

COVID-19: OUR RESPONSE





KEEPING EMPLOYEES SAFE



All operating assets sufficiently equipped with protection devices and sanitizers



Daily medical checks and disinfection at all business units and offices



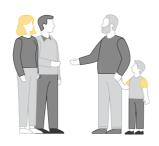
Regular testing of all the employees on-site and in the incoming shifts



Quarantine zones established at all operating assets



Large part of office employees working remotely until further notice



SUPPORTING LOCAL COMMUNITIES



RUB 1 bln fund established in a partnership with the Far East Development Fund (FEDF) to finance the fight against COVID-19 in the Russian Far East. Polyus and FEDF will jointly finance 25% of the fund's activities



71 medical ventilators, 5 CT scanners, other equipment, pharmaceuticals, PPE, test kits, remote-sensing thermometers donated to hospitals in Krasnoyarsk Territory, Magadan Region, Irkutsk Region, and the Republic of Sakha



Regional hospitals refurbishment facilitated



Polyus has launched a COVID-19 vaccination programme at its production assets. The Company started offering on-site inoculations in February and has already shipped 2,500 doses across the group. The Company aims to make the vaccine available to all employees of the Company as well as any contractors currently working for Polyus.

FY 2020 EXPENSES

\$ 155mln

FY 2021 ESTIMATED EXPENSES

\$ 100 mlr

CAPEX

- Construction of temporary accommodation facilities
- Medical ventilators procurement

STAFF

- operating additional staff expenses related to extended working shifts
- other additional labour expenses (inc. in WC and stripping expenses)

PPE PROCUREMENT AND CHARITY

- Regional hospitals refurbishment
- Ca. 6.3 mln masks and other individual protective devices
- More than 1.3 mln individual sanitizers
- 371 th. test kits
- Ca. 3.2 th. units of medical equipment









^{1 –} The expenses associated with COVID-19 and recognised as part of Cost of gold sales were excluded from both TCC and AISC calculation

