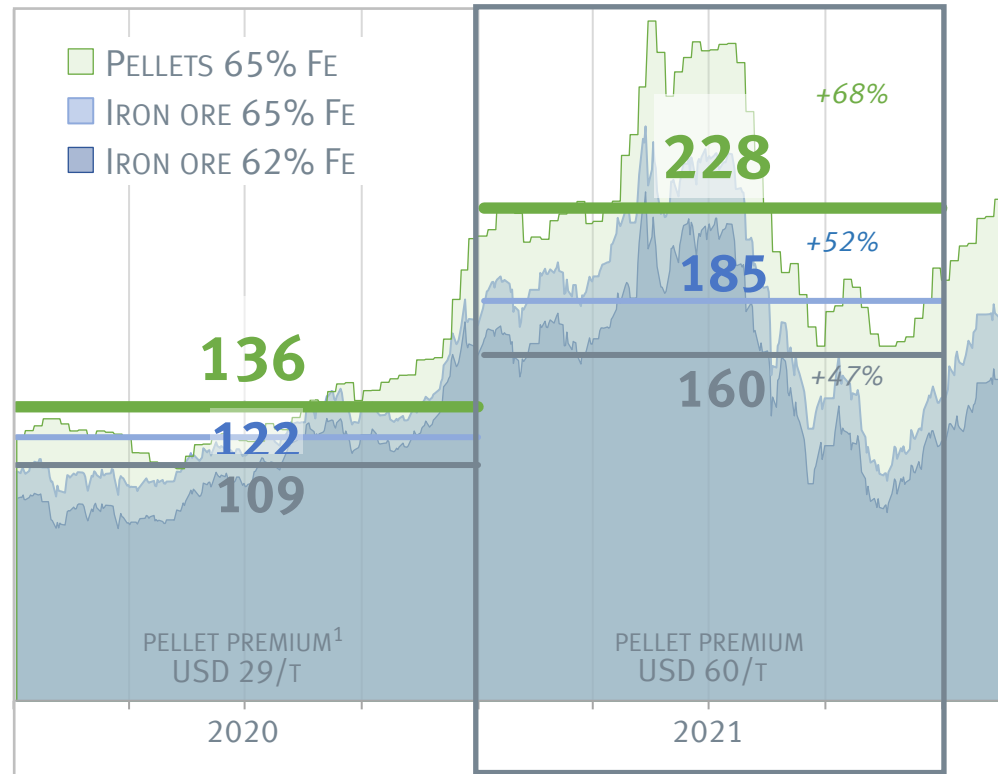
KEY HIGHLIGHTS

SUPPORTIVE GLOBAL PRICES...



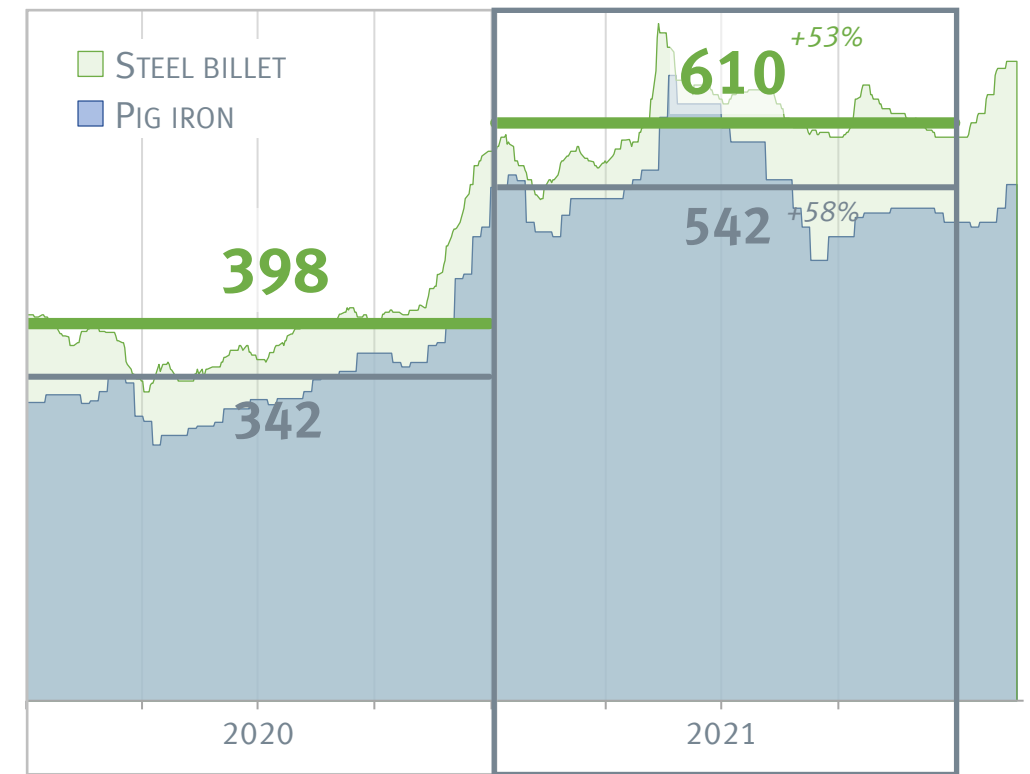
IRON ORE PRODUCTS

USD/T, CFR CHINA



PIG IRON & STEEL

USD/T, FOB BLACK SEA



- ✓ STRONG DEMAND FOR RAW MATERIALS IN CHINA HAS DRIVEN IRON ORE PRICES TO RECORD HIGHS. CONCERNS OVER LIMITED GLOBAL IRON ORE SUPPLIES ALSO SUPPORTED PRICES
- ✓ IRON ORE FUTURES IN CHINA ARE BOOMING ON STRONG MARGINS AND STABLE DEMAND, BOOSTED BY HIGH PROFITABILITY OF ENTERPRISES

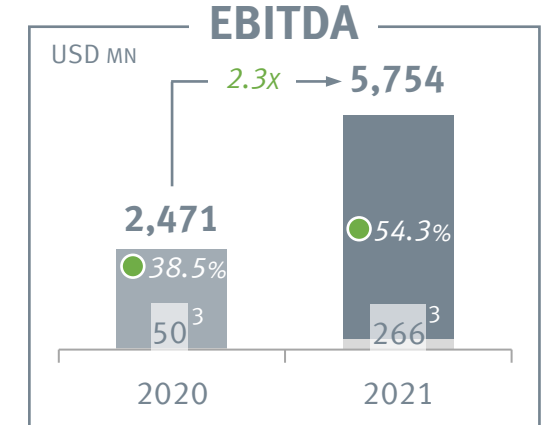
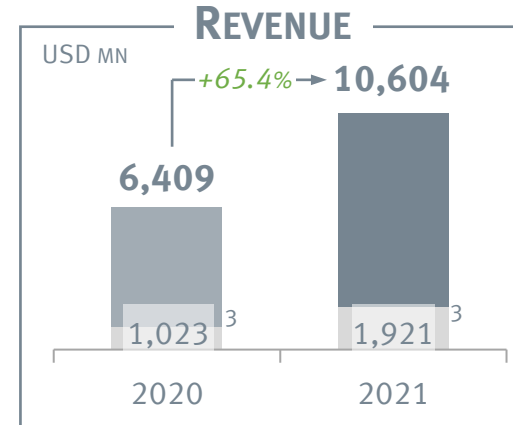
- ✓ DUE TO STRICT ENVIRONMENTAL REQUIREMENTS IN EUROPE, PIG IRON CONSUMPTION IS BEING REPLACED BY SCRAP AND HBI/DRI
- ✓ STEEL PRICES ROSE FOLLOWING AN INCREASE IN DEMAND FOR ROLLED STEEL. A GLOBAL IRON ORE PRICE INCREASE ALSO SUPPORTED STEEL PRICES

¹ Pellets 65% Fe vs. iron ore 62% Fe; Source: Fastmarkets

...CONTRIBUTED TO THE OUTSTANDING FY 2021 RESULTS¹

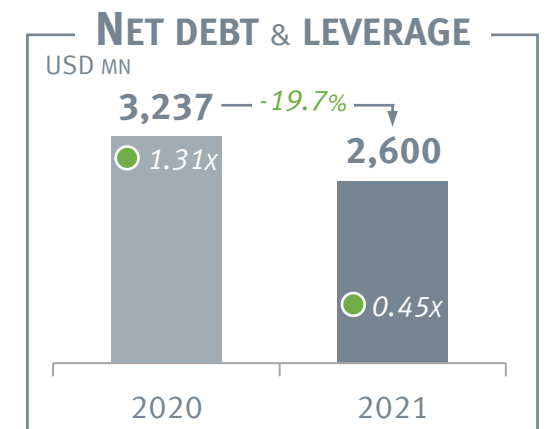
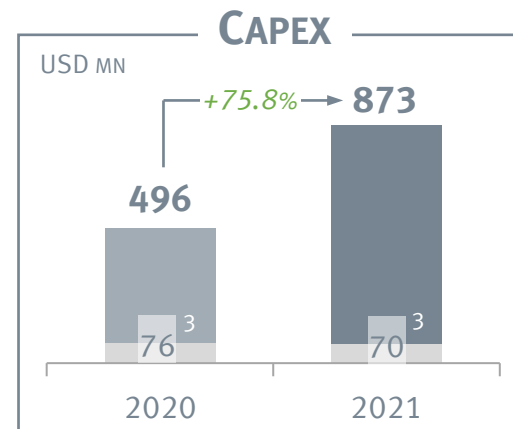


USD MN		2021	2020	Δ
REVENUE	🏆 ²	10,604	6,409	+65.4%
EBITDA	🏆	5,754	2,471	2.3x
EBITDA MARGIN	🏆	54.3%	38.5%	+15.7P.P.
NET INCOME	🏆	4,116	1,337	3.1x
CAPEX ⁴	🏆	873	496	+75.8%



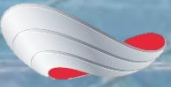
● EBITDA MARGIN

USD MN		31.12.2021	31.12.2020	Δ
TOTAL DEBT	🏆	3,010	3,675	-18.1%
CASH & CE		410	437	-6.3%
NET DEBT	🏆	2,600	3,237	-19.7%
NET LEVERAGE	🏆	0.45x	1.31x	-0.86x



● NET LEVERAGE

¹ On 2 February 2022 the Group signed a share purchase agreement with Zagorsky Pipe Plant (ZTZ) to sell 100% of the shares in Ural Steel. The Group expects to complete the sale in February 2022. According to IFRS Consolidated Financial Statements for FY 2021 Ural Steel's operations were classified as discontinued (previously included in the Steel segment). This slide shows financial figures for both continued and discontinued operations unless stated otherwise; ² Hereinafter record results since 2010; ³ Discontinued operations associated with Ural Steel; ⁴ Incl. investment in associate (in 2021 Metalloinvest invested in the equity of a newly registered company, Mikhailovsky HBI LLC, a producer of HBI, which is 45% owned by MGOK, 55% by USM).



