

## **FY2013 RESULTS PRESENTATION**

MAY 15, 2014





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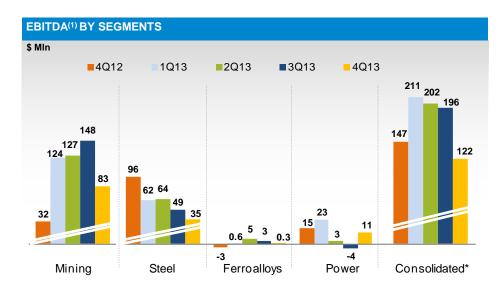
# **FINANCIAL HIGHLIGHTS**

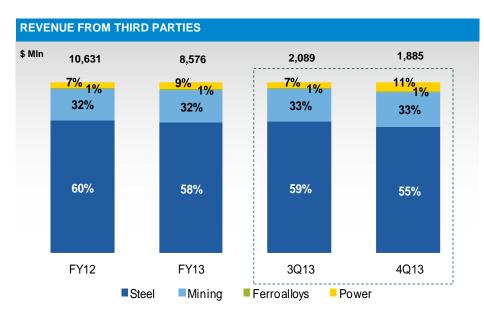


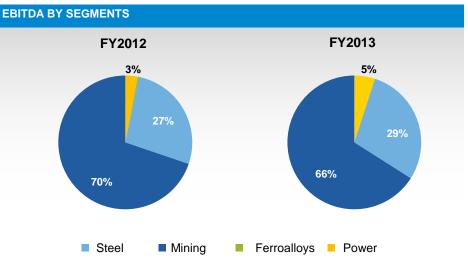
#### **SEGMENTS OVERVIEW**



- Consolidated revenue down 19% y-o-y to \$8.6 bn on asset disposals and weaker prices
- + Bad debt provisions and write-offs due to assets disposals result in a Net Loss of \$2.9 bn for 2013
- Mining segment continues to dominate in the consolidated EBITDA with its share of 66%







<sup>(1)</sup> Adjusted EBITDA represents EBTIDA adjusted by forex gain/loss, interest income, net income on the disposal of non-current assets, amount attributable to non-controlling interests gain/loss from remeasurement of contingent liabilities at fair value, impairment of long-lived assets and goodwill, result of disposed companies (incl.the result from their disposal) provision for amounts due from related parties and losses from discontinued operations, net of income tax.

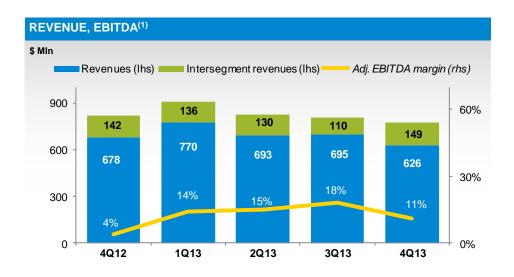
#### MINING SEGMENT

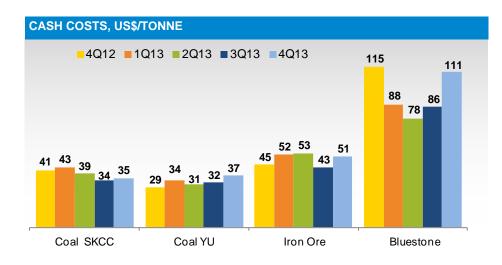


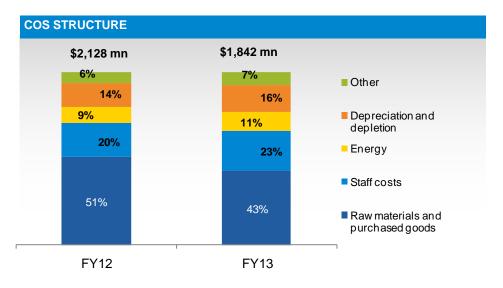
Segment's EBITDA down to \$83 in 4Q13 largely due to 10% revenue decrease on lower volumes

Cash costs at Russian assets up on seasonal factors

 Cash costs at Bluestone up 29% q-o-q as most of its capacity is idled due to unfavorable pricing environment