RESULTS OVERVIEW



FY2020 KEY HIGHLIGHTS

GOLD SOLD, koz

REVENUE, \$ mln TCC, \$/oz

EBITDA,

CAPEX, \$mln

2,817

4,998

362

3,690

\$ mln

653

★2% Q-0-Q

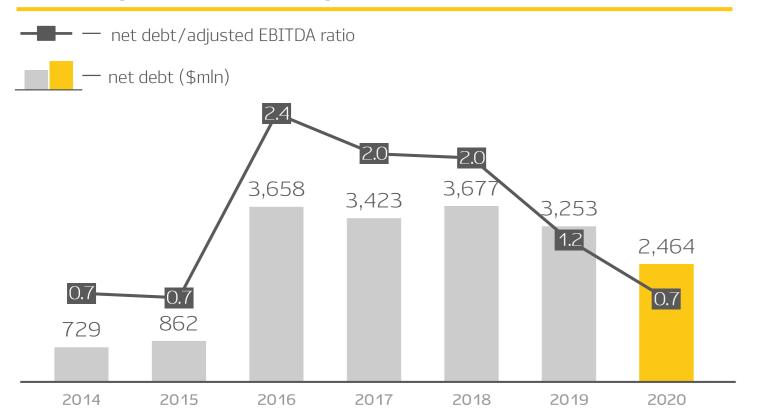
↑ 25% Y-O-Y

→ 1% Y-O-Y

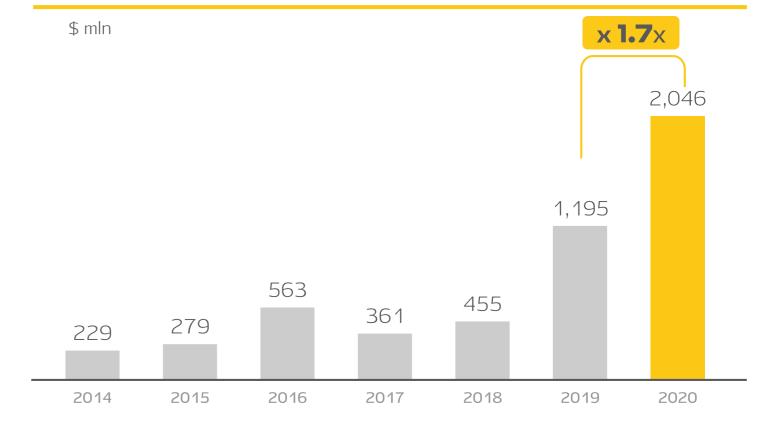
↑ 38% Y-O-Y

4% Y-O-Y

FINANCIAL LEVERAGE



FREE CASH FLOW GENERATION

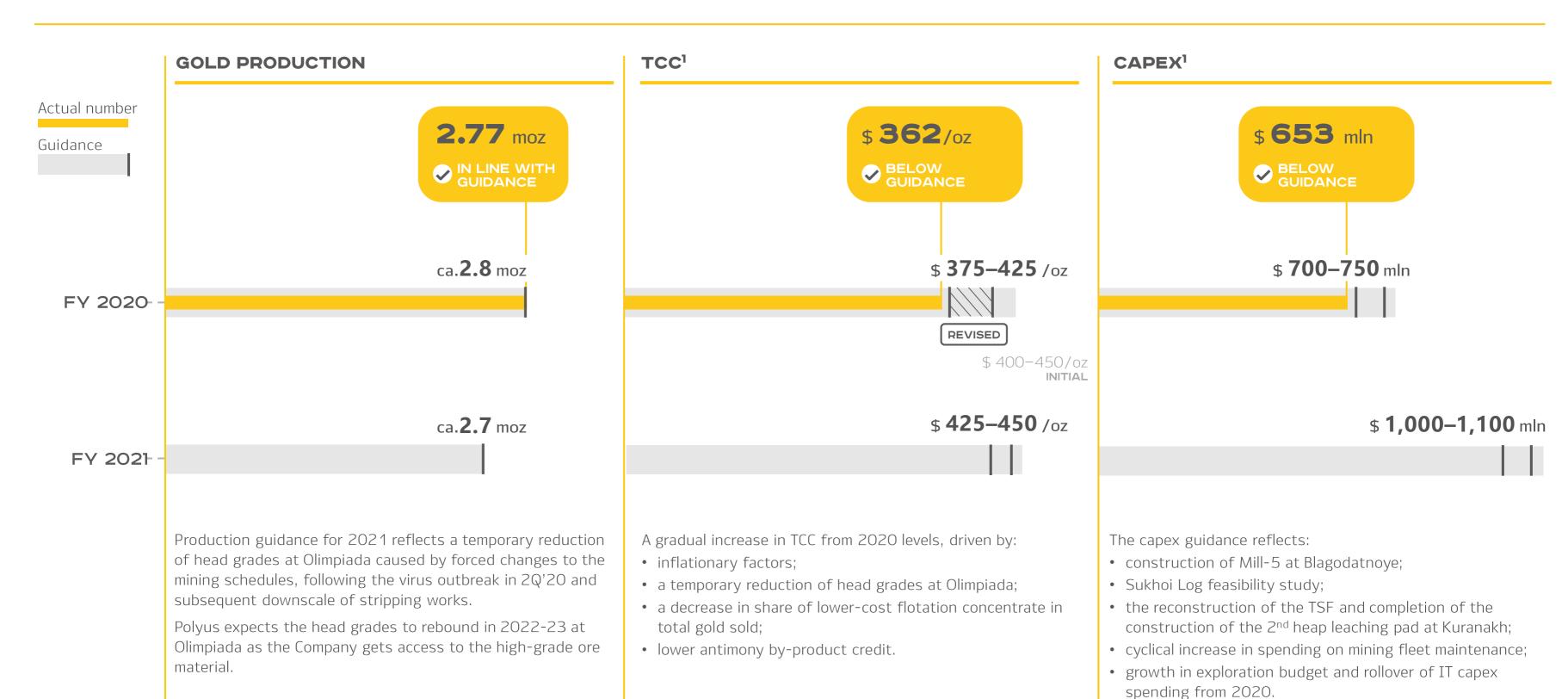