OPERATIONAL RESULTS

PRODUCTION & SHIPMENTS SCHEME FOR 2021



OPEN-PIT ORE MINED



PRODUCTION

IRON ORE



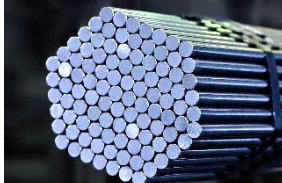
PELLETS



METALLICS



STEEL



SHIPMENTS

IRON ORE MN T

7.4 20% OF PRODUCTION

PELLETS MN T

15.8

72% OF IRON ORE PRODUCTS SHIPMENTS

HBI/DRI MN T

4.2

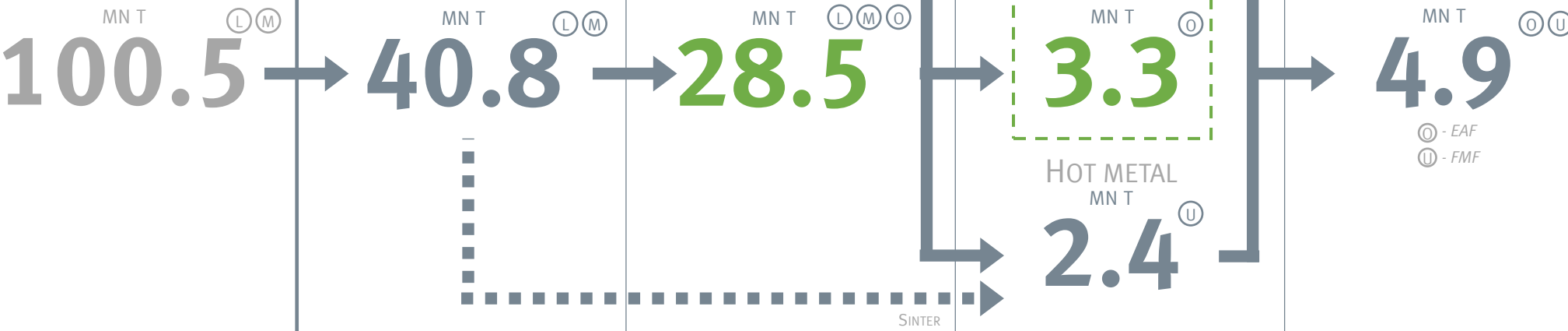
INCL. 0.25 MN T OF DRI

PIG IRON MN T

1.4

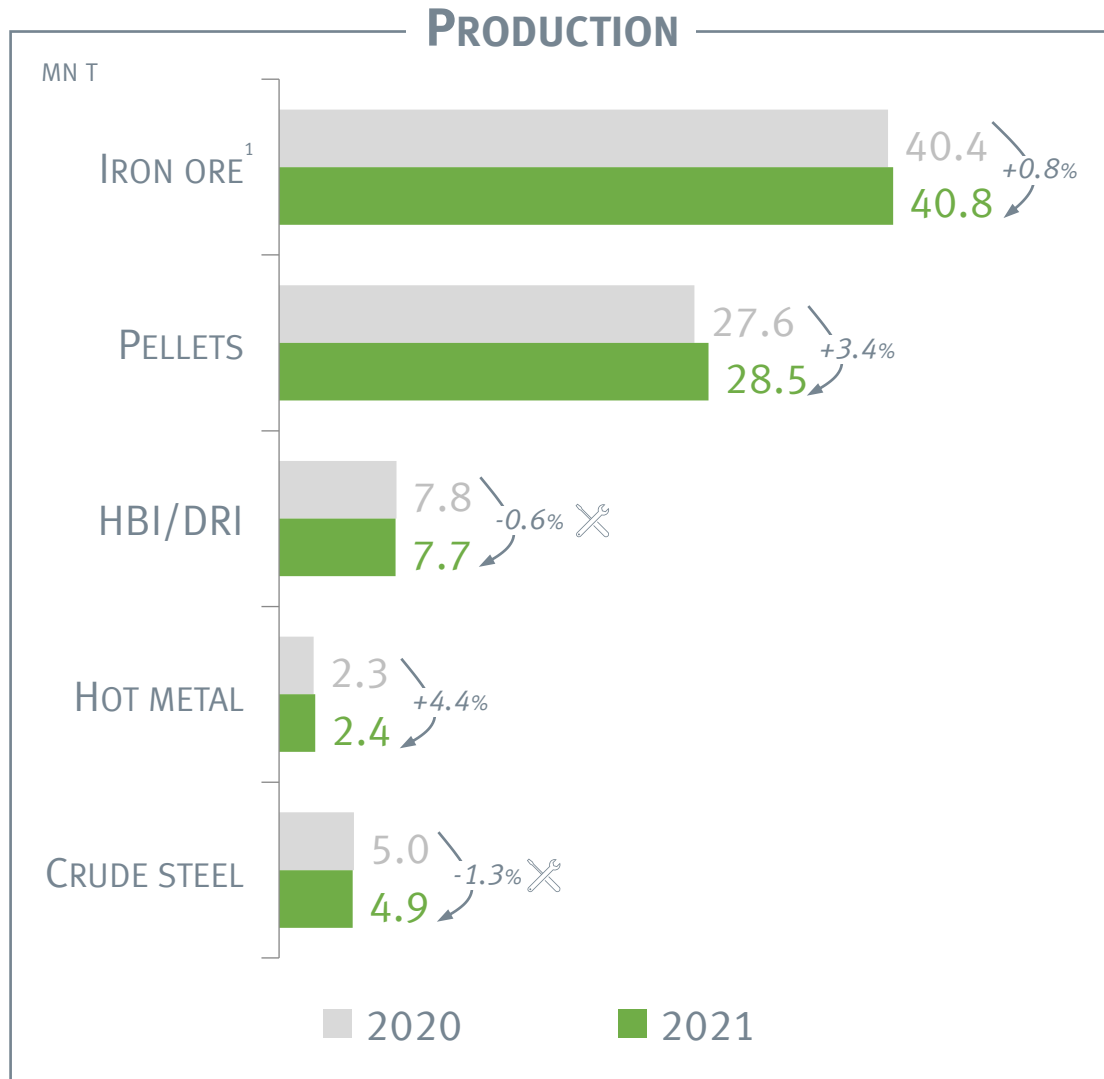
STEEL PRODUCTS MN T

4.6



(L) - LGOK (M) - MGOK (O) - OEMK (U) - Ural Steel

STABLE OUTPUT ACROSS ENTIRE PRODUCT RANGE



IRON ORE PRODUCTION INCREASED BY 0.8% Y-O-Y AND AMOUNTED TO **40.8 MN T** MAINLY DUE TO A REDUCTION IN REPAIR WORK DOWNTIME AND AN INCREASE IN THE AVERAGE PRODUCTIVITY OF EQUIPMENT



PELLET OUTPUT INCREASED BY 3.4% Y-O-Y AND AMOUNTED TO **28.5 MN T**. THE GROWTH WAS DRIVEN BY REDUCED EQUIPMENT DOWNTIME DUE TO THE OVERHAUL AND RECONSTRUCTION OF PELLET PLANT #3 AT MGOK IN Q3 2020



HBI/DRI PRODUCTION AMOUNTED TO **7.7 MN T**, WHICH IS 0.6% LOWER Y-O-Y. THE SLIGHT DECREASE IS DUE TO THE OVERHAUL OF HBI PLANT #1 IN Q2 2021 AND HBI PLANT #2 IN Q4 2021



HOT METAL PRODUCTION INCREASED BY 4.4% AND AMOUNTED TO **2.4 MN T**. THE INCREASE WAS MAINLY DUE TO THE COMMISSIONING OF BLAST FURNACE #2 AND #3 FOLLOWING THEIR MODERNISATION



CRUDE STEEL OUTPUT AMOUNTED TO **4.9 MN T**, DECREASING BY 1.3% Y-O-Y. THE CHANGE IS A RESULT OF MAINTENANCE WORKS AT OEMK'S EAF #4 IN Q3 2021

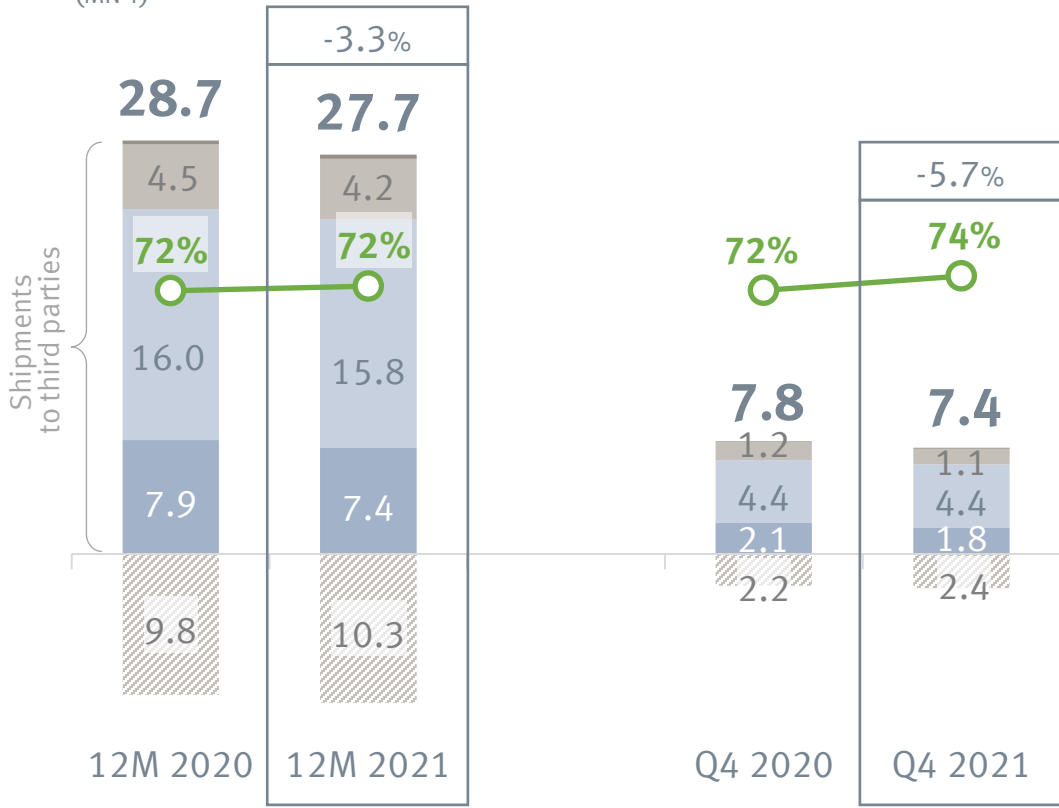
¹ Iron ore refers to iron ore concentrate and sintering ore; ✂ - overhauls / reconstruction works