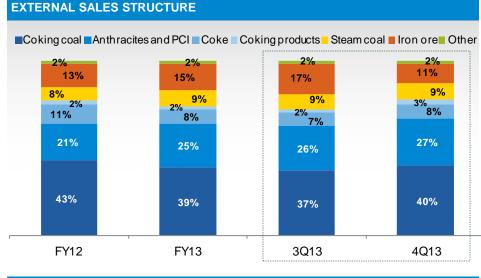


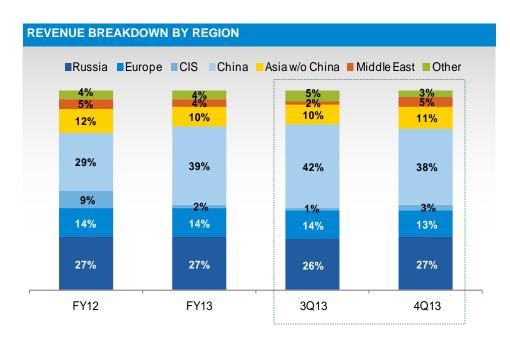
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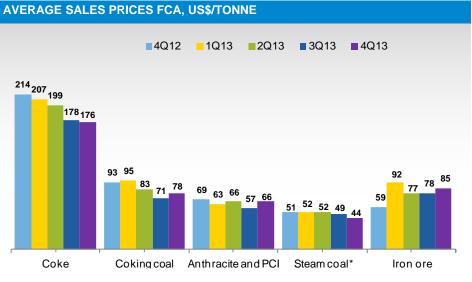
#### MINING SEGMENT



- + Share of met coal sales is stable y-o-y at 64% of Segment's revenue
- Anthracite & PCI volumes up 16% y-o-y endorsing our strategy of diversifying met coal portfolio
- + Coal shipments to China grow x1.3 to 39% y-o-y of overall sales as we continue expansion into Asia Pacific
- + Share of 3d party iron ore sales down 43% q-o-q as we switched to supplying our steel segment



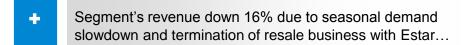




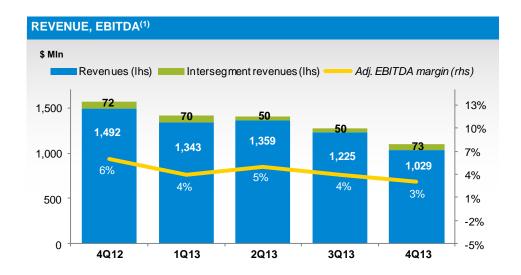
<sup>\*</sup>Restated to include middlings

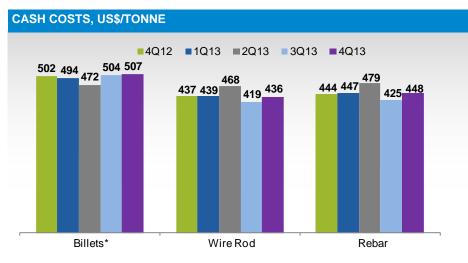
#### STEEL SEGMENT

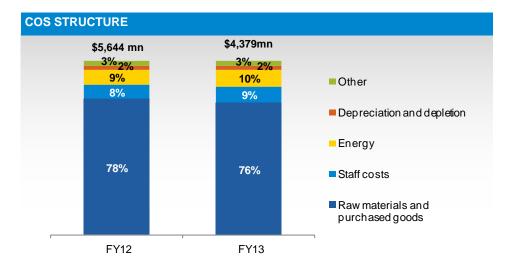




- ...with cash costs slightly up on seasonal factors...
- ...resulting in 4Q13 EBITDA decreasing to \$35 mn
  - Bottom line affected by \$70 mn of related parties bad debt provision and \$17 mn of FX loss