¹ Free cash flow is presented on a levered basis

² Inc. derivatives

FY2020 GUIDANCE OVERVIEW AND FY2021 GUIDANCE





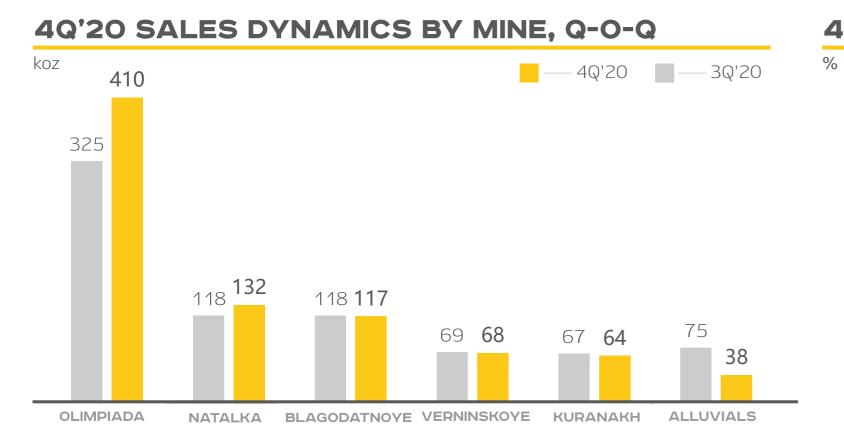
Please see more details at page 14

^{1 –} Guidance macro assumptions for 2020: USD/RUB of 60, a gold price of \$1,200/oz Guidance macro assumptions for 2021: USD/RUB of 65, a gold price of \$1,300/oz

