



FY2012 RESULTS PRESENTATION

APRIL 15, 2013



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FINANCIAL HIGHLIGHTS

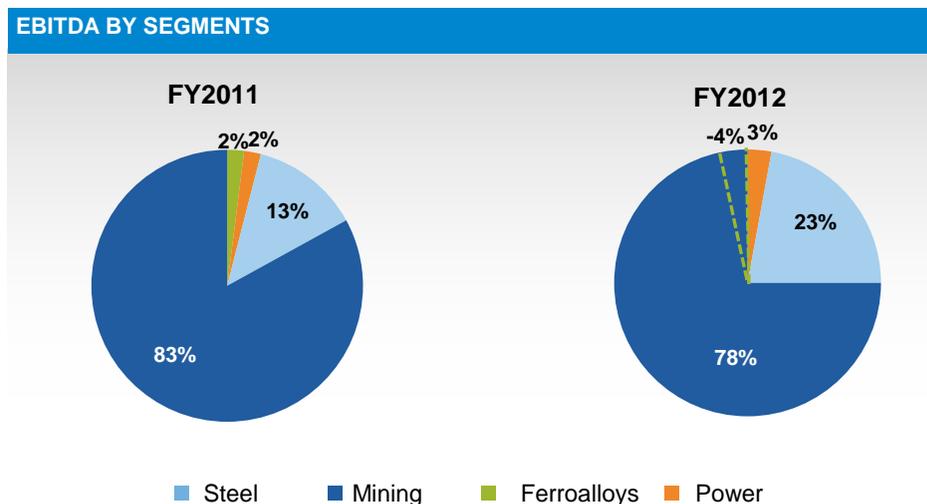
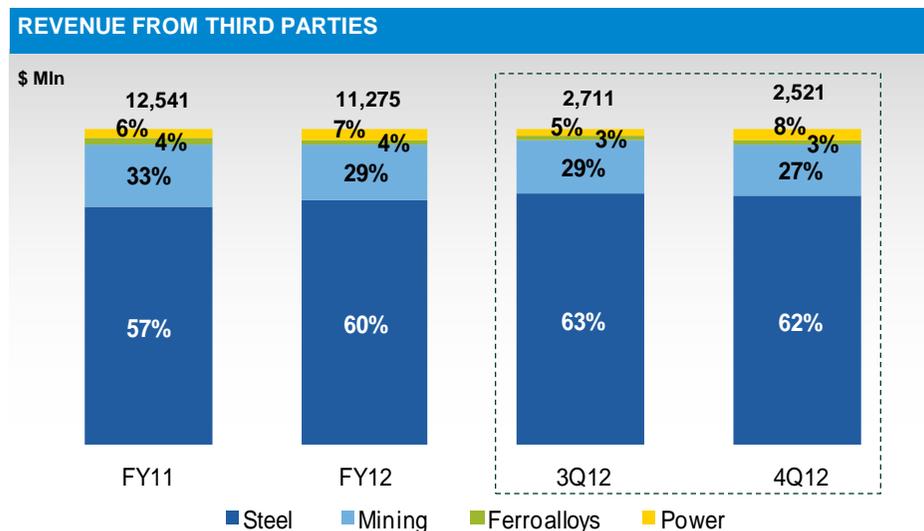
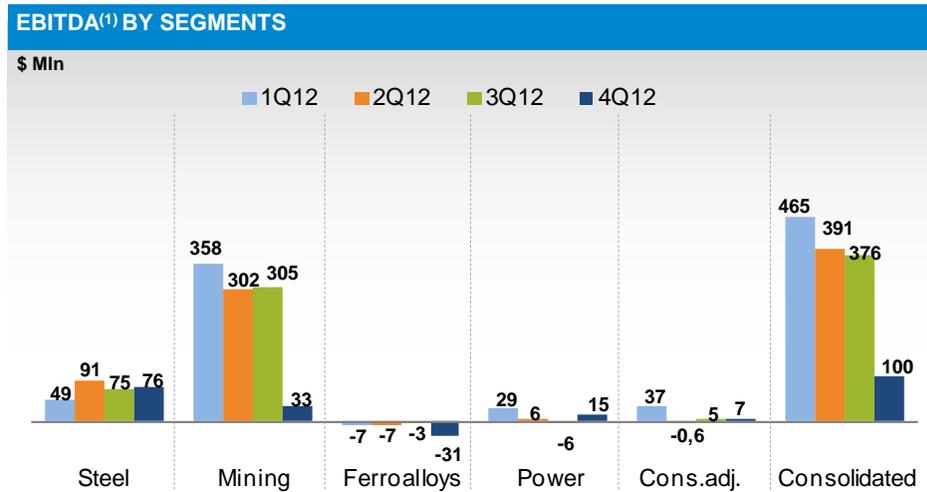


SEGMENTS OVERVIEW

Diversified business model: Mining down while steel holds up.



- + Consolidated revenue down 10% y-o-y to \$11.3 bn on weaker commodity prices
- + Bad debt provisions and write-off of \$1.6 bn result in a Net Loss of \$1.7 bn for 2012.
- + A relatively stronger steel segment increased its share in the consolidated revenue to 60%
- + The steel segment share in EBITDA grew to 23% on efficiency improvements