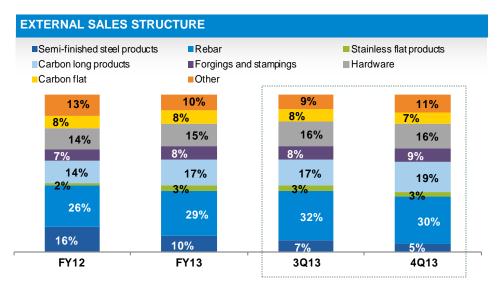
<sup>\*</sup> Domestic sales

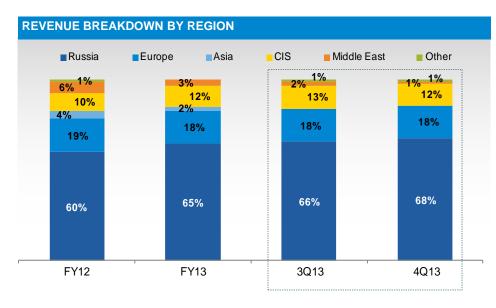
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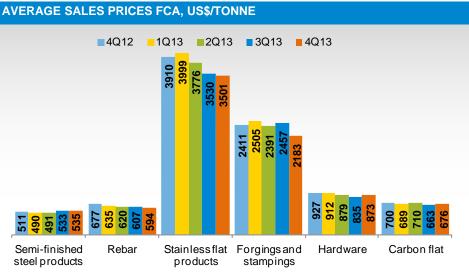
## STEEL SEGMENT



- Sales of rebar decrease by 7% y-o-y due to disposal of loss-making Romanian steel plants
- Share of semi-finished products down 57% y-o-y as we launch the universal mill at Chelyabinsk and terminate resale business with Estar
- + Share of Russia and CIS goes up to 77% of Segment sales as we gradually exit our European operations





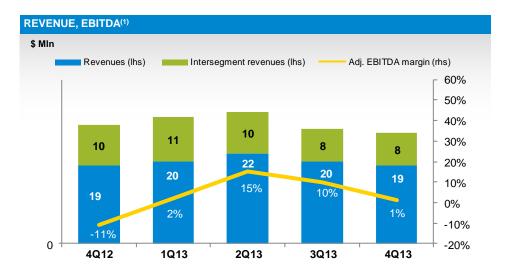


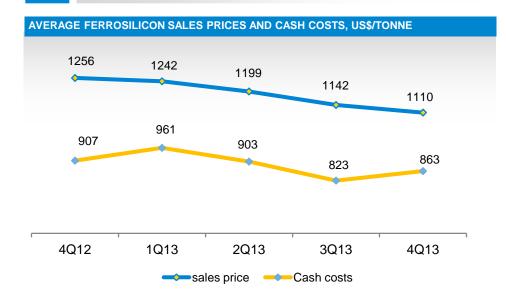
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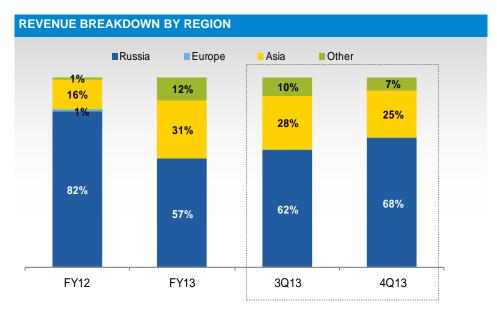
#### FERROALLOYS SEGMENT\*



- Revenue down 6% g-o-g due to decrease of FeSi sales and weaker pricing
- ٠ FeSi cash costs up by 5% as electricity price grows
- \$269 mn write-off on disposed chrome assets affects bottom line
- Nickel and chrome business results deconsolidated as ÷ Discontinued operations





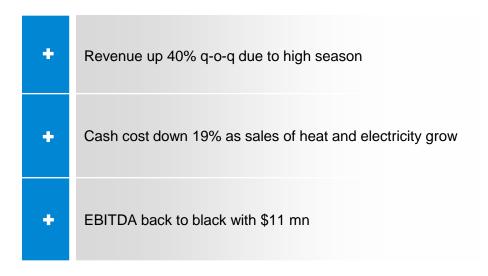


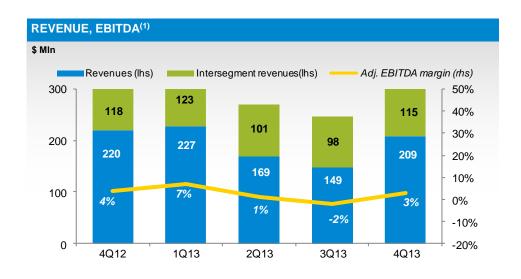
<sup>\*</sup> As of December 31, 2013, a number of companies of the ferroalloys segment met criteria for classification as discontinued operations under US GAAP and were disclosed as a separate component from Mechel Group's continuing operations retrospectively for all comparative periods presented.