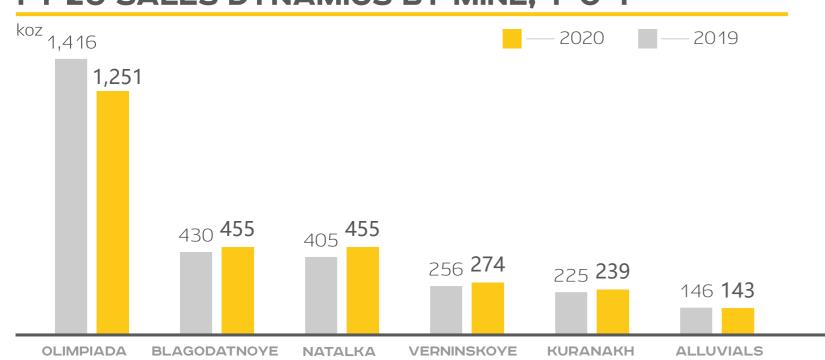


REVENUE ANALYSIS

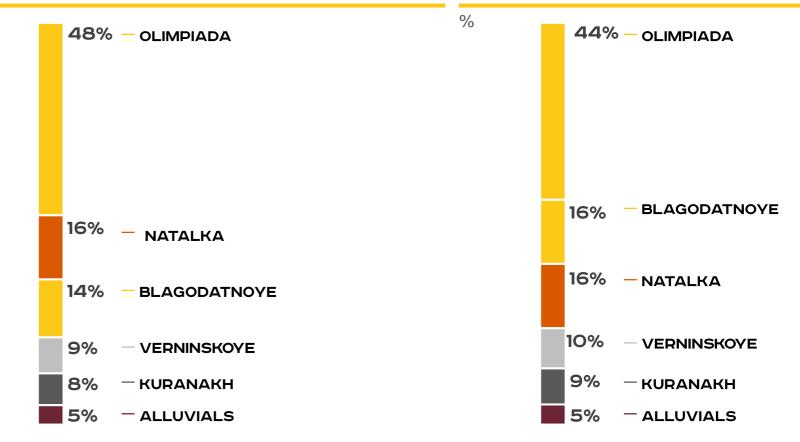




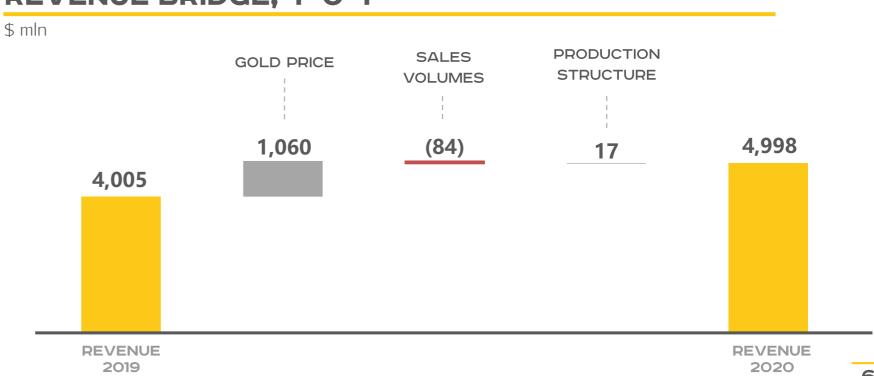
FY'20 SALES DYNAMICS BY MINE, Y-O-Y



4Q'20 REVENUE BREAKDOWN FY'20 REVENUE BREAKDOWN



REVENUE BRIDGE, Y-O-Y



TCC PERFORMANCE



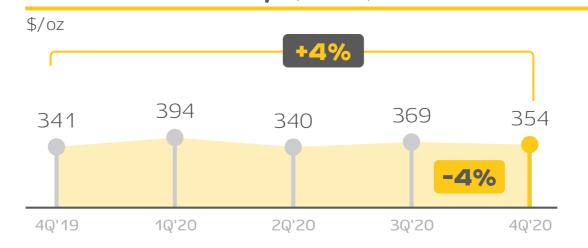
TCC DYNAMICS, Y-O-Y



1% Y-O-Y

Reflecting higher average grades in ore processed at Blagodatnoye and Natalka and the local currency depreciation, partially offset by higher MET expenses and lower average grades in ore processed at Olimpiada

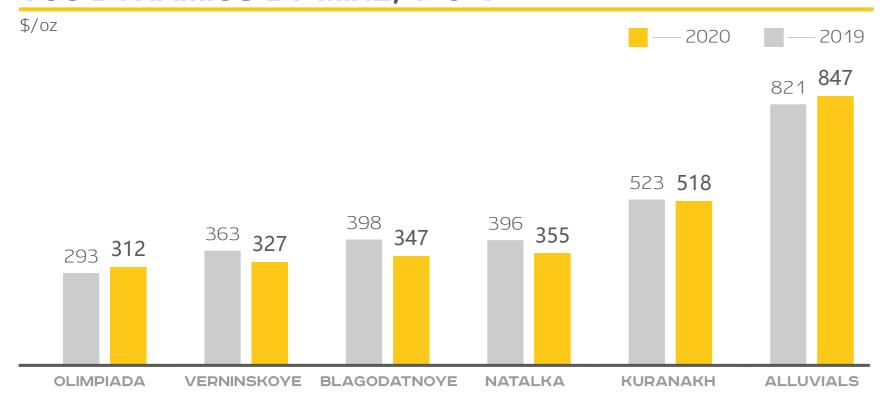
TCC DYNAMICS, Q-O-Q



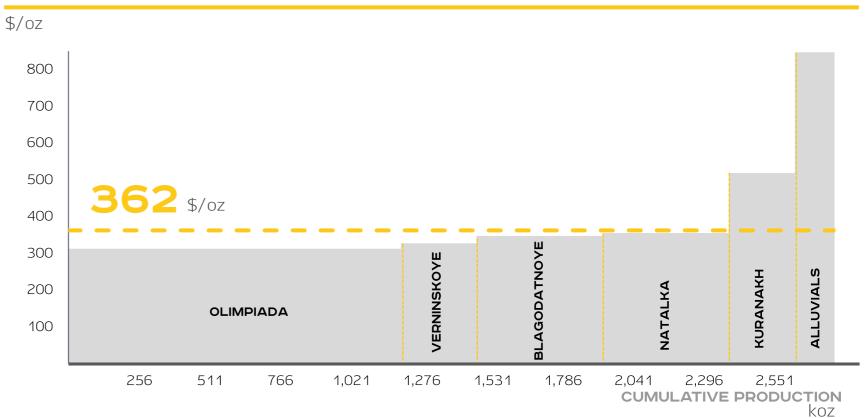


Reflecting a seasonal decrease in output at the structurally higher-cost alluvial operations and an increase in share of lower-cost flotation concentrate in total gold sold