SHIPMENTS BY PRODUCT



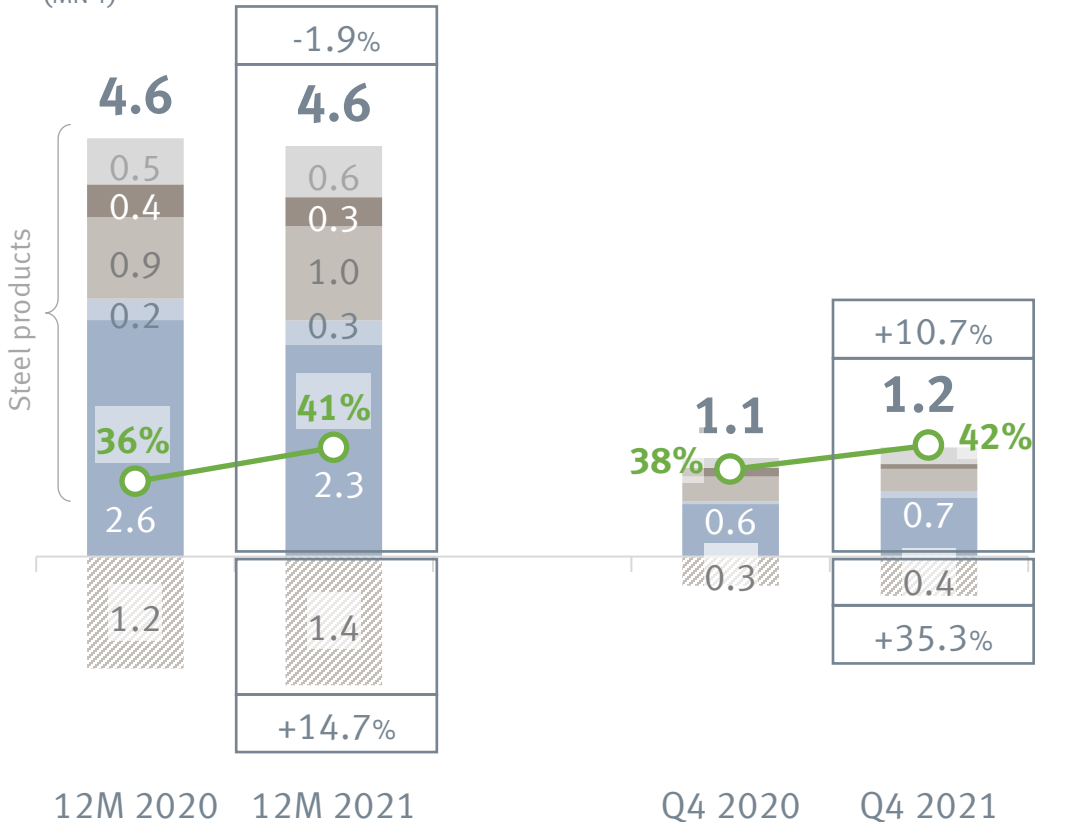
IRON ORE PRODUCTS¹

(MN T)



PIG IRON & STEEL PRODUCTS

(MN T)



INTRAGROUP
 IRON ORE
 PELLETS
 HBI/DRI
 OTHER²
○— HVA SHARE

PIG IRON
 SEMIS³
 SEMIS HVA⁴
 SBQ HVA⁵
 PLATE HVA
○— HVA SHARE

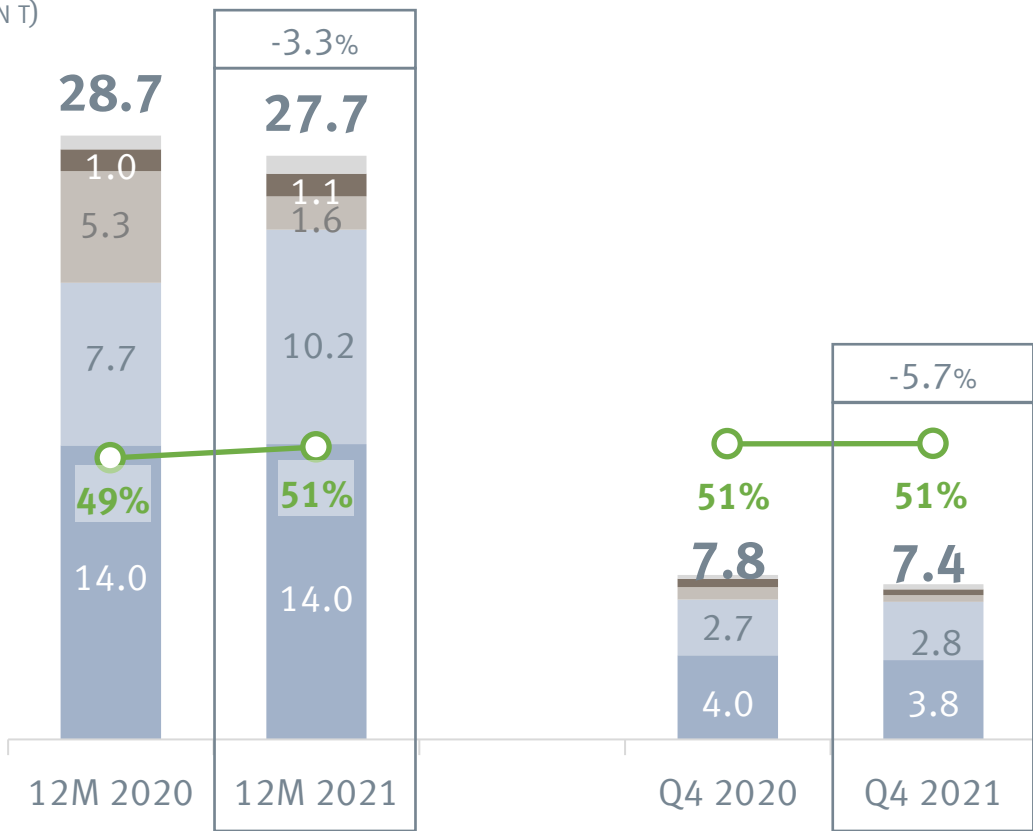
¹ Incl. HBI/DRI; ² HBI fines and pellets screening; ³ Semis – cast squares, square billets from OEMK and cast billets from Ural Steel; ⁴ Semis HVA – pipe billets from OEMK; ⁵ SBQ HVA – long products, wire coils from OEMK

SHIPMENTS BY REGION



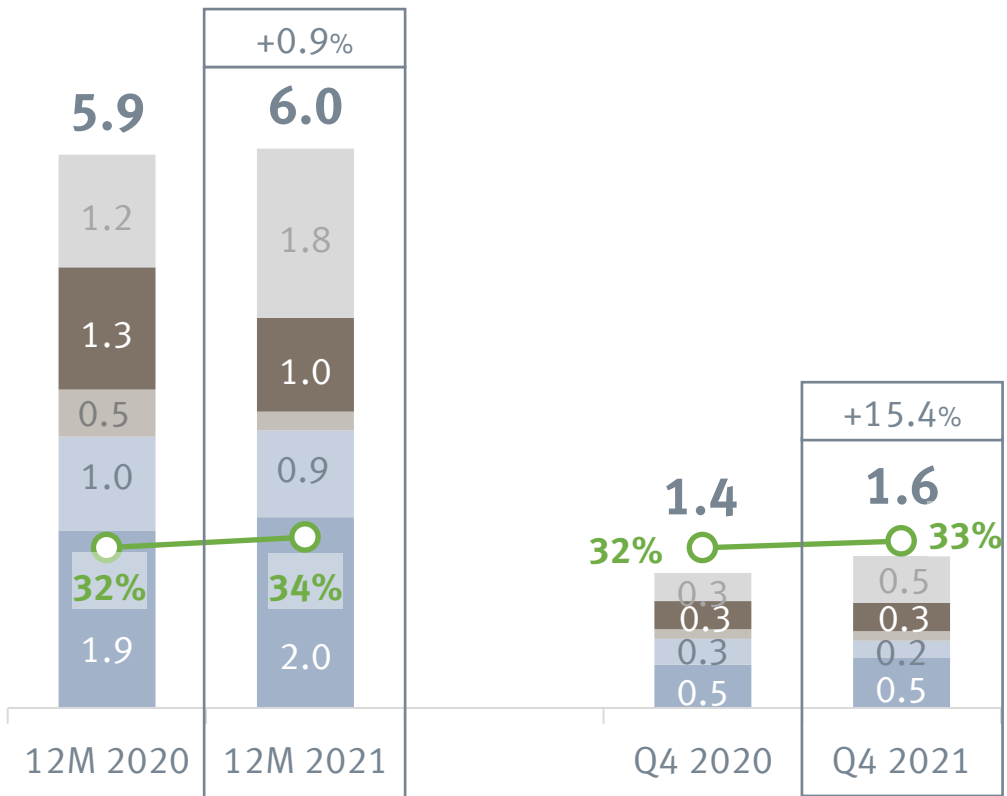
IRON ORE PRODUCTS¹

(MN T)



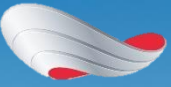
PIG IRON & STEEL PRODUCTS

(MN T)



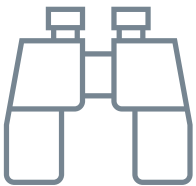
■ RUSSIA
 ■ EUROPE
 ■ ASIA
 ■ MENA
 ■ OTHER (INCL. CIS)
 ○ RUSSIA SHARE

¹ Incl. iron ore, pellets, HBI/DRI, HBI fines and pellets screening



STRATEGY & CAPEX

QUALITATIVE CHANGE STRATEGY TO 2032



IN Q1 2021, METALLOINVEST PRESENTED ITS QUALITATIVE CHANGE STRATEGY

STRATEGIC PRIORITIES ARE INCREASING SALES MARGINS, IMPROVING OPERATIONAL AND MANAGERIAL EFFICIENCY, AND SUSTAINABLE DEVELOPMENT.

DURING PHASE ONE, UNTIL 2026, THE GOAL IS TO RAISE IRON ORE QUALITY TO THE LEVEL OF BEST INTERNATIONAL STANDARDS, INCREASE PRODUCTION OF PELLETS, HBI/DRI, AND EXPAND THE COMPANY'S PRESENCE IN NICHE MARKETS FOR STEEL PRODUCTS.



KEY FOCUS AREAS OF THE 1ST PHASE:

- IMPROVED PRODUCT QUALITY**
- IMPLEMENTATION OF ESG PROGRAMMES**
- INCREASING PRODUCTION
- REDUCING COSTS
- SALES SUPPORT
- DEVELOPMENT OF NICHE STEEL



¹ Incl. investment in associate (in 2021 Metalloinvest invested in the equity of a newly registered company, Mikhailovsky HBI LLC, a producer of HBI, which is 45% owned by MGOK, 55% by USM).