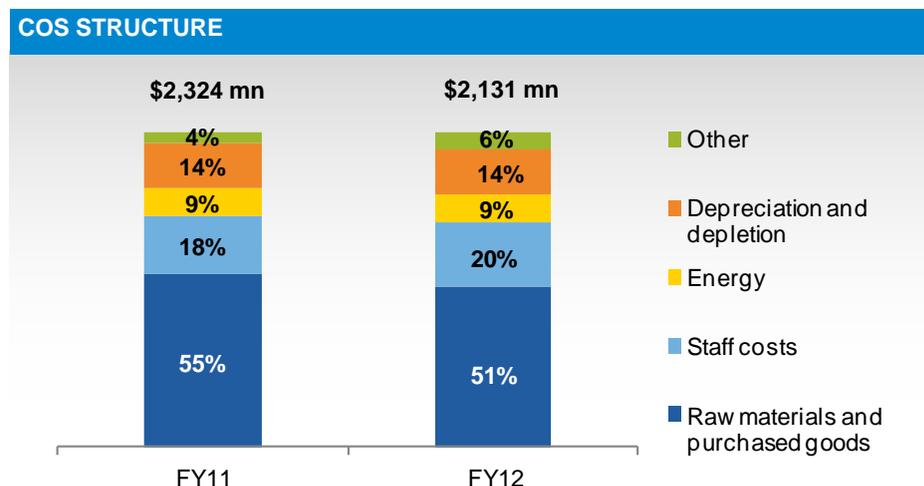
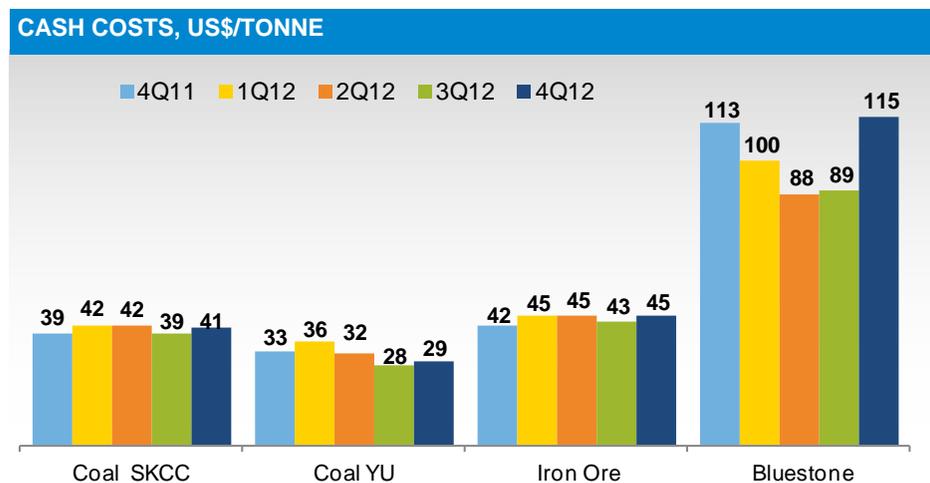
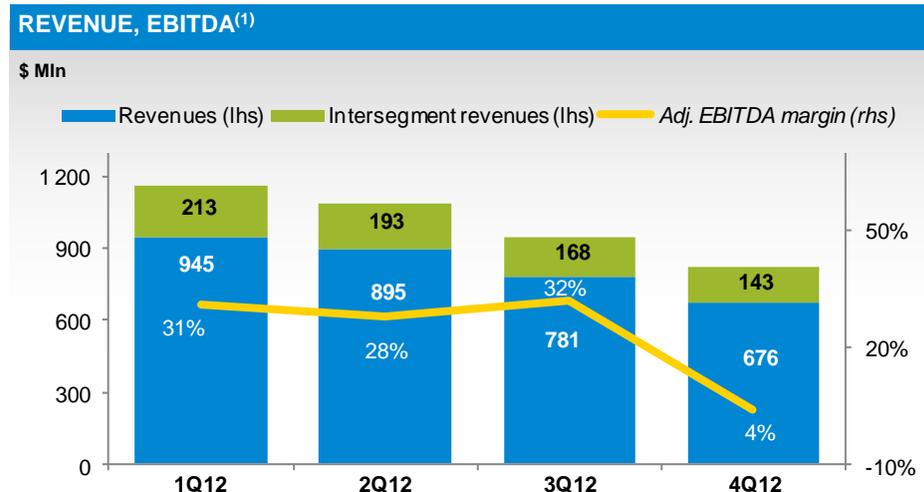
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MINING SEGMENT

Demand volatility and one-offs affect the profitability



- +** Segments EBITDA down to \$33 mn due to:
 - 13% revenue decrease
 - 7% COGS growth (incl. \$19 mn inventory write-down)
 - 12 % growth in S&D expenses due to geography change
 - \$66 mn of reversals and one-off accruals for tax contingencies and trade dispute settlement
- +** Cash costs slightly up on seasonal factors but still under control
- +** Cash cost at Bluestone up due to temporary idling of operations



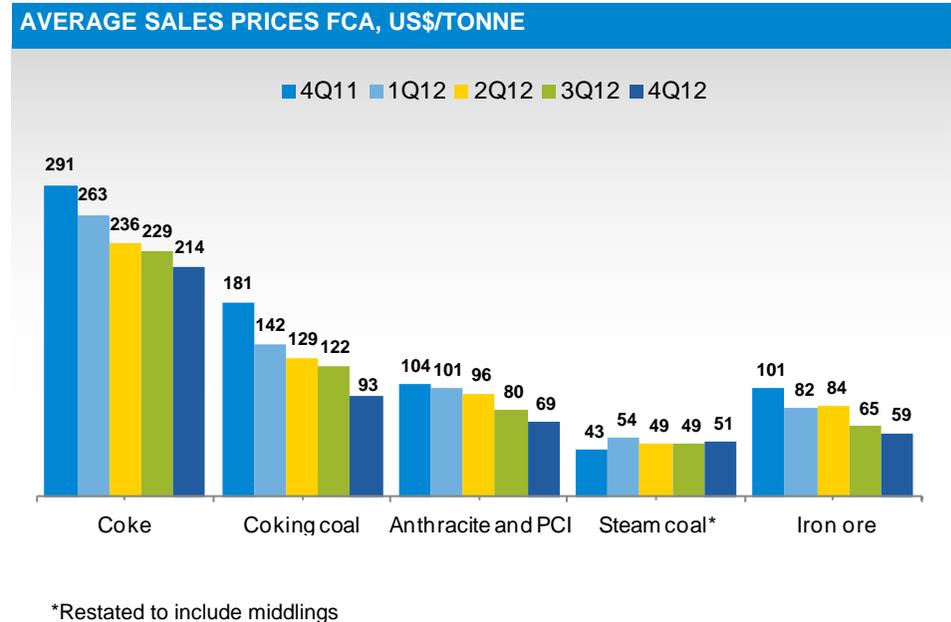
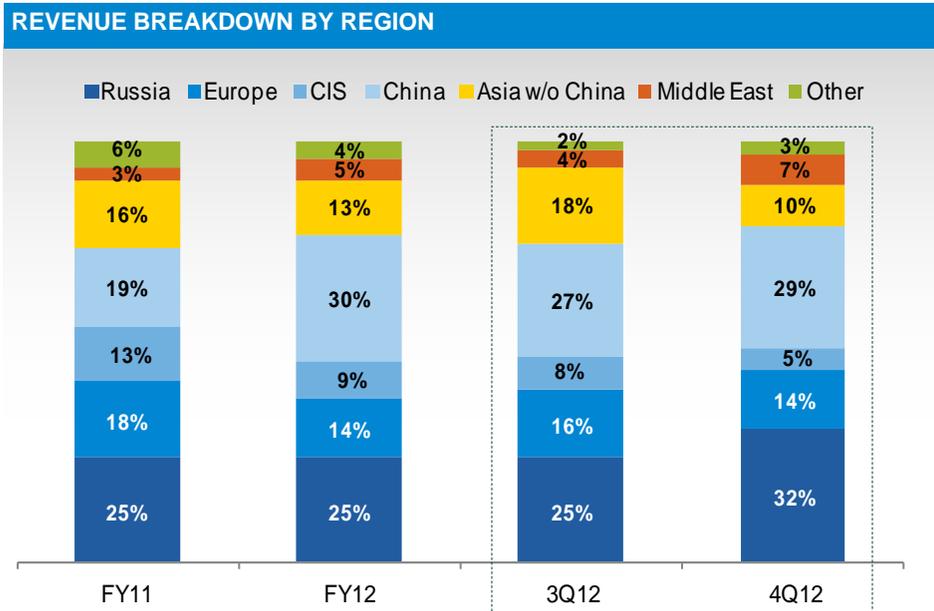
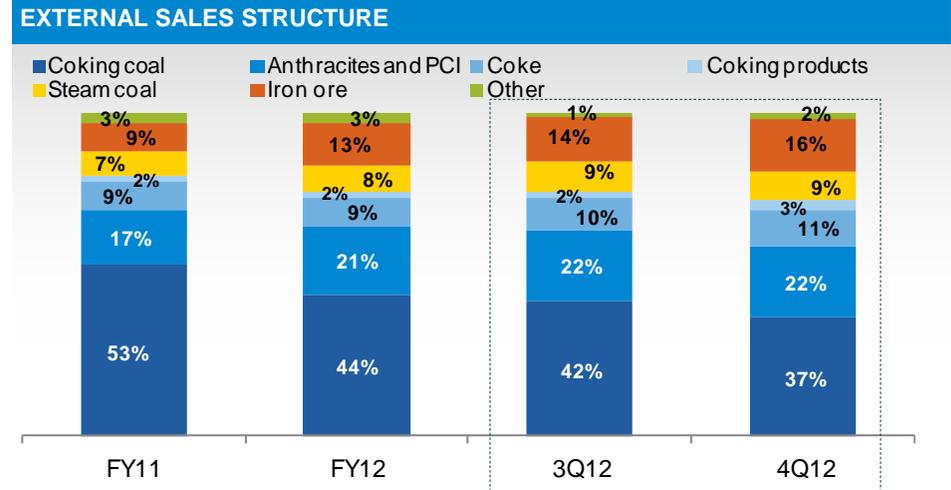
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MINING SEGMENT