TCC DYNAMICS BY MINE, Y-O-Y



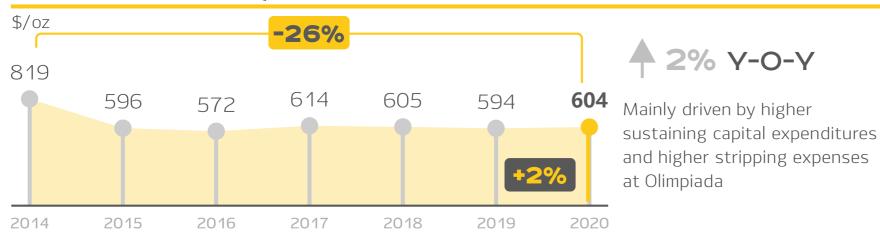
TCC CURVE IN 2020



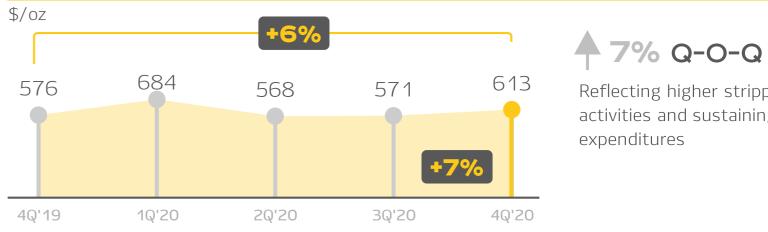
AISC PERFORMANCE



AISC DYNAMICS, Y-O-Y



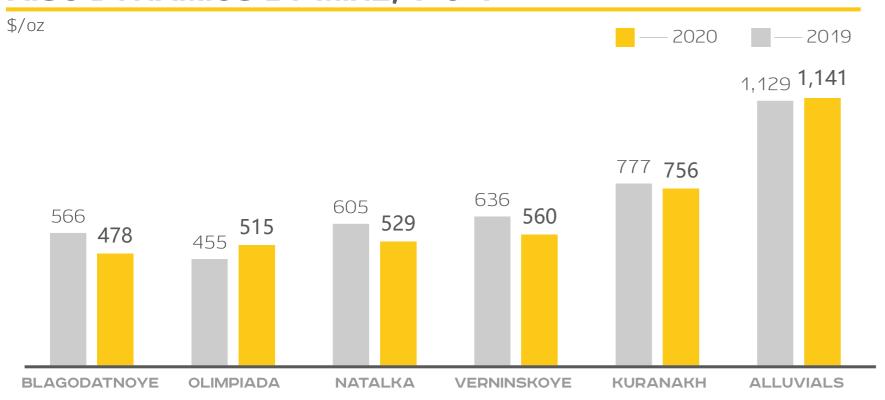
AISC DYNAMICS, Q-O-Q



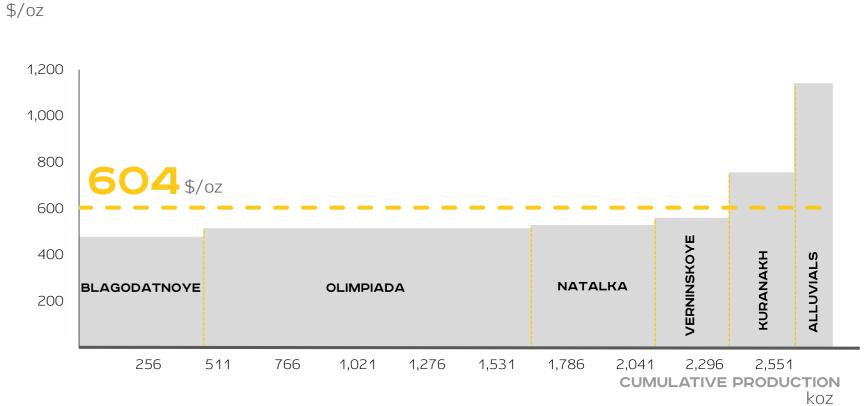
Reflecting higher stripping

activities and sustaining capital expenditures

AISC DYNAMICS BY MINE, Y-O-Y



AISC CURVE IN 2020

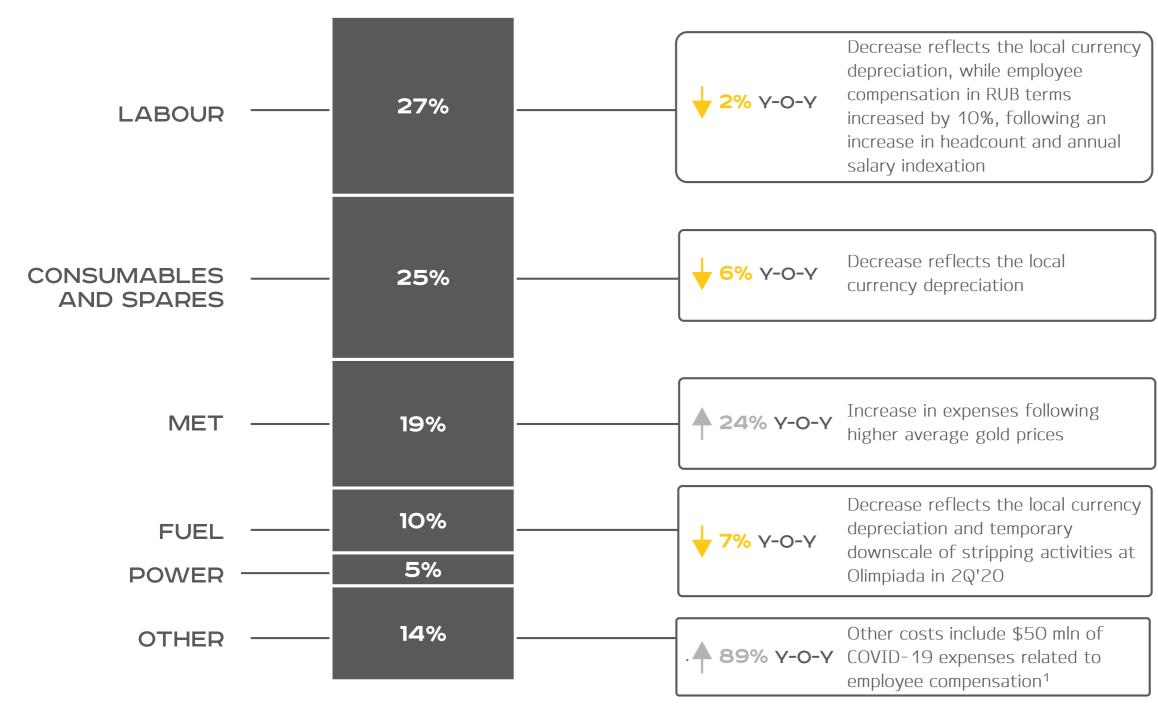


CASH OPERATING COSTS



CASH OPERATING COSTS STRUCTURE, 2020

Most of the costs are RUB-denominated



CASH OPERATING COSTS, 2020

\$mln

1,230

▲8% Y-O-Y

Reflecting COVID-19 related expenses and higher MET expenses, on the back of the increase in average gold price

