

OJSC "Company "M.video" Year 2011 Consolidated Audited Financial Statements Presentation









Moscow, April 5, 2012.

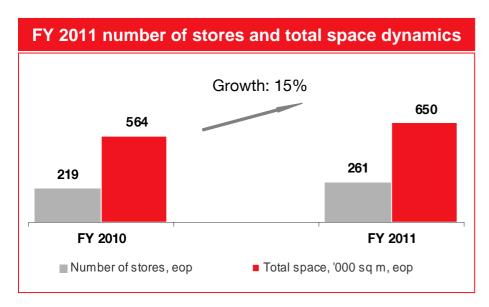


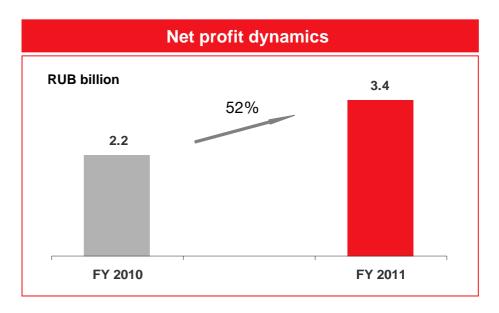
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- •Inspiring FY 2011 results of Russia's largest consumer electronics retailer
- Revenue growth by almost 30% and strong like-for-like performance of 10% y-o-y
- •Network expansion: opened 44 stores, for the second subsequent year
- Net cash position of more than 13 billion RUB
- Improvements in profitability more than 50% growth of net profit







FY 2011 Key Financial Indicators

Russian rubles, million	2011	2010	у-о-у, %
Net revenue	111,937	86,565	29.3%
Gross profit	29,267	22,361	30.9%
As % of net revenue	26.2	25.8	0.4%
Operating expenses*	24,666	19,127	28.9%
As % of net revenue	22.0	22.1	(0.1%)
Operating profit (EBIT)	4,601	3,234	42.3%
As % of net revenue	4.1	3.7	0.4%
EBITDA	6,239	4,523	37.9%
As % of net revenue	5.6	5.2	0.4%
Net profit	3,374	2,221	52%
As % of net revenue	3.0	2.6	0.4%

^{* -} the operating expenses include selling, general and administrative expenses (SGA), other operating income and other operating expenses.



FY 2011 Consolidated Income Statement Highlights

	Audited	
Russian rubles, million	2011	2010
REVENUE	111,937	86,565
COST OF SALES	(82,670)	(64,204)
GROSS PROFIT	29,267	22,361
Selling, general and administrative expenses Other operating income Other operating expenses	(26,113) 1,549 (102)	(19,893) 904 (138)
OPERATING PROFIT	4,601	3,234
Finance income, net	37	28
PROFIT BEFORE INCOME TAX EXPENSE	4,638	3,262
Income tax expense	(1,264)	(1,041)
NET PROFIT FOR THE YEAR, being TOTAL COMPREHENSIVE INCOME for the year	3,374	2,221





	Audited			
Russian rubles, million	2011	as % of revenue	2010	as % of revenue
Payroll and related taxes	7,112	6.4	5,356	6.2
Lease expenses (rent)	5,327	4.8	4,139	4.8
Advertising and promotional expenses, net	3,237	2.9	2,729	3.2
Transportation	2,380	2.1	1,371	1.6
Warehouse services	1,508	1.3	1,158	1.3
Utilities	1,070	1.0	832	1.0
Depreciation & amortization	1,638	1.5	1,289	1.5
Other SG&A	3,841	3.4	3,019	3.5
Subtotal	26,113	23.3	19,893	23.0
Net other operating income	(1,447)		(766)	
Total	24,666	22.0	19,127	22.1





Russian rubles, million	2011	2010
Net profit for the year	3,374	2,221
Income tax expense	1,264	1,041
Finance income, net	(37)	(28)
Depreciation and amortization of non-current assets	1,638	1,289
EBITDA	6,239	4,523
Rent expense	5,327	4,139
EBITDA(R)	11,566	8,662
As % to revenue	10.3%	10%

EBITDA(R) - Earnings before interest, taxes, depreciation & amortization (& rent)



FY 2011 Consolidated Balance Sheet Summary

	Audited	
	31 December 2011	31 December 2010
ASSETS		
NON-CURRENT ASSETS:		
Property, plant and equipment	8,920	7,417
Other	3,789	2,821
Total non-current assets	12,709	10,238
CURRENT ASSETS:		
Inventories	24,487	20,751
Trade accounts receivable and prepaid expenses	1,076	1,048
VAT recoverable and other taxes receivable	1,651	1,229
Cash and cash equivalents	(13,220)	(7,183)
Other	204	246
Total current assets	40,638	30,457
TOTAL ASSETS	53,347	40,695

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FY 2011 Consolidated Balance Sheet Summary (continued)

	Aud	Audited		
	31 December 2011	31 December 2010		
EQUITY AND LIABILITIES				
EQUITY:				
Total equity	12,827	10,065		
NON-CURRENT LIABILITIES:				
Total non-current liabilities	417	474		
CURRENT LIABILITIES:				
Trade accounts payable	32,673	25,046		
Other payables and accrued expenses	2,334	1,464		
Other	5,096	3,646		
Total current liabilities	40,103	30,156		
Total liabilities	40,520	30,630		
TOTAL EQUITY AND LIABILITIES	53,347	40,695		



FY 2011 Consolidated Cash Flow Statement

	Audited	
	2011	2010
OPERATING ACTIVITIES:		
Total comprehensive income for the year	3,374	2,221
Non-cash adjustments and tax	3,089	3,207
Operating cash flows before movements		
in working capital	6,463	5,428
Change in working capital	5,302	214
Cash generated by operations	11,765	5,642
Income tax, interest and other	(1,555)	(1,138)
Net cash generated by operating activities	10,210	4,504
INVESTING ACTIVITIES:		
Purchase of PP&E	(3,000)	(2,384)
Other	(482)	(383)
Net cash used in investing activities	(3,482)	(2,767)
FINANCING ACTIVITIES:		
Dividends paid	(691)	(413)
Purchase of treasury shares	_	(588)
Net cash used in financing activities	(691)	(1,001)
NET INCREASE IN CASH AND CASH EQUIVALENTS	6,037	736
CASH AND CASH EQUIVALENTS, at the beginning of the year	7,183	6,447
CASH AND CASH EQUIVALENTS, at the end of the year	13,220	7,183
presented on this slide is subject to the disclaimer note on page 2 Source: Company data.		



Working Capital Improvement