Solution: rebalancing geography of sales



- +** Coking coal sales down 25% q-o-q due to decrease in export sales to Europe and Ukraine by 16%.
- +** Sales to China grew to 29%, balancing out reduction of demand elsewhere although at a lower spot price.
- +** Iron ore sales volumes up 18% as domestic sales of iron ore grew 2x due to better pricing

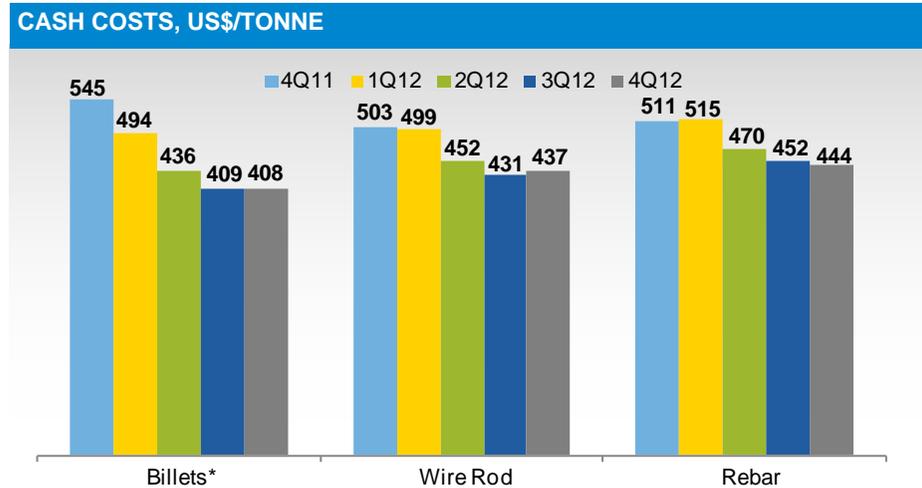


STEEL SEGMENT

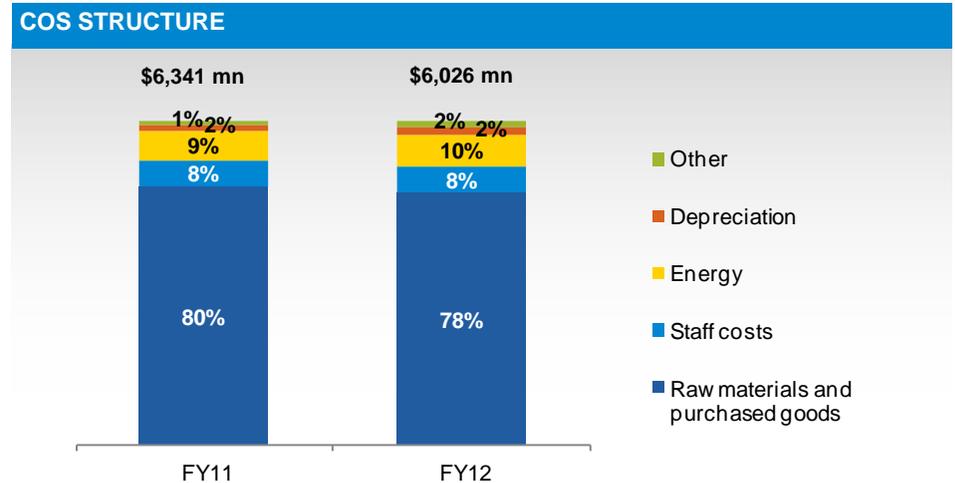
Structural changes improve EBITDA margin...



- + Revenue down 8% q-o-q due to seasonal demand slowdown
- + Structural adjustments relieve pressure on profitability...
- + ... resulting in stable EBITDA at \$76 mn
- + Bottom line affected by \$887 mn of write-downs and bad debt provisions.