CASH OPERATING COSTS, 4Q 2020

\$mln

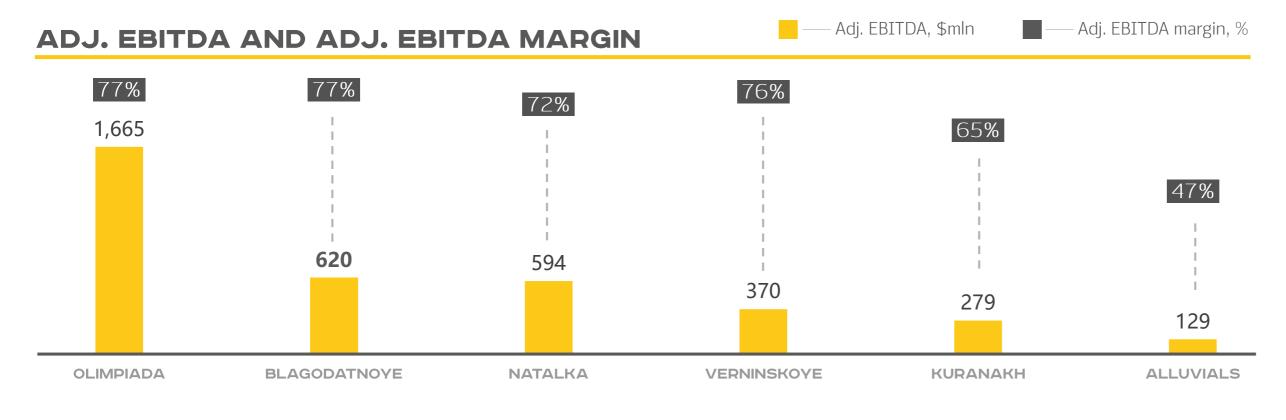
308

♦ 10% Q-0-Q

Reflecting the seasonal downscale of activities at the Alluvials operations

ADJUSTED EBITDA PERFORMANCE