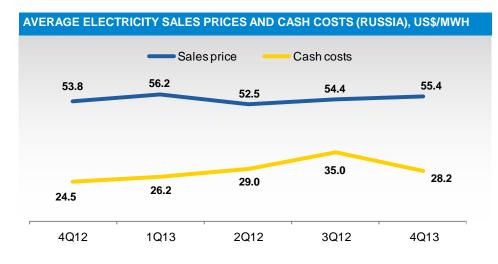
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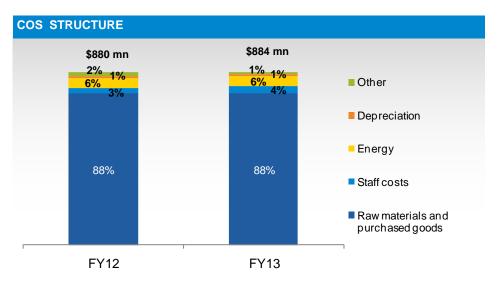
## **POWER SEGMENT**











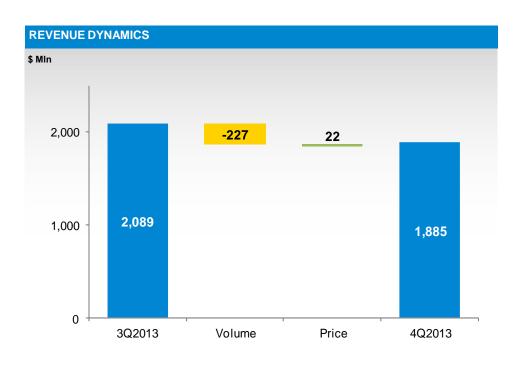
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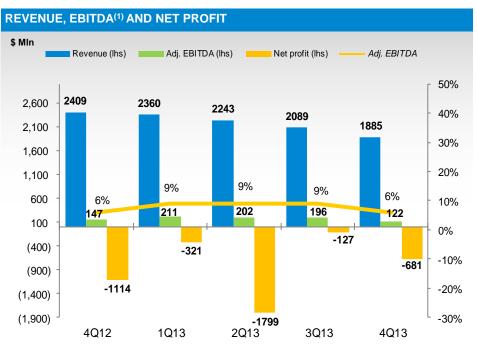
#### Consolidated P&L



#### **4Q2013 FINANCIAL PERFORMANCE Q-O-Q HIGHLIGHTS:**

- Consolidated EBITDA down 38% q-o-q to \$122 mn due to lower profitability in the mining and steel segments affected by price and sales deterioration
  - 4Q2013 bottom line affected by write offs of \$274 mn as a result of discontinued operations, \$79 mn of bad debt provisions and FX loss of \$14 mn

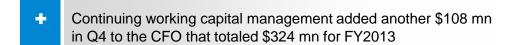




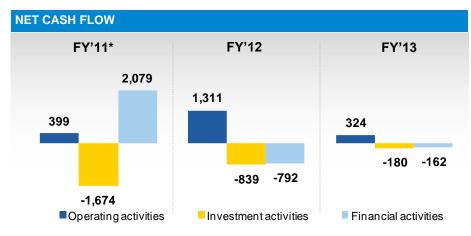
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### **Cash Flow Statements**