*Carbon and low-alloyed billets



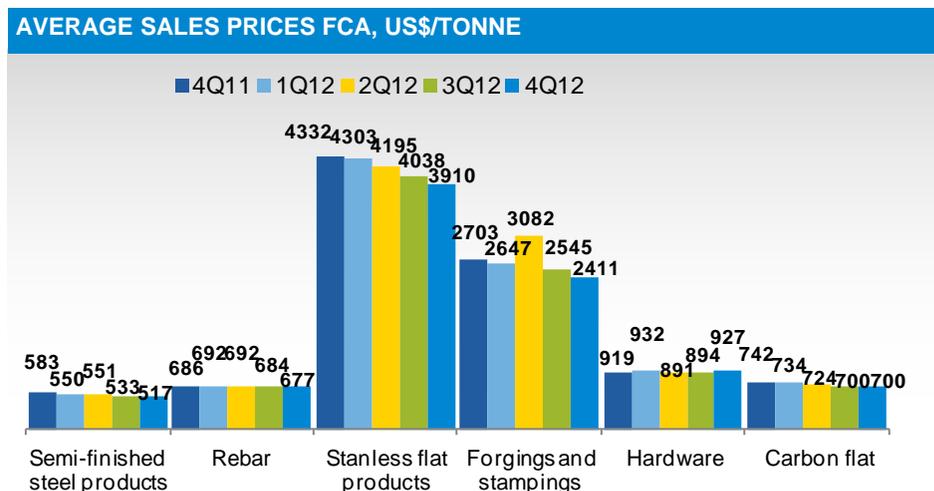
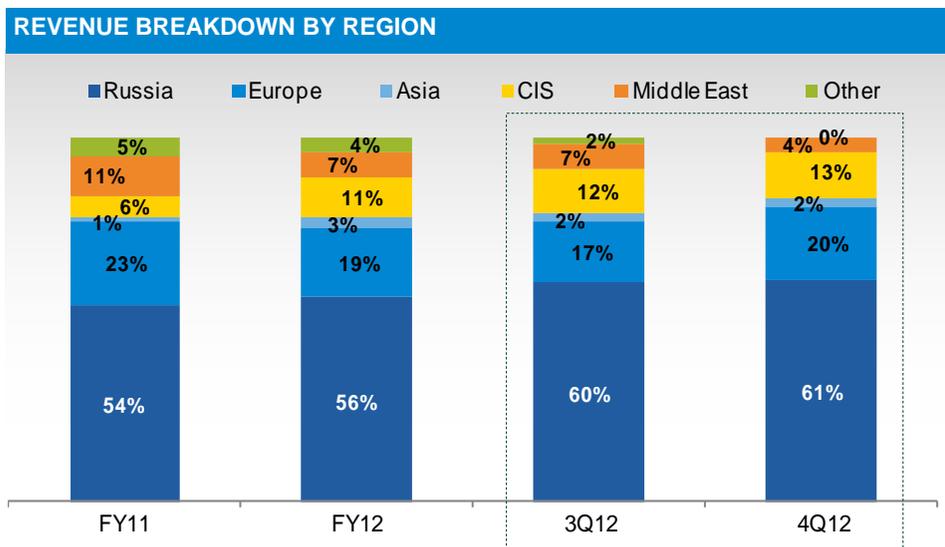
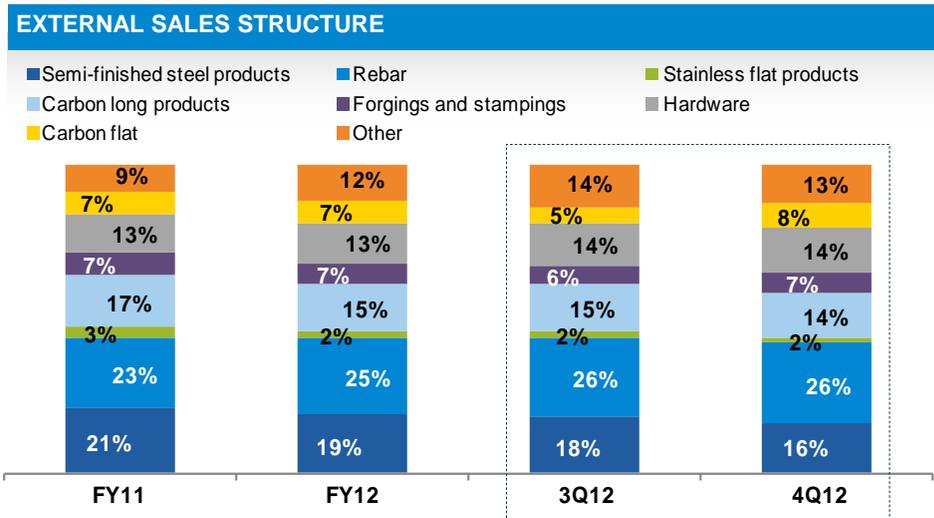
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STEEL SEGMENT

... and withstand demand slowdown with better product mix



- + Downward price trend countered by a change in product mix
- + Sales of semi-finished steel products down in Q4 due to a shut-down of DEMZ
- + Share of sales to Europe and share of flat products sales up after consolidation of Cognor



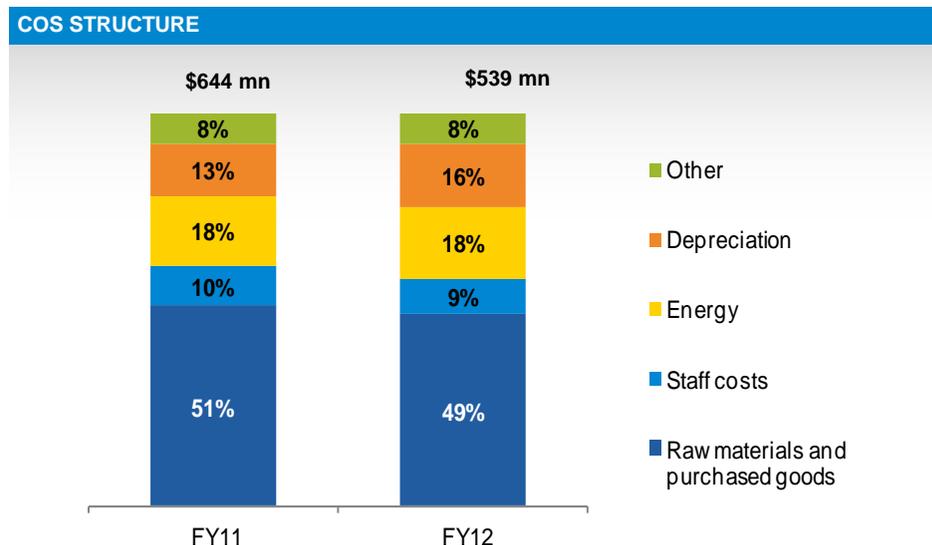
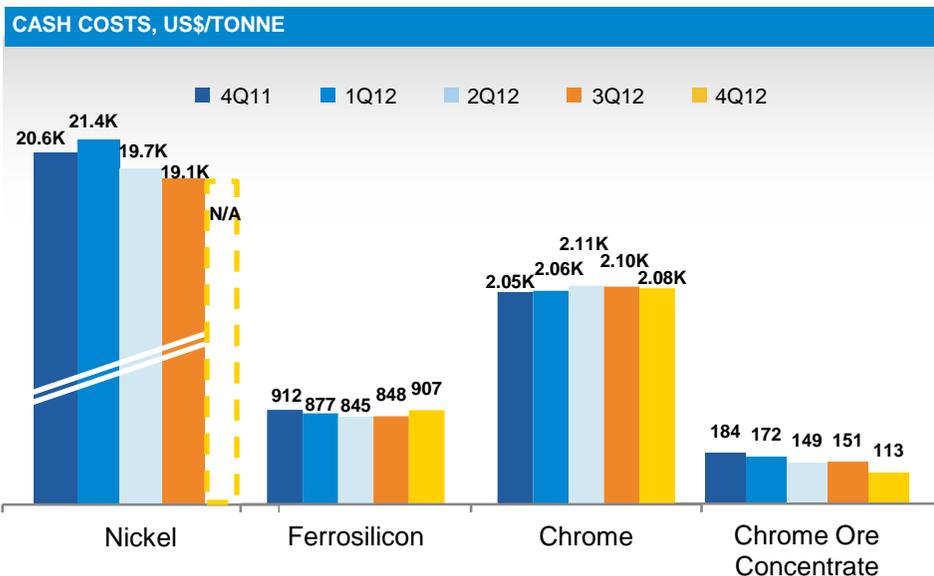
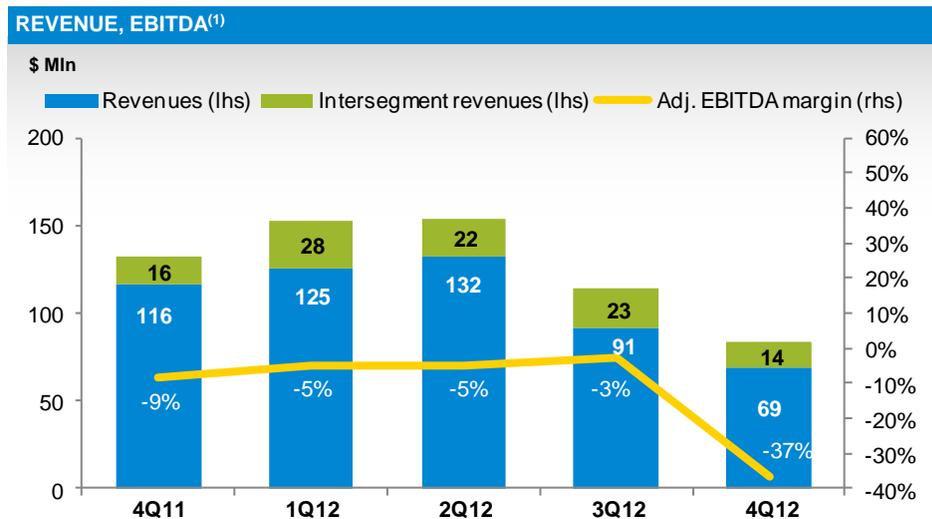
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FERROALLOYS SEGMENT