EBITDA

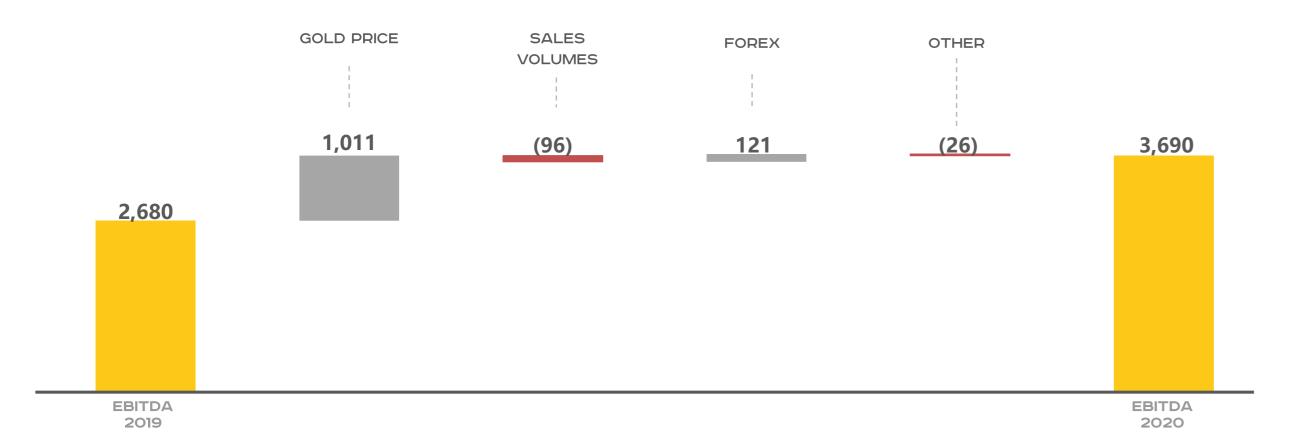
\$mln

3,690



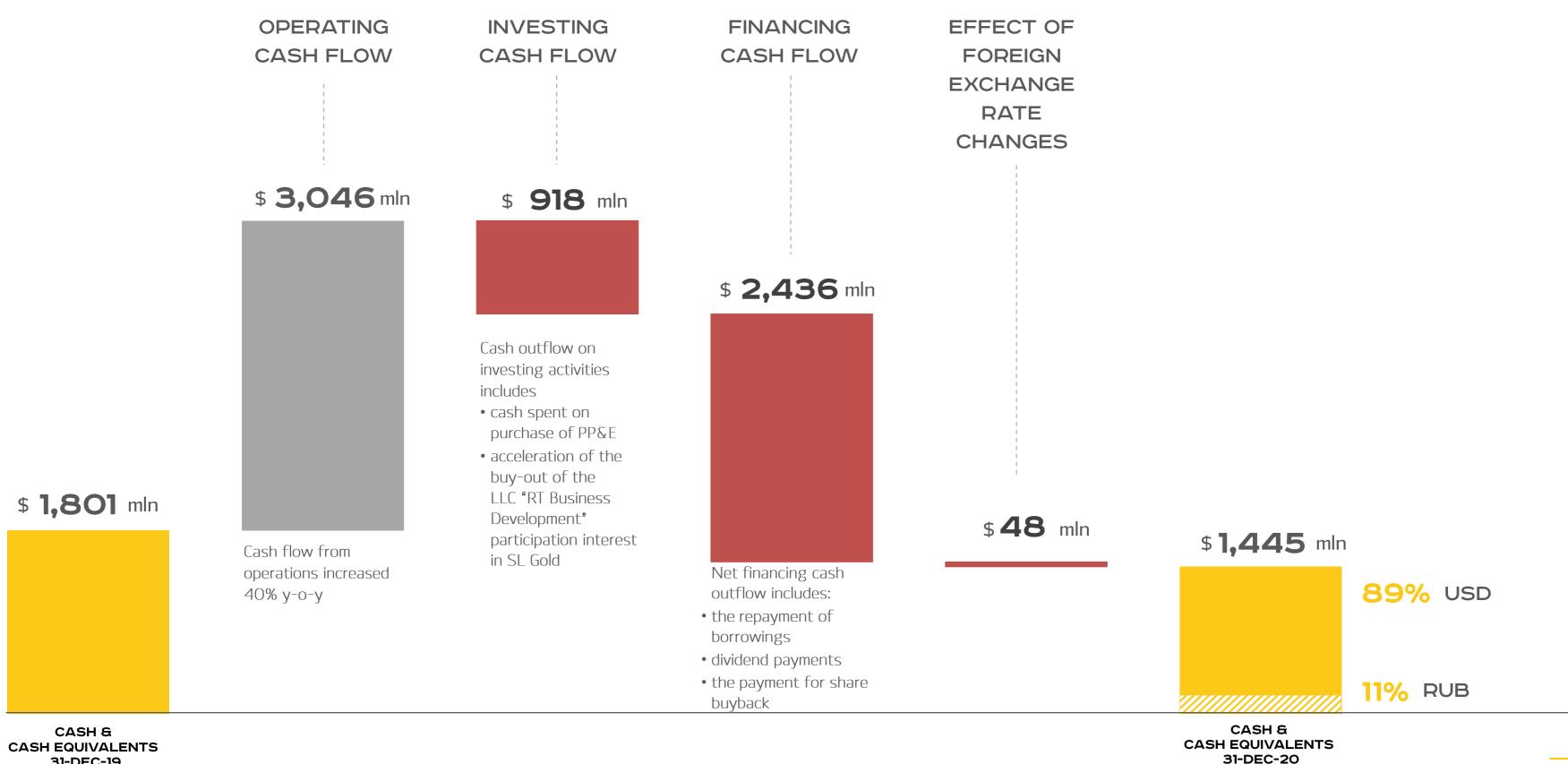
driven by higher average gold sales price in 2020, and supported by lower TCC on a per ounce basis.