CAPITAL PROJECTS – FOCUS ON HVA PRODUCTS



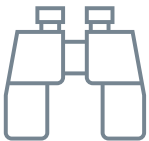
KEY DEVELOPMENT PROJECTS		TARGET	TIMELINE	FINANCING AS OF 31.12.2021	
LGOK	CONSTRUCTION OF CYCLICAL & CONTINUOUS TRANSPORTATION SYSTEM (CONVEYOR)	REDUCTION IN IRON ORE COST (CAPACITY OF UP TO 55 MTPA OF MINED ORE)	2021 ★	Q2 2022	83%
	RECONSTRUCTION OF HBI #1	IMPROVEMENT IN QUALITY OF HBI (HIGHER CARBON AND METALLISATION, REDUCED EMISSIONS)	2021 ★	Q4 2022	21%
	EXTERNAL POWER SUPPLY CONSTRUCTION (STAGES 1-3)	20% REDUCTION IN TRANSMISSION COST, ENERGY SECURITY	2021 2022 2023 ★	Q4 2024	86%
	MODERNIZATION OF PELLET PLANTS #1-4	INCREASE IN PELLET PRODUCTION (+1.2 MTPA), DECREASE IN DUST EMISSIONS (-55%/YEAR)	2021 2022 2023 ★	Q4 2024	8%
	CONSTRUCTION OF HBI PLANT #4	2.08 MTPA (GLOBAL LEADERSHIP IN HBI)	2021 2022 2023 2024	Q1 2025	5%
	CONSTRUCTION OF NEW TAILING STORAGE FACILITY (1 ST STAGE)	ENSURING SAFETY (REPLACEMENT OF THE EXISTING FACILITY)	2021 2022 2023 2024	Q1 2026 ¹	3%
MGOK	CONSTRUCTION OF IRON ORE BENEFICIATION FACILITY (DERRICK, 2 ND STAGE)	IMPROVEMENT IN QUALITY (HIGHER FE GRADE, LOWER Si)	2021 ★	Q3 2022	69%
	CONSTRUCTION OF CRUSHING & CONVEYOR COMPLEX (2 ND STAGE)	REDUCTION IN IRON ORE COSTS (CAPACITY OF UP TO 35 MTPA OF MINED ORE)	2021 2022 ★	Q4 2023	20%
	CONSTRUCTION OF FLOTATION FACILITY	IMPROVEMENT IN QUALITY (HIGHER FE GRADE, LOWER Si)	2021 2022 2023 ★	Q2 2024	3%
MHBI	CONSTRUCTION OF HBI PLANT ²	2.08 MTPA (GLOBAL LEADERSHIP IN HBI)	2021 2022 2023 ★	H1 2024	9% ³
OEMK	SBQ PROGRAMME IMPLEMENTATION (EQUIPMENT FOR CONTROL, HEATING FURNACE)	IMPROVEMENT IN STEEL QUALITY	2021 ★	Q4 2022	55%
	RECONSTRUCTION OF PELLET PLANT	INCREASE IN PELLET PRODUCTION (+0.4 MTPA)	2021 ★	Q4 2022	22%
	MODERNIZATION OF DRI PLANT #3	INCREASE IN DRI PRODUCTION (+0.2 MTPA)	2021 2022 ★	Q3 2023	2%
	CONSTRUCTION OF EAF #5, LADLE FURNACE #4	REDUCTION IN STEEL COST	2021 2022 2023 ★	Q1 2024	6%
URAL STEEL	MODERNISATION OF BLAST FURNACE #3	ENSURING STABLE PRODUCTION (UP TO 95% OF PELLETS IN CHARGE)	★	Q3 2021	99%

Source: management accounts

¹ Project completion – Q4 2028; ² 15% of total budget will be financed by JV's shareholders (55% owned by USM, 45% by MGOK), the rest will be funded by project finance;

³ Calculated as amount of USM and MGOK contribution in Mikhailovsky HBI as of 31.12.2021 out of planned HBI plant budget

MAXIMISATION OF LOW-CARBON TECHNOLOGY BENEFITS



IN 2024, TWO HBI PLANTS WILL BE LAUNCHED, WHICH WILL INCREASE TOTAL HBI PRODUCTION CAPACITY FROM ~5 TO ~9 MTPA

- ✓ HBI PLANT IN THE KURSK REGION (+2.08 MTPA), PROJECT IS LED BY **MIKHAILOVSKY HBI** (55% OWNED BY USM, 45% BY MGOK)
- ✓ HBI-4 PLANT AT **LGOK** (+2.08 MTPA)



BOTH PLANTS ARE DESIGNED WITH THE CAPABILITY TO FULLY SUBSTITUTE NATURAL GAS WITH HYDROGEN



THE COMPANY'S JOURNEY IN THE PRODUCTION OF LOW-CARBON FEEDSTOCK FOR THE INDUSTRY BEGAN ALMOST **40** YEARS AGO



Note: The use of HBI is among the most promising development areas in the global steel industry. Demand for HBI is increasing due to the growing demand for metallised raw materials for high quality electrical steel production, a decrease in scrap quality and stricter environmental requirements. The key demand drivers is increased production of EAF steel. Compared to iron production, the energy costs and greenhouse gas emissions associated with HBI production are about 50% lower.

EXPECTED DISPOSAL OF URAL STEEL – POSITIVE IMPACT ON METALLOINVEST



 STRATEGY	IN LINE WITH COMPANY'S QUALITATIVE CHANGE STRATEGY TO 2032
 CAPEX	FOCUS ON CORE ASSETS & GREEN AGENDA (ABILITY TO REALLOCATE CAPEX PREVIOUSLY DEDICATED TO URAL STEEL)
 LOGISTICS	CONCENTRATION OF ASSETS CLOSE TO KEY MARKETS (SEAPORTS AND EUROPE)
 OPERATIONAL EFFICIENCY	EBITDA MARGIN IMPROVEMENT
 TOTAL DEBT	NEUTRAL (-EUR 10 MN OF ECA)
 ESG	COMPANY'S ESG PROFILE WILL SIGNIFICANTLY IMPROVE (GHG EMISSIONS, CBAM REG., ETC.)
 USE OF PROCEEDS	MIGHT BE PARTIALLY USED TO PAYDOWN DEBT / TO FINANCE STRATEGIC PROJECTS / TO PAY DIVIDENDS (SUBJECT TO BoD DECISION)

PLEASE SEE
NEXT SLIDE

NEW SHAREHOLDER:
ZAGORSK PIPE PLANT
(LONG-TERM CUSTOMER)

AMOUNT BASED ON
MARKET VALUATION:
USD 0.5 BN

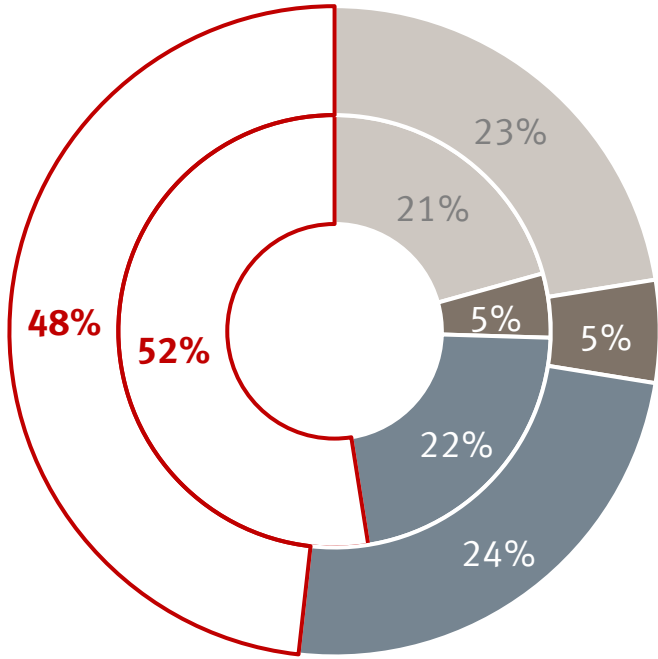
SIGNING:
2 FEB. 2022

CLOSING:
FEB. 2022 (EST.)

SUBSTANTIAL DECREASE IN DIRECT GHG EMISSIONS

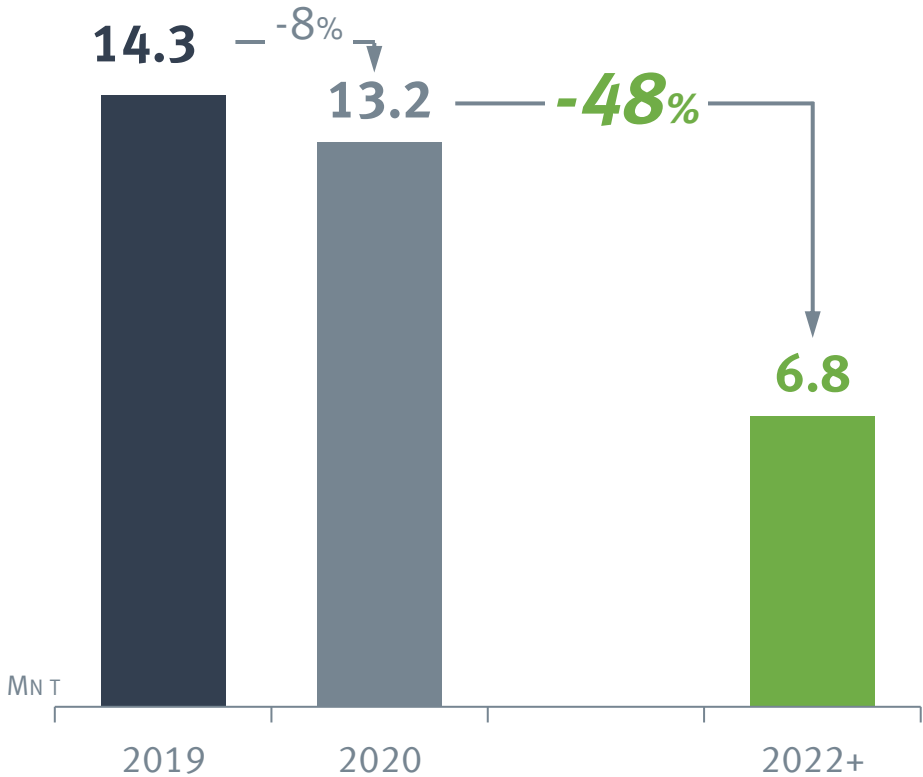


- ✓ **No COKING COAL ASSET INSIDE THE GROUP**
- ✓ **No COKING COAL CONSUMPTION AT ALL**
- ✓ **ALL PRODUCTION WILL BE BASED ON NATURAL GAS**