Shutdown of nickel plant and one-offs depress profitability in Q4



- +** Revenue down 25% due to price volatility and reduction of Ni sales.
- +** Cash cost demonstrate different dynamics:
 - FeSi up 7% due as electricity price grows
 - Cr flat
 - Cr concentrate down 25% due to better geological conditions
- +** Provisions related to SUNP shut-down and bad receivables result in a negative EBITDA of \$31 mn in 4Q12
- +** Bottom line affected by \$23 mn write-down on mineral licenses in Shevchenko nickel deposit



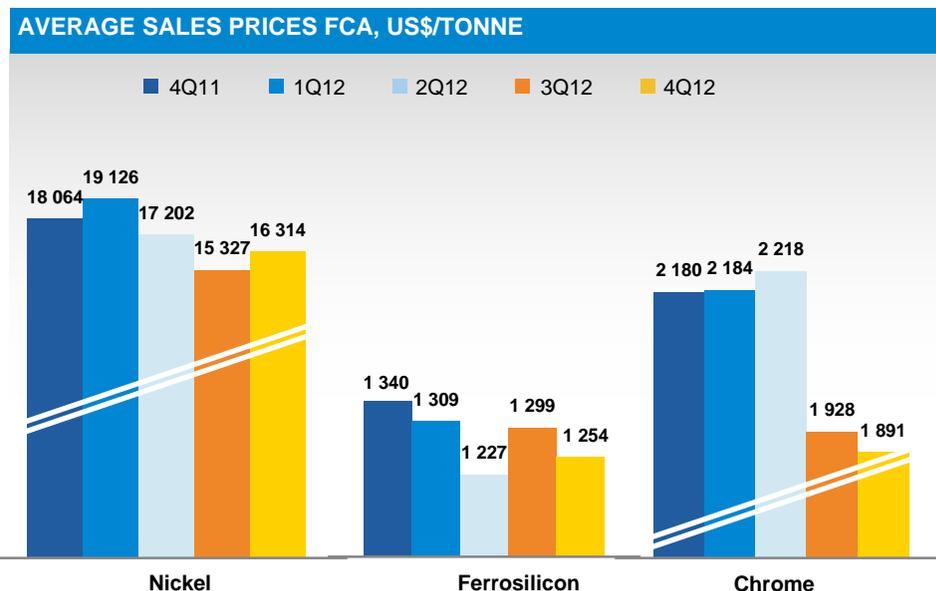
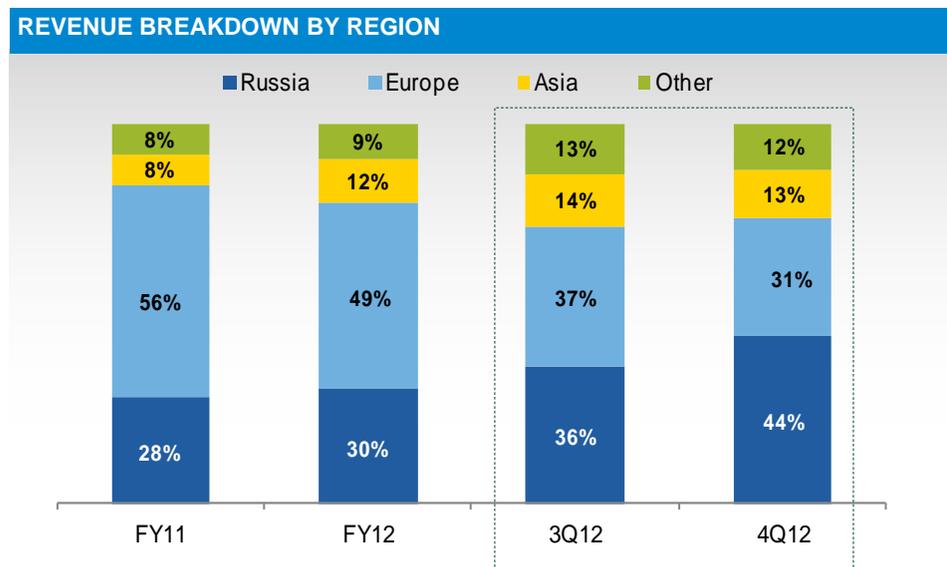
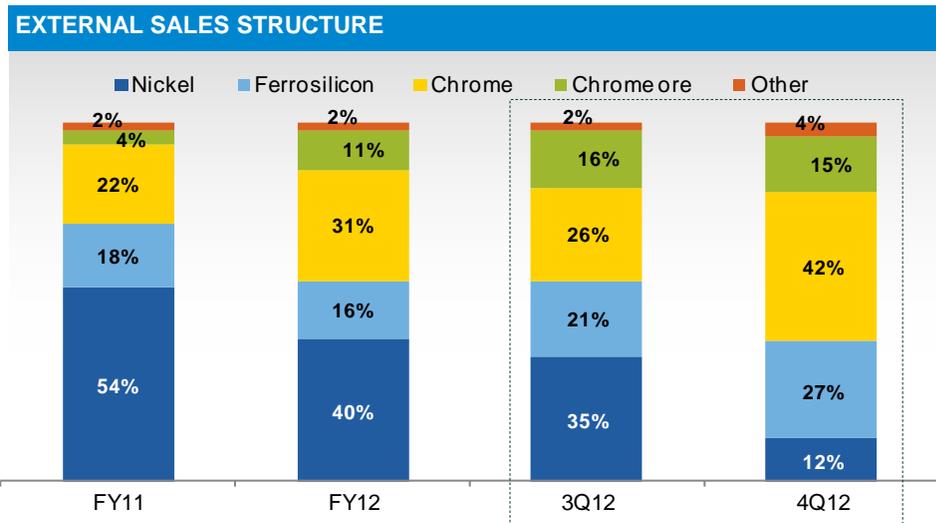
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FERROALLOYS SEGMENT