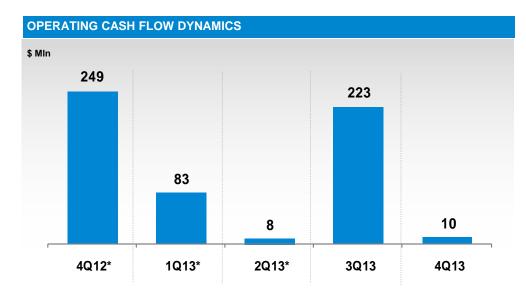


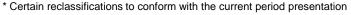


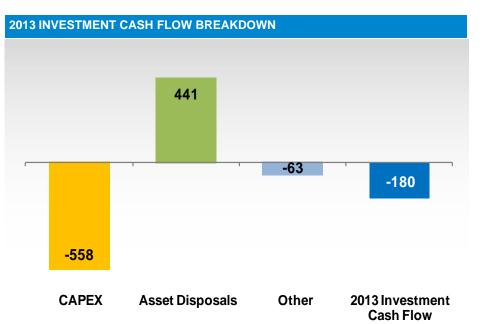
- Inventory reduction release another \$101 mn in Q4 to add up to \$507 million inventory release for FY2013
- CAPEX is halved y-o-y standing at \$558 mn in 2013 as main investment projects near their completion stage and Elga CAPEX secured through VEB project financing



<sup>\*</sup> Excluding the effect of loan to Estar





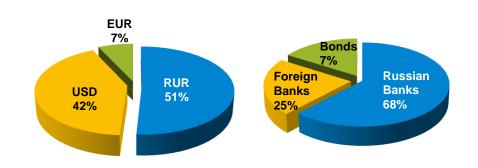


# Successful refinancing and improved liquidity to service upcoming maturities

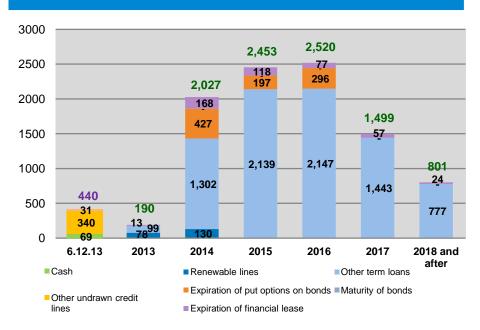


- In 1Q2014 RUR 21.5 bln was redeemed or refinanced.
- + Cash and available credit lines total \$0.5 bln as of April 30, 2014.
- Net debt was reduced by US\$560 mn, reaching US\$ 8.6 bln as of April 30, 2014.
- Agreement reached with VTB to refinance \$0.5 bln of debt maturing on 2014, reducing short-term debt.

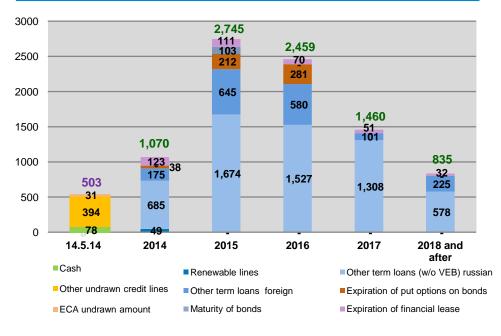
#### **DEBT PROFILE AS OF APRIL 30, 2014**



#### DEBT MATURITY SCHEDULE AS OF DECEMBER 6, 2013 \*\*



#### **DEBT MATURITY SCHEDULE AS OF MAY 14, 2014**



<sup>\*\*</sup> assuming refinancing of GBP lines of 2009 and changes in schedule of VTB - lease from December 20, 2013

## **FINANCIAL RESULTS OVERVIEW**



US\$ MILLION UNLESS OTHERWISE STATED	4Q13	3Q13	CHANGE, %
Revenue	1,885	2,089	-9.8%
Cost of sales	(1,315)	(1,445)	-9.0%
Gross margin	30.2%	30.8%	
Operating profit / (loss)	(136)	39	-
Operating margin	-6.1%	1.6%	
Adjusted EBITDA <sup>(1)</sup>	122	196	-37.8%
Adjusted EBITDA <sup>(1)</sup> margin	6.5%	9.4%	
Net Income / (loss)	(681)	(127)	436.2%
Net Income margin	-36.2%	-6.1%	

Sales volumes <sup>(2)</sup> , '000 tonnes			
Mining segment	5,279	6,148	-14.1%
Steel segment	1,277	1,564	-18.4%

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<sup>(2)</sup> Includes sales to the external customers only