2020 / 2019 – OUTER / INNER CIRCLE

■ LGOK ■ MGOK ■ OEMK ■ URAL STEEL



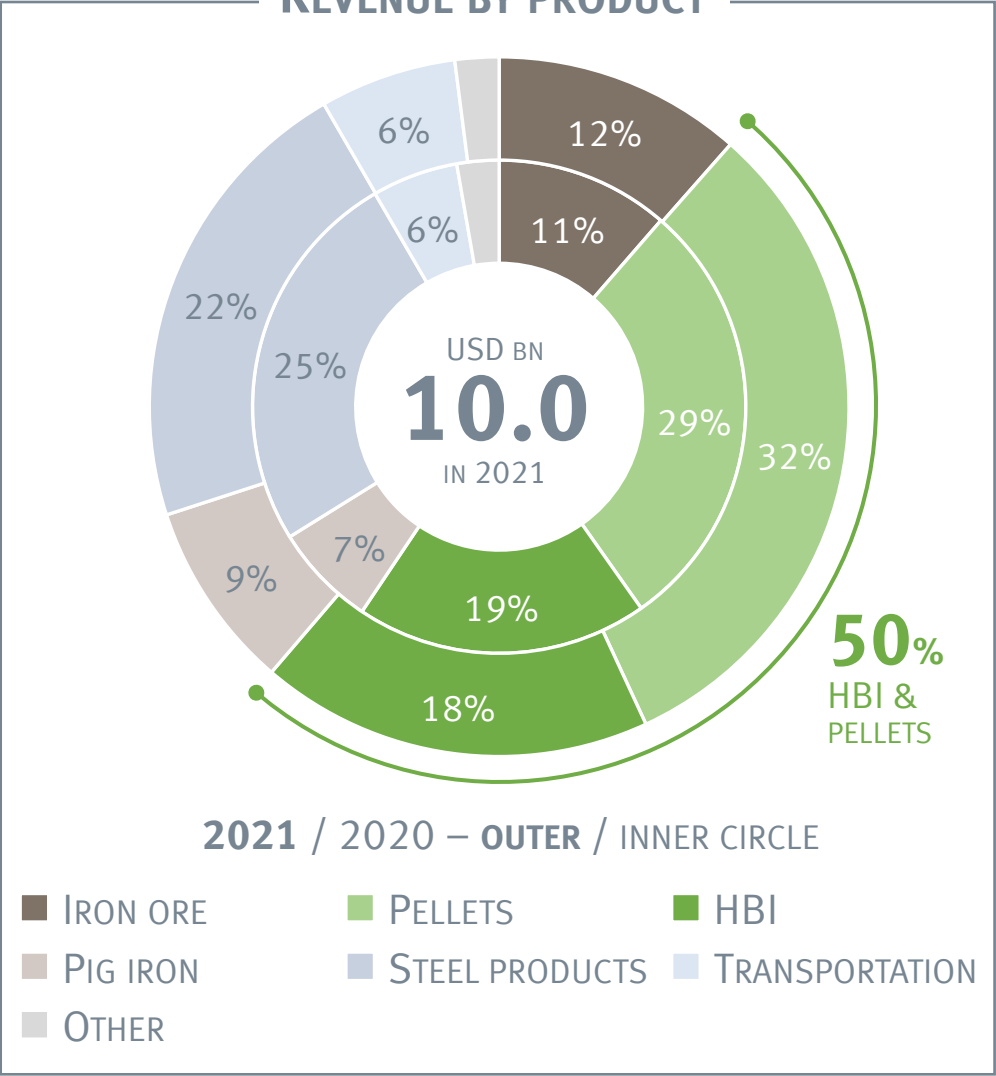


FINANCIAL RESULTS

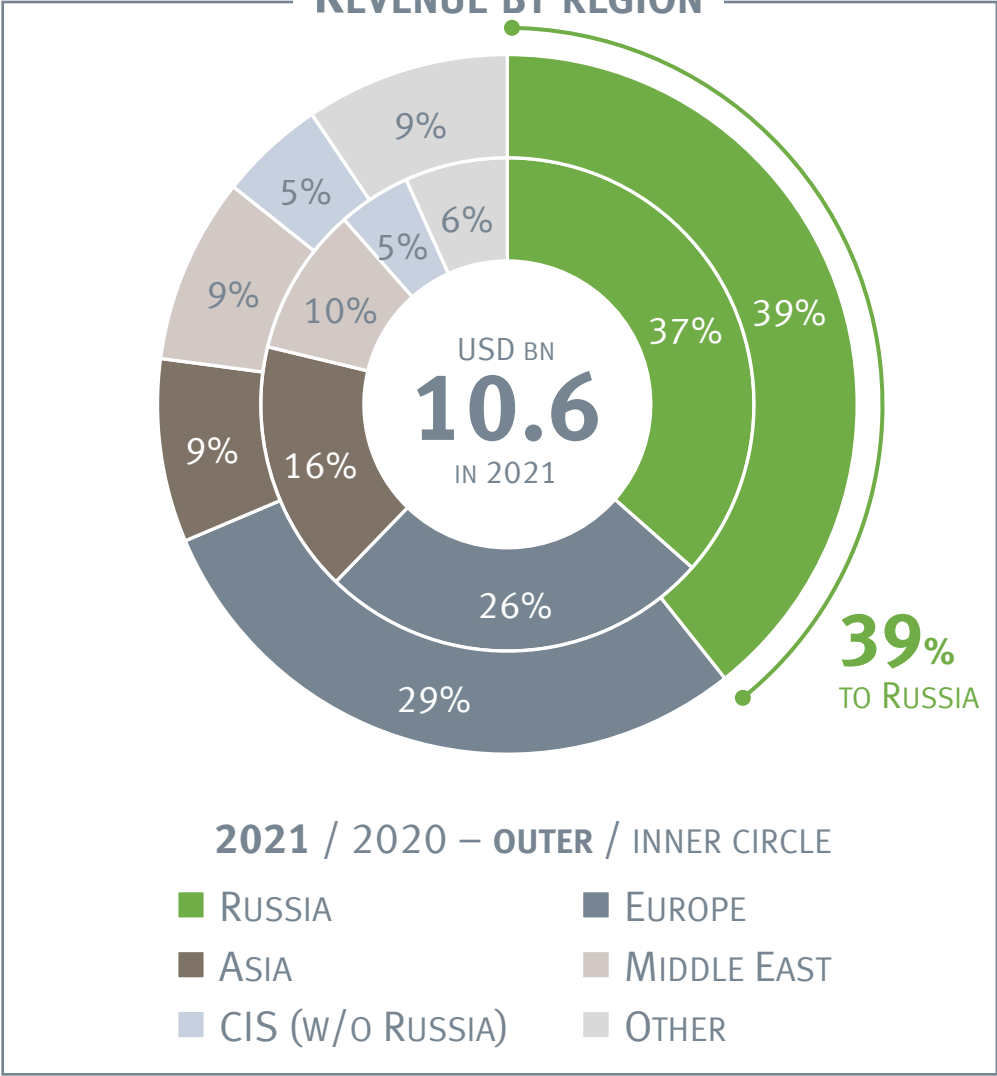
FOCUS ON HVA MINING PRODUCTS & CLOSEST MARKETS



REVENUE BY PRODUCT¹



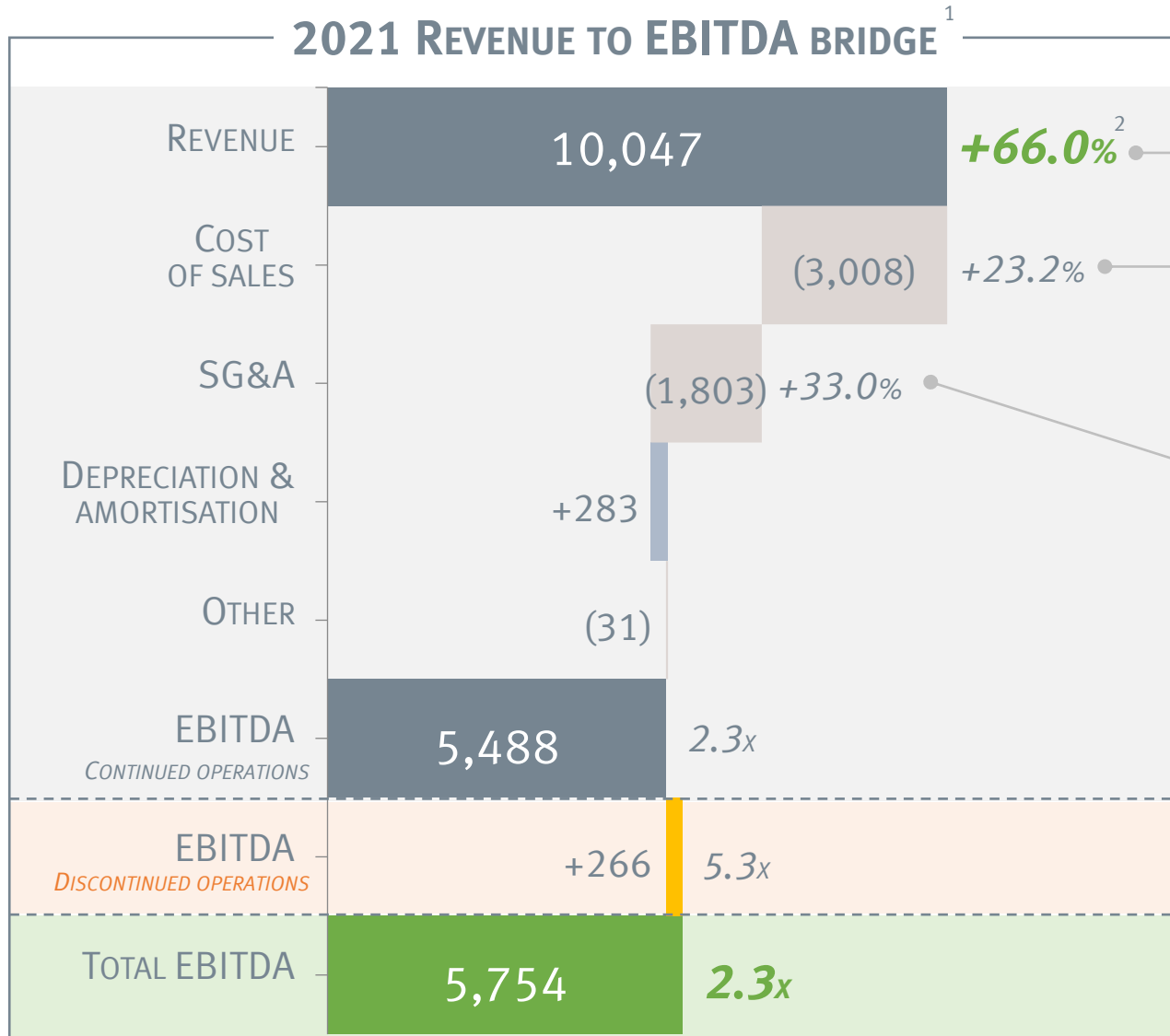
REVENUE BY REGION²



¹ According to Note 7 of the IFRS Consolidated Financial Statements for FY 2021 an analysis of the Group's revenue by products includes revenue from continued operations. On 2 February 2022 the Group signed a share purchase agreement with Zagorsky Pipe Plant (ZTZ) to sell 100% of the shares in Ural Steel. The Group expects to complete the sale in February 2022. Ural Steel operations were classified as discontinued (previously included in the Steel segment);

² According to Note 7 of the IFRS Consolidated Financial Statements for FY 2021 an analysis of the Group's revenue by geographical location includes revenue from continued & discontinued operations. The Group's management expects that operations between Ural Steel and Metalloinvest Trading AG are going to continue after disposal; therefore, the breakdown of revenue by region includes revenue from third parties for the resale of products purchased by Metalloinvest Trading AG from Ural Steel.