... but lay ground for better performance in the future



- +** Share of Ni sales down q-o-q due to halting production at Southern Urals Nickel Plant in 4Q12
- +** Cr sales up due to inventories liquidation
- +** Cut of Ni production led to Russia sales grow to 44% of the total

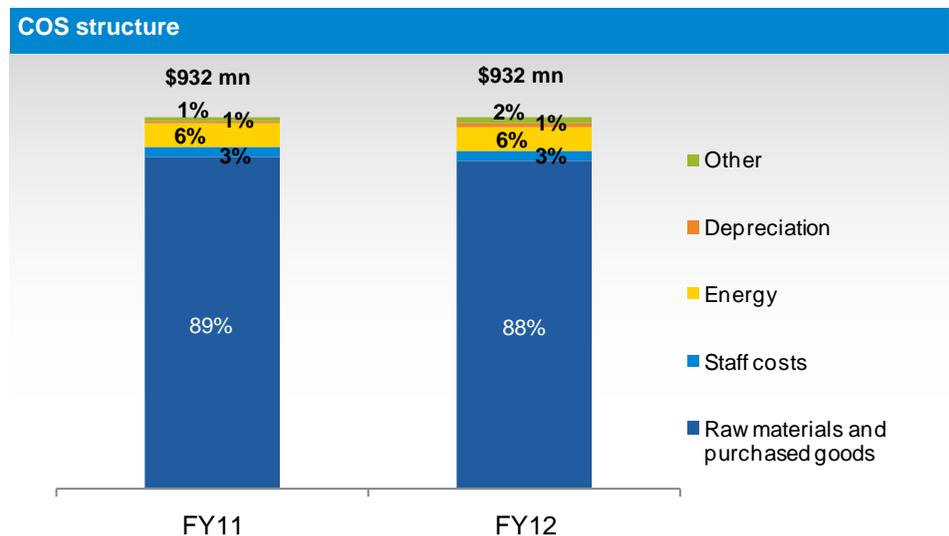
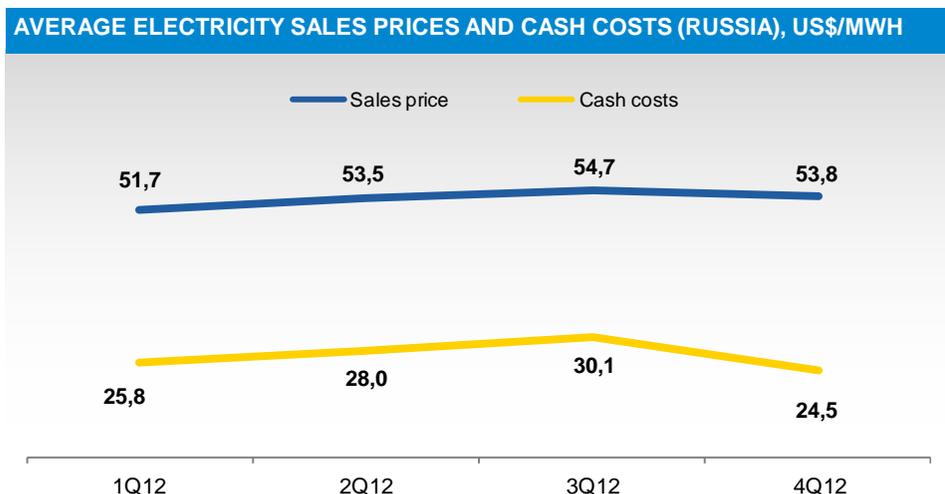
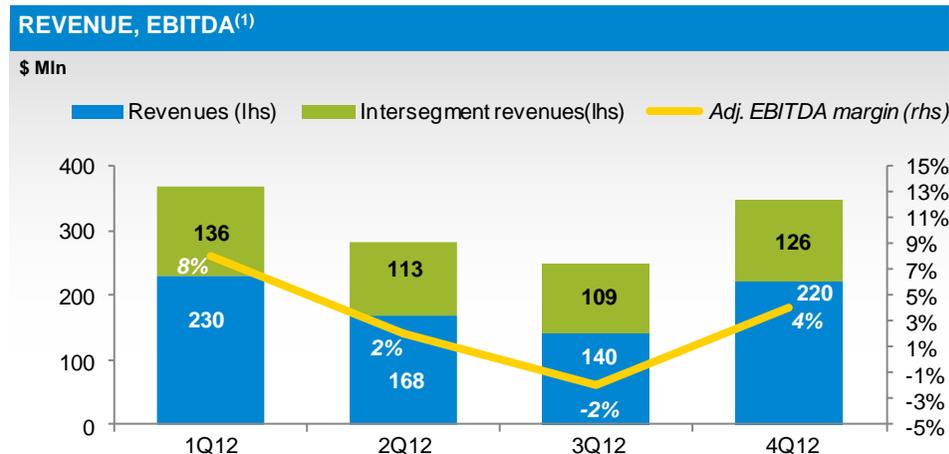


POWER SEGMENT

A steady contribution to diversification



+	Revenue up 57% q-o-q due to high season
+	Cash costs down 19% as sales of heat and electricity grow
+	EBITDA back to black with \$15 mn