IMPROVED PROFITABILITY ON THE BACK OF HIGHER REVENUE



RELATED TO AN INCREASE IN IRON ORE & STEEL PRODUCT PRICES IN LINE WITH AN INCREASE IN GLOBAL PRICES (IO INDEX +47% Y-O-Y, STEEL BILLET INDEX +53% Y-O-Y)³

MAINLY DUE TO INCREASE IN PURCHASING PRICES FOR FUEL, SCRAP, FERROALLOYS, ETC. THE COST OF SALES AS A PROPORTION OF OVERALL REVENUE DECREASED BY 10.4 P.P. Y-O-Y AND AMOUNTED TO 29.9%
(COS STRUCTURE IS PRESENTED IN THE NEXT SLIDE)

FOLLOWING AN INCREASE IN CUSTOMS DUTIES (RUSSIA IMPOSED 15% EXPORT DUTY TAXES ON FERROUS METALS FOR THE PERIOD OF AUG.-DEC. 2021 IN A BID TO CURB PRICE INFLATION), TRANSPORTATION EXPENSES AND LABOUR COSTS

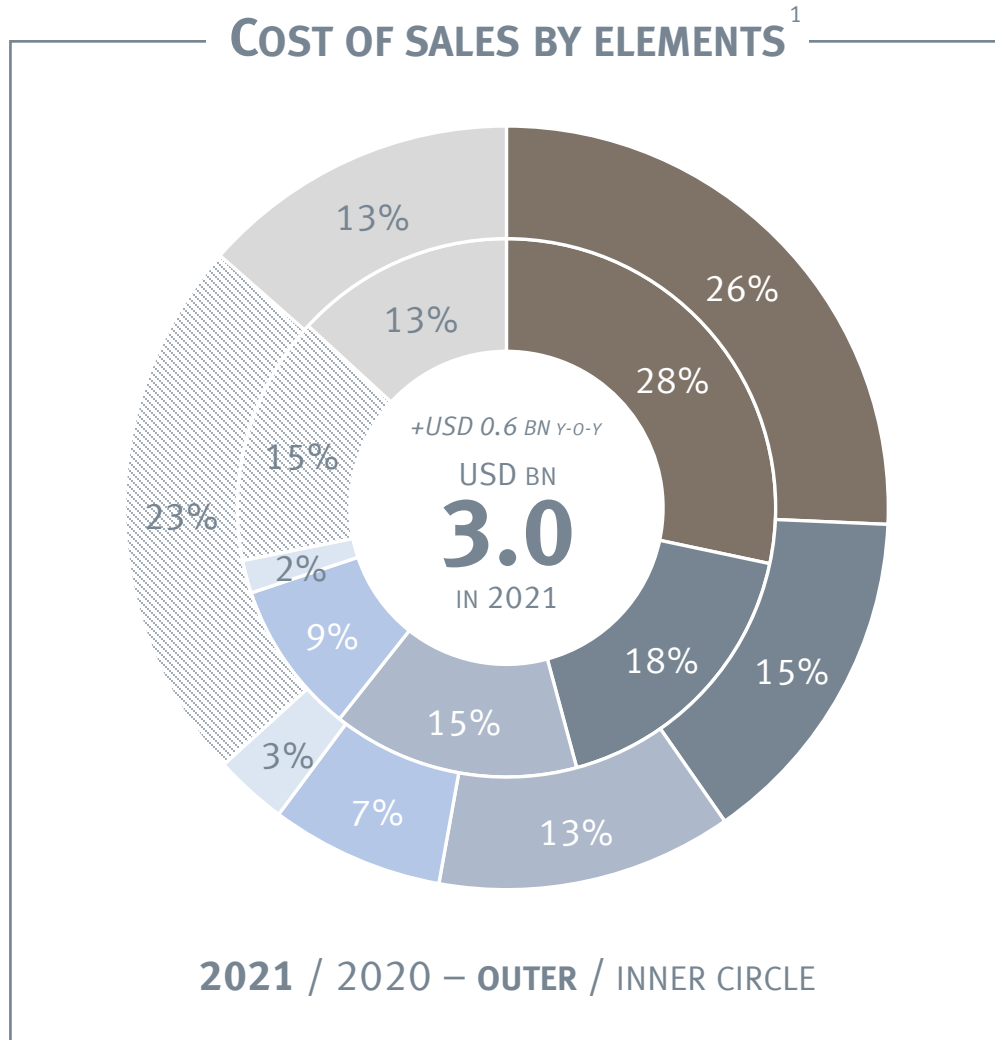
MINING SEGMENT EBITDA AMOUNTED TO USD 5,214 MN (2.3X Y-O-Y). STEEL SEGMENT EBITDA (INCL. DISCONTINUED OPERATIONS) AMOUNTED TO USD 649 MN (2.5X Y-O-Y)

DUE TO FAVOURABLE MARKET CONDITIONS, RECOVERY IN DEMAND IN GLOBAL MARKETS AND COST CONTROL MEASURES INSIDE THE COMPANY, EBITDA MARGIN AMOUNTED TO 54.3% (+15.7 P.P. Y-O-Y)

¹ According to IFRS Consolidated Financial Statements for FY 2021 Ural Steel operations were classified as discontinued (previously included in the Steel segment);

² Hereinafter vs. FY 2020; ³ Source: Fastmarkets (Iron ore 62% index CFR China, Steel billet index FOB Black Sea)

LOCATION OF ASSETS SECURES MODERATE COST INFLATION



MATERIALS & COMPONENTS

+11.7% Y-O-Y (+USD 81 MN), PRIMARILY DUE TO AN INCREASE IN AVERAGE PRICES FOR MATERIALS & COMPONENTS² (INCL. FUEL, SCRAP, FERROALLOYS, ETC.)

ENERGY COSTS

+3.1% Y-O-Y (+USD 13 MN), MAINLY DUE TO AN INCREASE IN AVERAGE PRICES FOR ENERGY RESOURCES

LABOUR COSTS

+3.8% Y-O-Y (+USD 14 MN), MAINLY RELATED TO THE PLANNED GROWTH IN PAYROLL (+5% IN MARCH AND +5% IN SEP. 2021)

NATURAL GAS

-2.0% Y-O-Y (-USD 5 MN), MAINLY DUE TO RUB DEPRECIATION AGAINST USD

LAND, PROPERTY & OTHER TAXES

+92.5% Y-O-Y (+USD 45 MN), MAINLY RELATED TO AN INCREASE IN THE MINERAL EXTRACTION TAX (MET) RATE BY 3.5X FOR CONDITIONED ORES OF FERROUS METALS (SINCE JANUARY 1, 2021)

GOODS FOR RESALE³

+91.2% Y-O-Y (+USD 333 MN), MAINLY DUE TO AN INCREASE IN PRICES FOR URAL STEEL PRODUCTS

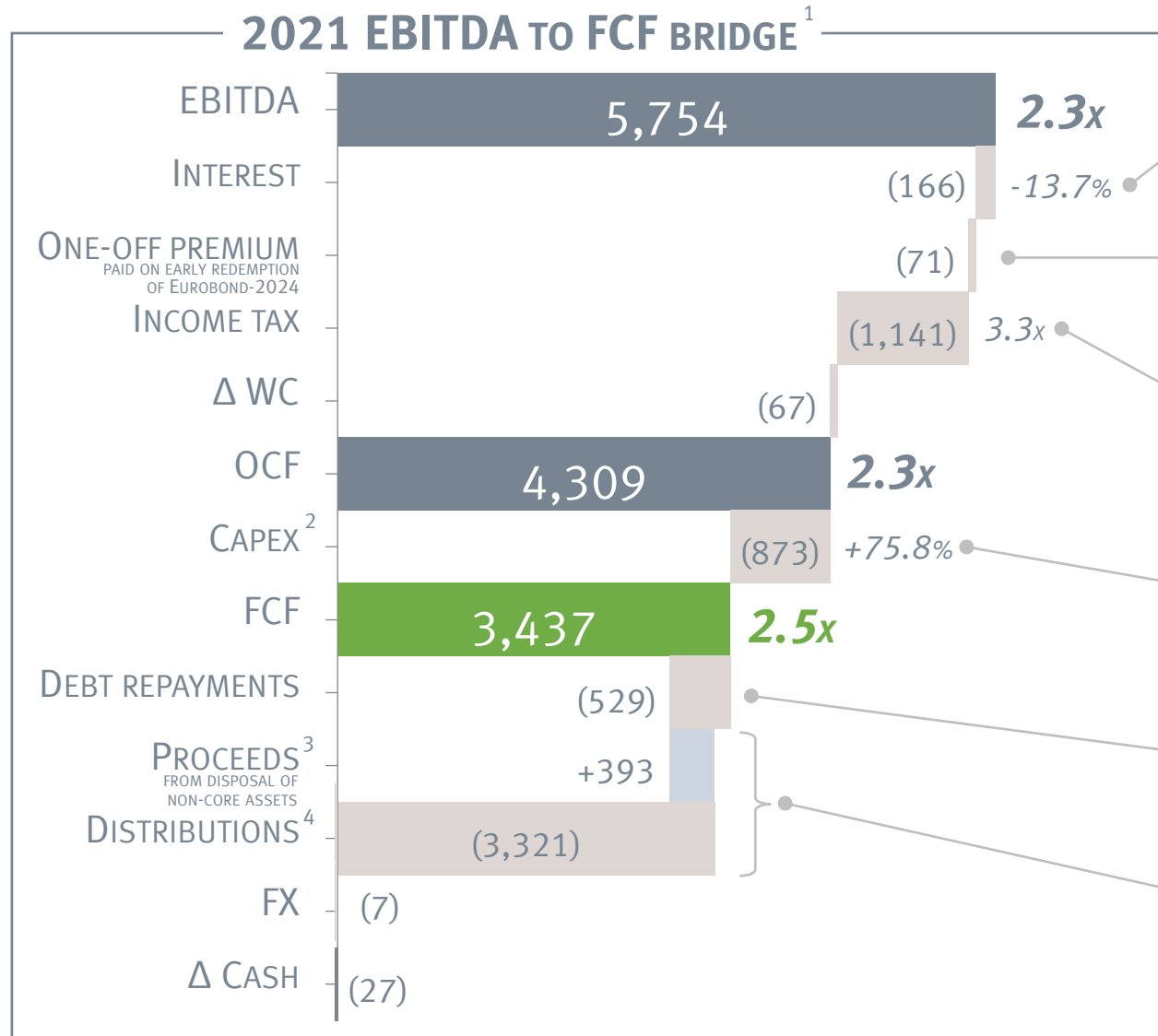
OTHER⁴

¹ According to Note 25 of the IFRS Consolidated Financial Statements for FY 2021 an analysis of the Cost of sales by elements is represented only for continued operations;

² In 2021 raw materials prices increased significantly following the overall trend in the global economy, whilst in 2020 all raw materials prices decreased considerably due to the effects of the COVID-19 pandemic;

³ Dedicated to export sales via Metalloinvest Trading AG; ⁴ Includes Depreciation and amortisation, Amortisation of mineral rights, Repairs and maintenance and other (+USD 84 mn y-o-y).

ROBUST FREE CASH FLOW GENERATION



MAINLY DUE TO PROACTIVE DEBT MANAGEMENT, INCL. REFINANCING ON FAVOURABLE CONDITIONS AND OVERALL DEBT REPAYMENTS
(PLEASE SEE SLIDE 24)

IN OCT. 2021, METALLOINVEST PLACED A NEW 7Y EUROBOND FOR USD 650 MN @3.375%; THE COMPANY USED THE PROCEEDS FROM THE OFFERING TO FINANCE THE TENDER OFFER ON ITS USD 800 MN @4.85% EUROBOND, DUE IN 2024

FOLLOWING A CORRESPONDING INCREASE IN OPERATING PROFIT COUPLED WITH THE DIFFERENT TRENDS IN THE RUB EXCHANGE RATES USED IN P&L ACCOUNTING FOR THE COMPANY'S FX DEBT

DRIVEN BY THE ACTIVE STAGE OF FINANCING OF THE FOLLOWING DEVELOPMENT PROJECTS: THE CONSTRUCTION OF A CRUSHING & CONVEYOR FACILITY AND SCREENING TECHNOLOGY AT MGOK; THE IMPLEMENTATION OF A CYCLICAL AND CONTINUOUS TRANSPORTATION SYSTEM AT LGOK, ETC.
(PLEASE SEE SLIDE 14)

TOTAL DEBT DECREASED BY 18.1% TO USD 3.0 BN AS OF 31 DECEMBER 2021
(PLEASE SEE SLIDE 24)

NET DISTRIBUTIONS AMOUNTED TO USD 2.9 BN, OR 50.9% OF 2021 EBITDA, WHICH IS IN LINE WITH THE COMPANY'S DIVIDEND POLICY, TAKING INTO ACCOUNT THE RECORD LOW LEVERAGE (0.45X AS OF 31 DECEMBER 2021)

¹ According to IFRS Consolidated Financial Statements for FY 2021 the Consolidated Statement of Cash Flow includes discontinued and continued operations; ² Incl. investment in associate (in 2021 Metalloinvest invested in the equity of a newly registered company, Mikhailovsky HBI LLC, a producer of HBI, which is 45% owned by MGOK, 55% by USM); ³ In 2021 Metalloinvest sold a 17.9% share in Akkermann cement for USD 80 mn and a 16.69% share in Udokan copper (except for 1 share) for USD 312 mn; ⁴ Incl. dividends and net changes in loans advanced; ⁵ Distributions are calculated as the sum of the following IFRS statements: Dividends paid to the owners of the Company, Dividends paid by the Group's subsidiaries to non-controlling interests and Loans advanced, Repayments of loans advanced and related Interest received.



DEBT & RATINGS

PROACTIVE DEBT MANAGEMENT



IN 2021, METALLOINVEST CONTINUED IMPROVING ITS REPAYMENT SCHEDULE AND OPTIMISING ITS DEBT PORTFOLIO



- IN MARCH 2021, THE COMPANY ANNOUNCED **EARLY REDEMPTION OF ITS BO-02 AND BO-08 RUB BONDS OF RUB 15 BN, WITH PART OF THE REPAYMENT IN THE AMOUNT OF RUB 10 BN SOURCED FROM THE COMPANY'S OWN FUNDS**

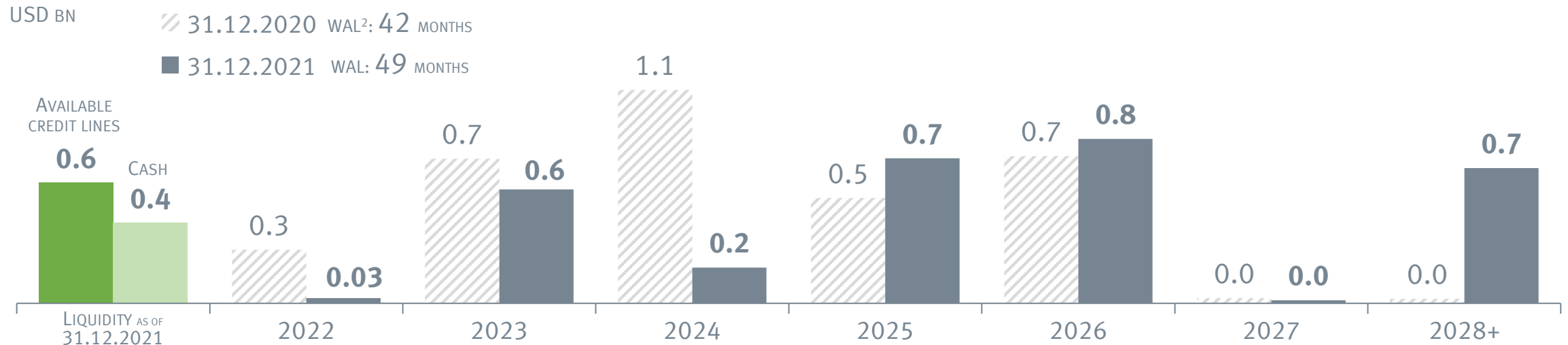


- IN APRIL 2021, **PRE-EXPORT FINANCING PXF-2017/2018 WERE REFINANCED WITH THE NEW PXF-2021 FOR UP TO USD 350 MN.** THE CREDIT LINE HAS THE LOWEST RATE AMONG ALL USD LOANS EVER RAISED BY THE COMPANY FOR A PERIOD OF MORE THAN 3Y. THE TENOR OF THE LOAN IS 5Y WITH MONTHLY AMORTISATION AFTER THE GRACE PERIOD OF 4Y. THE TENOR OF THE LOAN MAY ALSO BE EXTENDED TO UP TO 7Y



- IN OCTOBER 2021, METALLOINVEST PLACED A **NEW 7Y EUROBOND FOR USD 650 MN WITH A 3.375% COUPON,** REPRESENTING THE LOWEST COUPON IN THE COMPANY'S HISTORY IN PUBLIC CAPITAL MARKETS. THE COMPANY USED THE PROCEEDS FROM THE OFFERING **TO FINANCE THE TENDER OFFER ON ITS USD 800 MN 4.85% NOTES, DUE IN 2024.** THE SETTLEMENT OF THE TENDER OFFER WAS COMPLETED ON 5 NOVEMBER 2021

COMFORTABLE DEBT MATURITY SCHEDULE WITH NO LARGE REPAYMENTS UNTIL 2023

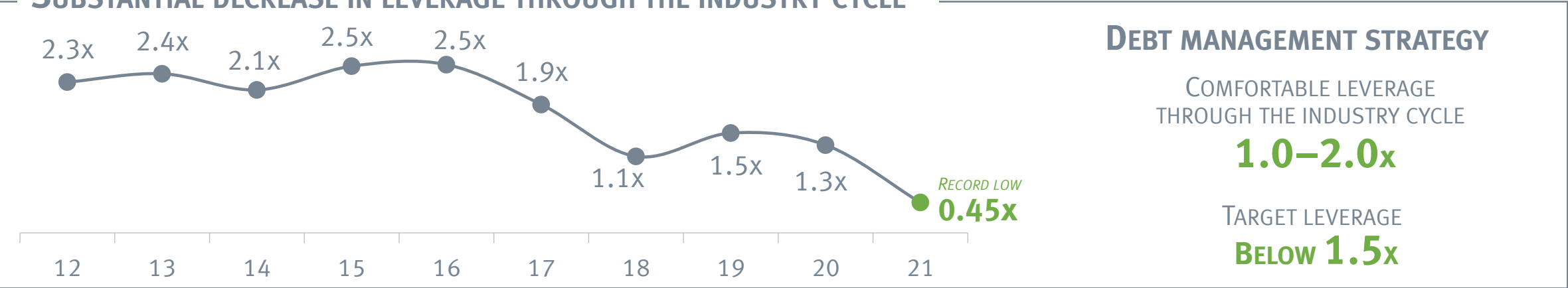


¹ Incl. cash and CE of Ural Steel (discontinued operations); ² WAL - weighted average life.
Source: management accounts

PRUDENT FINANCIAL POLICY WITH A CONSERVATIVE APPROACH TO LEVERAGE



SUBSTANTIAL DECREASE IN LEVERAGE THROUGH THE INDUSTRY CYCLE



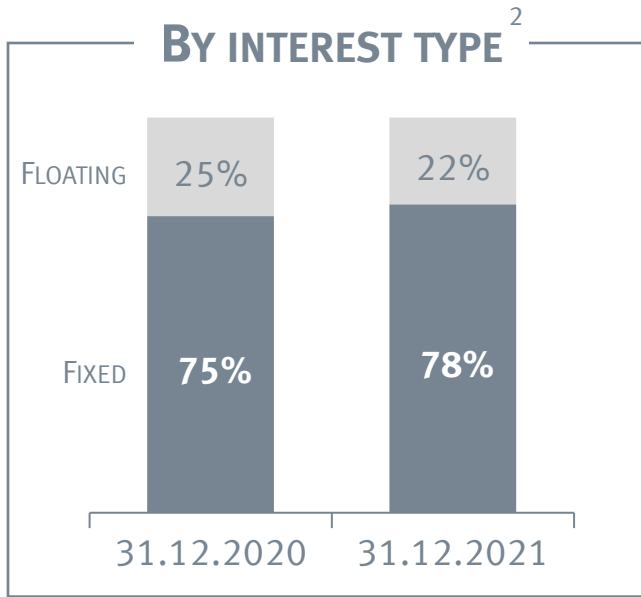
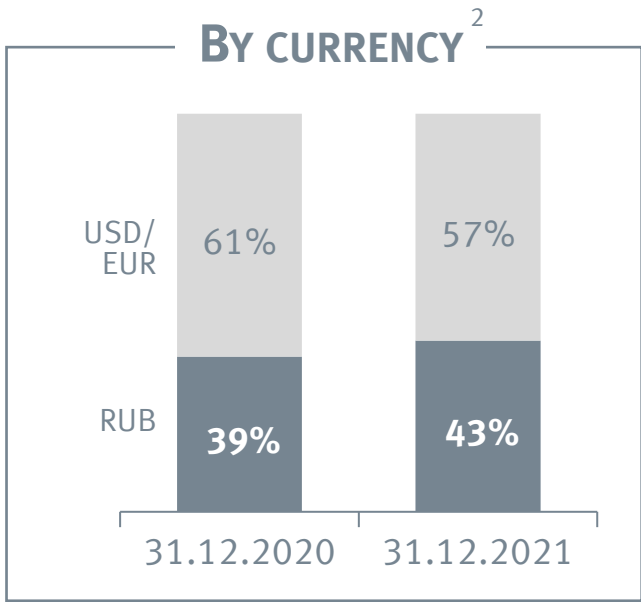
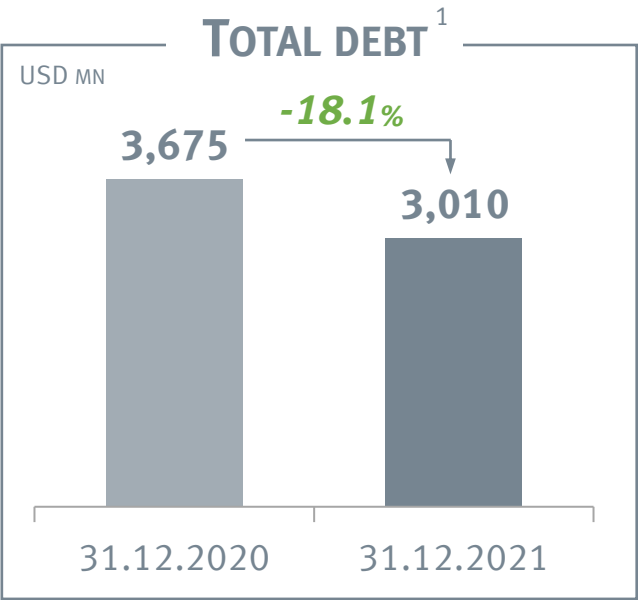
DEBT MANAGEMENT STRATEGY