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Consolidated P&L

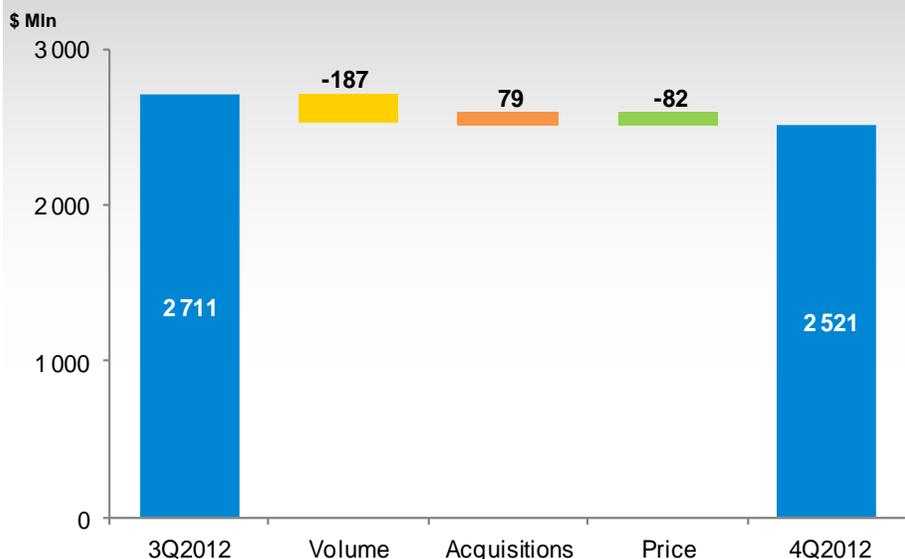
Q4 takes the hit... but clears the path for a bounce back in 2013.



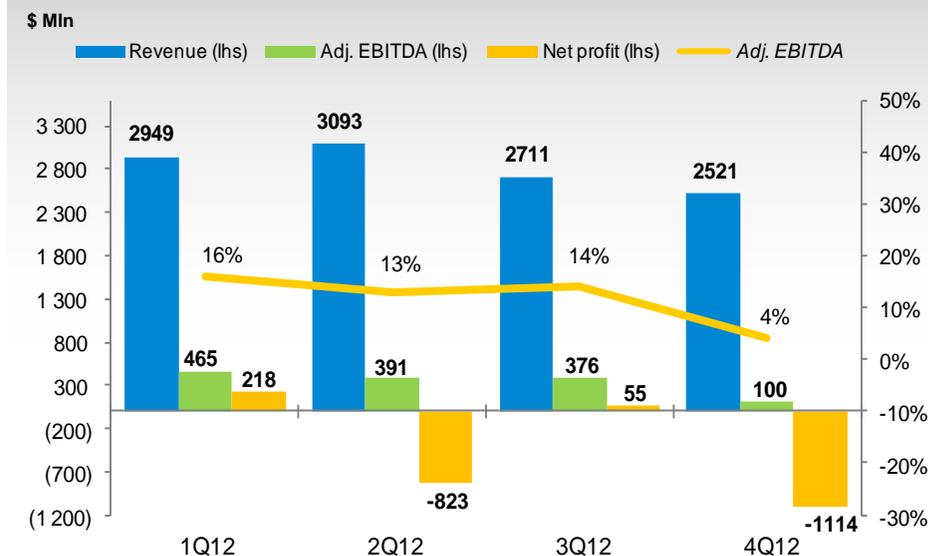
4Q2012 FINANCIAL PERFORMANCE Q-O-Q HIGHLIGHTS:

- +** Consolidated EBITDA down 73% q-o-q to \$100 mn due to lower profitability and one-offs in the mining and ferroalloys segments
- +** Q4 net result affected by \$910 mn of one-off write-downs and \$44 mn of loss from discontinued operations totaling \$1,114 mn of net loss

REVENUE DYNAMICS



REVENUE, EBITDA⁽¹⁾ AND NET PROFIT



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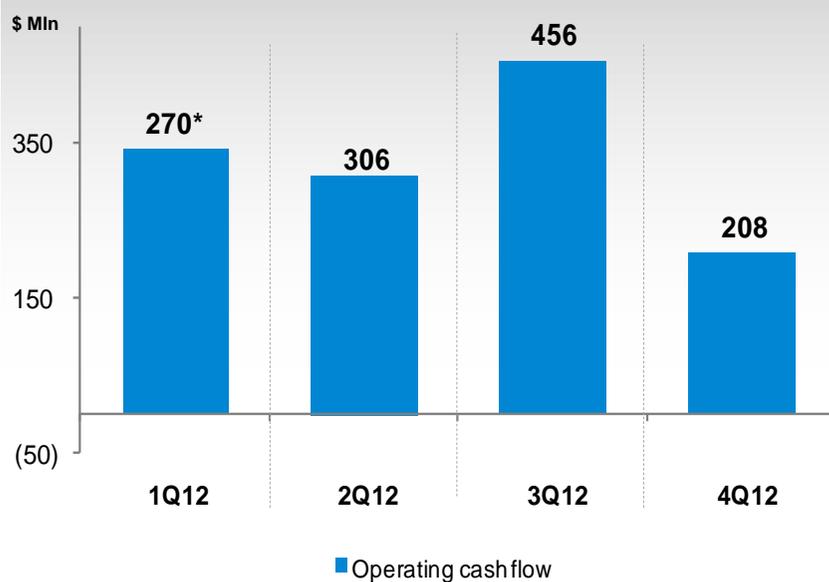
Cash Flow Statements

Record operating cashflow despite volatile markets



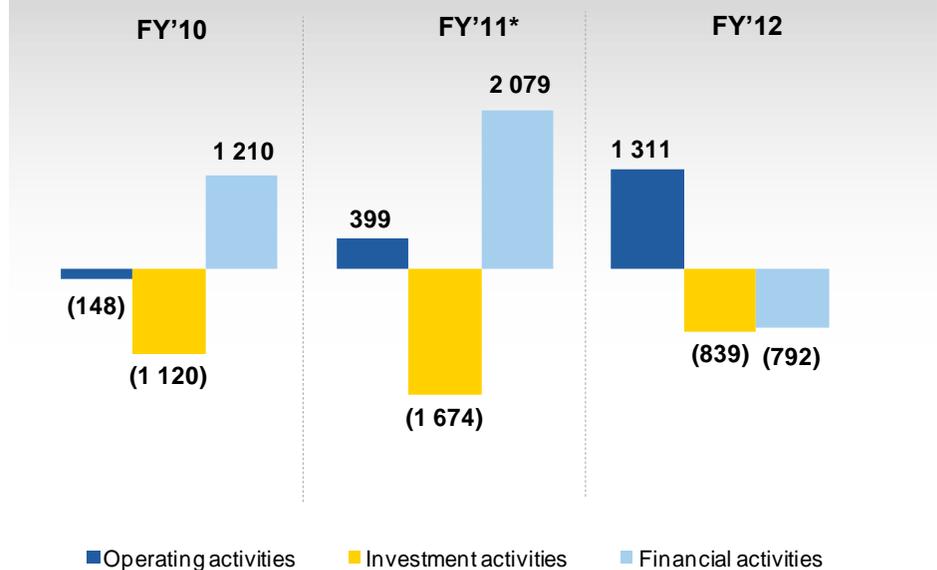
- + Continuing production adjustment and working capital management added another \$208 mn to the CFO in Q4 resulting in a record \$1,31 bn operating cashflow in 2012.
- + Investment cashflow minimized to \$43 mn in Q4 allowing for debt reduction
- + Superior CFO in 2012 allowed to finance the entire capex and repay \$577 mn of debt before FX adjustments