COMFORTABLE LEVERAGE THROUGH THE INDUSTRY CYCLE

1.0–2.0x

TARGET LEVERAGE

BELOW 1.5x



¹ Incl. borrowings of Ural Steel
² Management accounts

INVESTMENT GRADE ACHIEVED IN 2021



THE ONLY PRIVATE COMPANY IN RUSSIAN M&M INDUSTRY WITH IG RATINGS

OCT. 2021 – MOODY’S UPGRADED CREDIT RATING TO INVESTMENT GRADE BAA3 LEVEL WITH A STABLE OUTLOOK

ACCORDING TO MOODY’S STATEMENT, THE RATING UPGRADE REFLECTS THE COMPANY’S UNIQUE VERTICALLY INTEGRATED BUSINESS MODEL, ITS TRACK RECORD OF DELEVERAGING, AS WELL AS AMENDMENTS TO THE COMPANY’S CORPORATE STRUCTURE AND ITS STATUS AS THE LARGEST MERCHANT HBI PRODUCER IN THE WORLD WITH ONE OF THE LOWEST CASH COSTS IN THE SECTOR AND A STELLAR RESERVE BASE

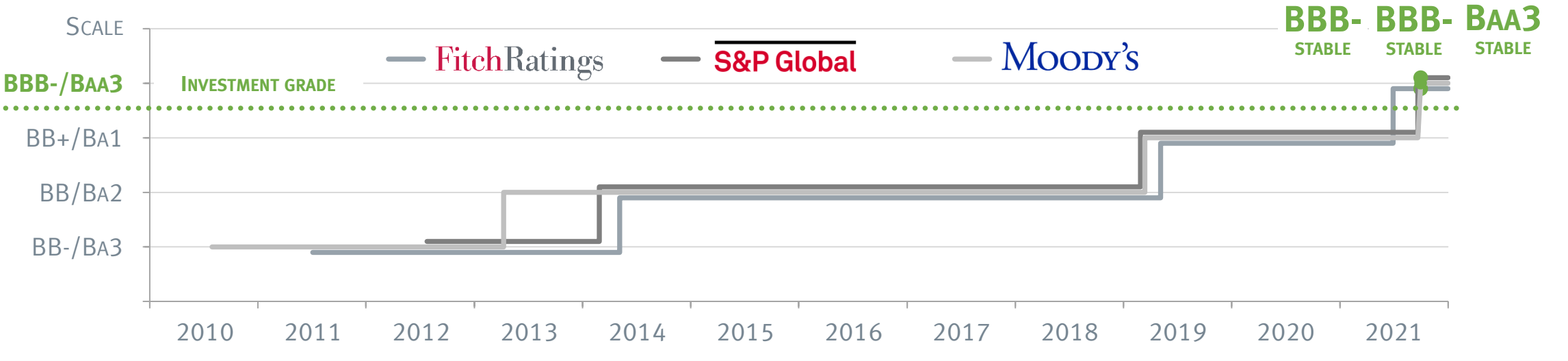
SEP. 2021 – S&P UPGRADED CREDIT RATING TO INVESTMENT GRADE BBB- LEVEL WITH A STABLE OUTLOOK

ACCORDING TO S&P’S STATEMENT, THE RATING UPGRADE REFLECTS THE COMPANY’S COMMITMENT TO A CONSERVATIVE FINANCIAL POLICY AND ITS STRONG CREDIT METRICS SUPPORTED BY CONTINUOUS EFFORTS IN DEBT REDUCTION AND COMPETITIVE COST POSITIONING

JUNE 2021 – FITCH UPGRADED CREDIT RATING TO INVESTMENT GRADE BBB- LEVEL WITH A STABLE OUTLOOK

ACCORDING TO FITCH, THE RATING UPGRADE REFLECTS THE COMPANY’S ROBUST FINANCIAL RESULTS, UNDERPINNED BY ITS COMMITMENT TO A MORE CONSERVATIVE FINANCIAL POLICY, NAMELY SYSTEMATIC DEBT REDUCTION AND A STRONG OPERATIONAL PROFILE WITH COMPETITIVE COSTS

NO DOWNGRADES IN RATING HISTORY





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GO TO THE PRODUCT CATALOGUE



CHANGE OF REPORTING DUE TO EXPECTED DISPOSAL OF URAL STEEL

ON 2 FEBRUARY 2022, METALLOINVEST SIGNED A SHARE PURCHASE AGREEMENT WITH ZAGORSKY PIPE PLANT TO SELL 100% OF THE SHARES IN URAL STEEL. THE SALE IS EXPECTED TO BE COMPLETED IN FEBRUARY 2022. THE COMPANY WILL CONTINUE TO SUPPLY URAL STEEL WITH IRON ORE PRODUCTS AT ARM'S LENGTH. MANAGEMENT EXPECTS THAT OPERATIONS BETWEEN URAL STEEL AND METALLOINVEST TRADING AG ARE GOING TO CONTINUE AFTER THE DISPOSAL.

URAL STEEL WAS PRESENTED AS DISCONTINUED OPERATIONS IN THE FY 2021 IFRS REPORT

PLEASE SEE IFRS NOTE #18 FOR MORE DETAILED INFORMATION

IN THIS PRESENTATION FINANCIAL DATA IS SHOWN FOR BOTH CONTINUED & DISCONTINUED OPERATIONS UNLESS STATED OTHERWISE.

- ✓ SLIDE #19 – IFRS NOTE #7 ON REVENUE BY REGION (SHOWS BOTH CONTINUED & DISCONTINUED OPERATIONS)
- ✓ SLIDE #19 – IFRS NOTE #24 ON REVENUE BY PRODUCT (SHOWS ONLY CONTINUED OPERATIONS)
- ✓ SLIDE #20 – IFRS NOTE #7 ON REVENUE TO EBITDA BRIDGE (SHOWS ONLY CONTINUED OPERATIONS)
- ✓ SLIDES #20 AND 22 – IFRS NOTE #7 ON EBITDA (SHOWS BOTH CONTINUED & DISCONTINUED OPERATIONS)
- ✓ SLIDE #21 – IFRS NOTE #25 ON COST OF SALES (THE ITEM “GOODS FOR RESALE” REPRESENTS EXPENSES OF METALLOINVEST TRADING AG RELATED TO THE PURCHASE OF STEEL PRODUCTS AND PIG IRON FROM URAL STEEL, WHICH MIT AG THEN SELLS TO END CUSTOMERS IN EXPORT MARKETS)

DISCLAIMER



THIS PRESENTATION OF METALLOINVEST'S FINANCIAL RESULTS FOR FY 2021 (THE "PRESENTATION") CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS, PARTICULARLY THOSE RELATING TO ANTICIPATED DEMAND AND CONSUMPTION, GLOBAL ECONOMIC CONDITIONS, COMMODITY PRICES, MANAGEMENT AIMS AND OBJECTIVES, STRATEGY, PRODUCTION, ANTICIPATED INVESTMENTS AND ANTICIPATED COMPLETION OF PREVIOUSLY ANNOUNCED TRANSACTIONS. METALLOINVEST WILL NOT UPDATE THESE STATEMENTS TO REFLECT EVENTS AND CIRCUMSTANCES OCCURRING AFTER THE DATE HEREOF. BY THEIR NATURE, FORWARD-LOOKING STATEMENTS INVOLVE RISKS AND UNCERTAINTIES BECAUSE THEY RELATE TO EVENTS AND DEPEND ON CIRCUMSTANCES THAT WILL OR MAY OCCUR IN THE FUTURE. ACTUAL RESULTS MAY DIFFER FROM THOSE EXPRESSED IN SUCH STATEMENTS DEPENDING ON A VARIETY OF FACTORS, INCLUDING FUTURE LEVELS OF INDUSTRY PRODUCT SUPPLY, DEMAND AND PRICING, OPERATIONAL PROBLEMS, GENERAL ECONOMIC CONDITIONS, POLITICAL STABILITY AND ECONOMIC GROWTH IN RELEVANT AREAS OF THE WORLD, CHANGES IN LAWS AND GOVERNMENTAL REGULATIONS, EXCHANGE RATE FLUCTUATIONS, DEVELOPMENT AND USE OF NEW TECHNOLOGY, CHANGES IN PUBLIC EXPECTATIONS AND OTHER CHANGES IN BUSINESS CONDITIONS, THE ACTIONS OF COMPETITORS, NATURAL DISASTERS AND ADVERSE WEATHER CONDITIONS, WARS AND ACTS OF TERRORISM OR SABOTAGE, OTHER FACTORS DISCUSSED ELSEWHERE IN THIS DOCUMENT, AS WELL AS OTHER RISKS AFFECTING METALLOINVEST AND ITS OPERATIONS.

THE CONTENTS OF THIS PRESENTATION DO NOT CONSTITUTE OR FORM PART OF ANY ADVERTISEMENT OF SECURITIES, ANY OFFER OR INVITATION TO ISSUE, SELL, PURCHASE, EXCHANGE OR TRANSFER OR ANY SOLICITATION OF ANY OFFER TO PURCHASE OR SUBSCRIBE FOR, ANY SECURITIES OF METALLOINVEST IN ANY JURISDICTION, NOR SHALL THIS PRESENTATION NOR ANY PART OF IT NOR THE FACT OF ITS PRESENTATION, COMMUNICATION OR DISTRIBUTION FORM THE BASIS OF, OR BE RELIED ON IN CONNECTION WITH, ANY CONTRACT OR INVESTMENT DECISION. ANY FOREIGN SECURITIES WHICH ARE MENTIONED IN THIS PRESENTATION ARE NOT AND WILL NOT BE REGISTERED IN THE RUSSIAN FEDERATION BY ANY STATE AUTHORITY RESPONSIBLE FOR REGISTRATION OF SUCH SECURITIES AND SUCH SECURITIES SHALL NOT BE ADMITTED TO SUBSCRIPTION NOR SHALL BE PUBLICLY AVAILABLE IN THE RUSSIAN FEDERATION AND CANNOT BE THE SUBJECT OF ANY OFFER IN THE RUSSIAN FEDERATION, EXCEPT IN THE CASES PERMITTED BY THE LAW OF THE RUSSIAN FEDERATION. NO REPRESENTATION OR WARRANTY, EXPRESS OR IMPLIED, IS GIVEN BY METALLOINVEST, ITS AFFILIATES OR ANY OF THEIR RESPECTIVE ADVISERS, OFFICERS, EMPLOYEES OR AGENTS, AS TO THE ACCURACY OF THE INFORMATION OR OPINIONS OR FOR ANY LOSS HOWSOEVER ARISING, DIRECTLY OR INDIRECTLY, FROM ANY USE OF THESE MATERIALS OR THEIR CONTENTS.

AS AT 31 DECEMBER 2021, THE PRINCIPAL EXCHANGE RATES USED FOR TRANSLATING FOREIGN CURRENCY BALANCES WERE: USD 1 = RUB 74.2926 (31 DEC. 2020: USD 1 = RUB 73.8757).

INCOME AND EXPENSES FOR WERE TRANSLATED TO PRESENTATION CURRENCY AT QUARTERLY AVERAGE EXCHANGE RATES:

QUARTERLY AVERAGE EXCHANGE RATES/ YEAR	FOR THE THREE MONTHS ENDED 31 MAR.	FOR THE THREE MONTHS ENDED 30 JUNE	FOR THE THREE MONTHS ENDED 30 SEP.	FOR THE THREE MONTHS ENDED 31 DEC.
2021	74.3414	74.2155	73.4746	72.6059
2020	66.3818	72.3611	73.5598	76.2228