OPERATING CASH FLOW DYNAMICS



* Excluding the effect of loan to Estar

NET CASH FLOW



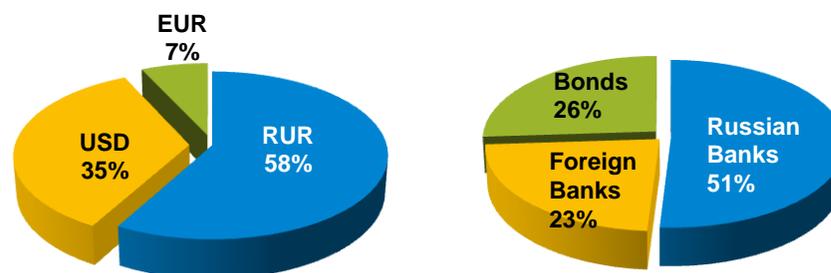
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IMPROVING DEBT MATURITY PROFILE

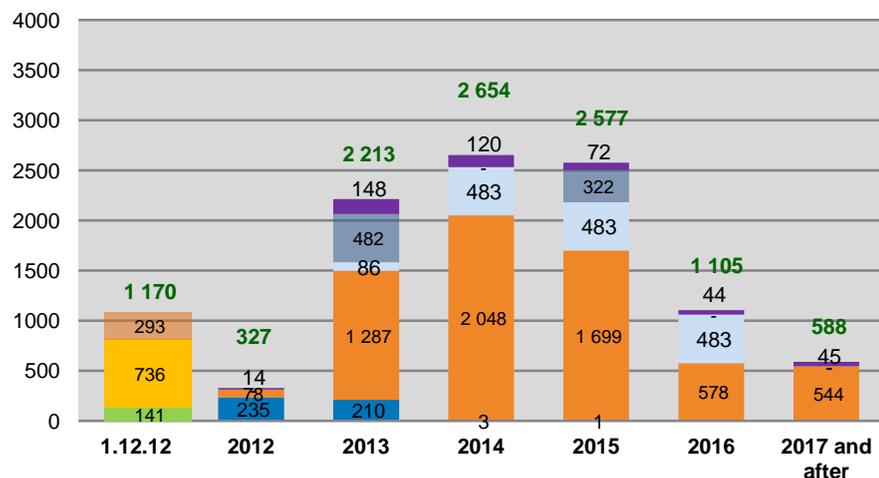


- +** Net debt stable at USD 9.6 bln (including financial lease) as of April 10, 2013
- +** Debt repayments of approximately USD 0.32 bln in 2012 (reduction of gross debt excluding FX effect)
- +** Cash and available credit lines total USD 1.1 bln as of April 10, 2013; in line with remaining 2013 maturities
- +** A new RUR 40 bln (~ USD 1.3 bln) 5 year facility from VTB has substantially eased the liquidity pressure from repayments in 2013.

DEBT PROFILE AS OF APRIL 10, 2013 (W/O PRO FORMA)

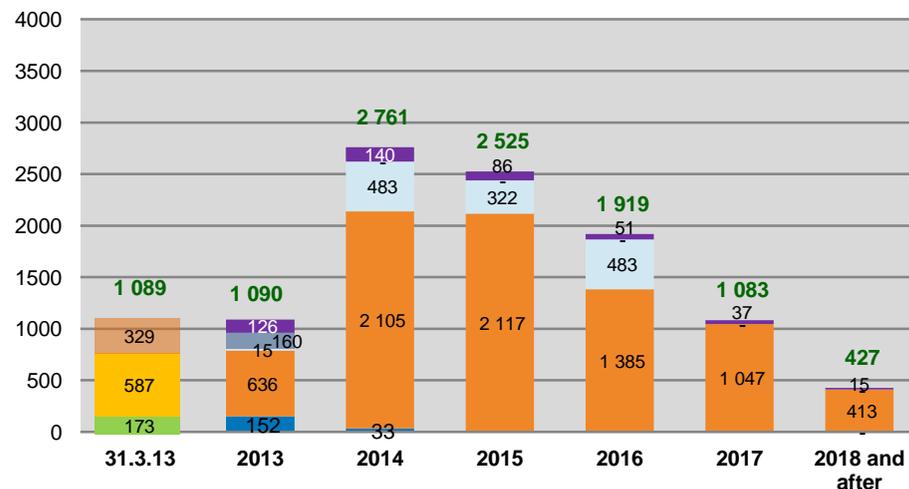


DEBT MATURITY SCHEDULE AS OF DECEMBER 1, 2012



- Cash
- Renewable lines
- Other undrawn credit lines
- Other term loans
- ECA undrawn amount
- Expiration of put options on bonds
- Maturity of bonds
- Expiration of financial lease

DEBT MATURITY SCHEDULE AS OF APRIL 10, 2013 WITH PRO FORMA



- Cash
- Renewable lines
- Other undrawn credit lines
- Other term loans
- ECA undrawn amount
- Expiration of put options on bonds
- Maturity of bonds
- Expiration of financial lease

FINANCIAL RESULTS OVERVIEW



US\$ MILLION UNLESS OTHERWISE STATED	4Q12	3Q12	CHANGE, %
Revenue	2,521	2,711	-7.0%
Cost of sales	(1,882)	(1,978)	-4.9%
Gross margin	25.4%	27.1%	
Operating profit / (loss)	(933)	129	-
Operating margin	-37.0%	4.8%	
Adjusted EBITDA ⁽¹⁾	100	376	-73.3%
Adjusted EBITDA ⁽¹⁾ margin	4.0%	13.9%	
Net Income / (loss)	(1 114)	55	-
Net Income margin	-44.2%	2.0%	
Sales volumes⁽²⁾, '000 tonnes			
Mining segment	5,570	5,862	-5.0%
Steel segment	1,872	2,072	-9.7%

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(2) Includes sales to the external customers only