ADJ. EBITDA BRIDGE, \$ MLN



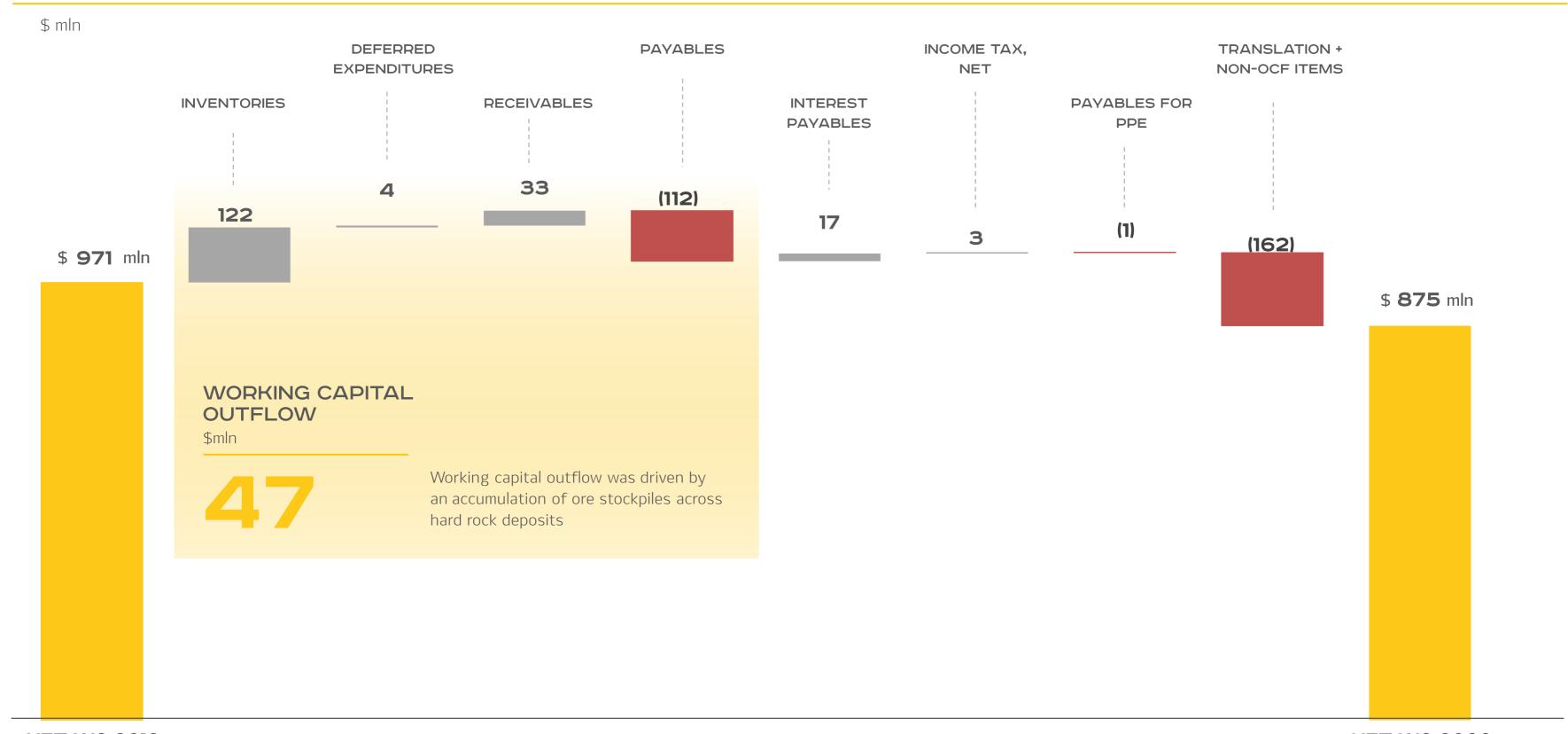
CASH FLOW DYNAMICS





NET WORKING CAPITAL DYNAMICS

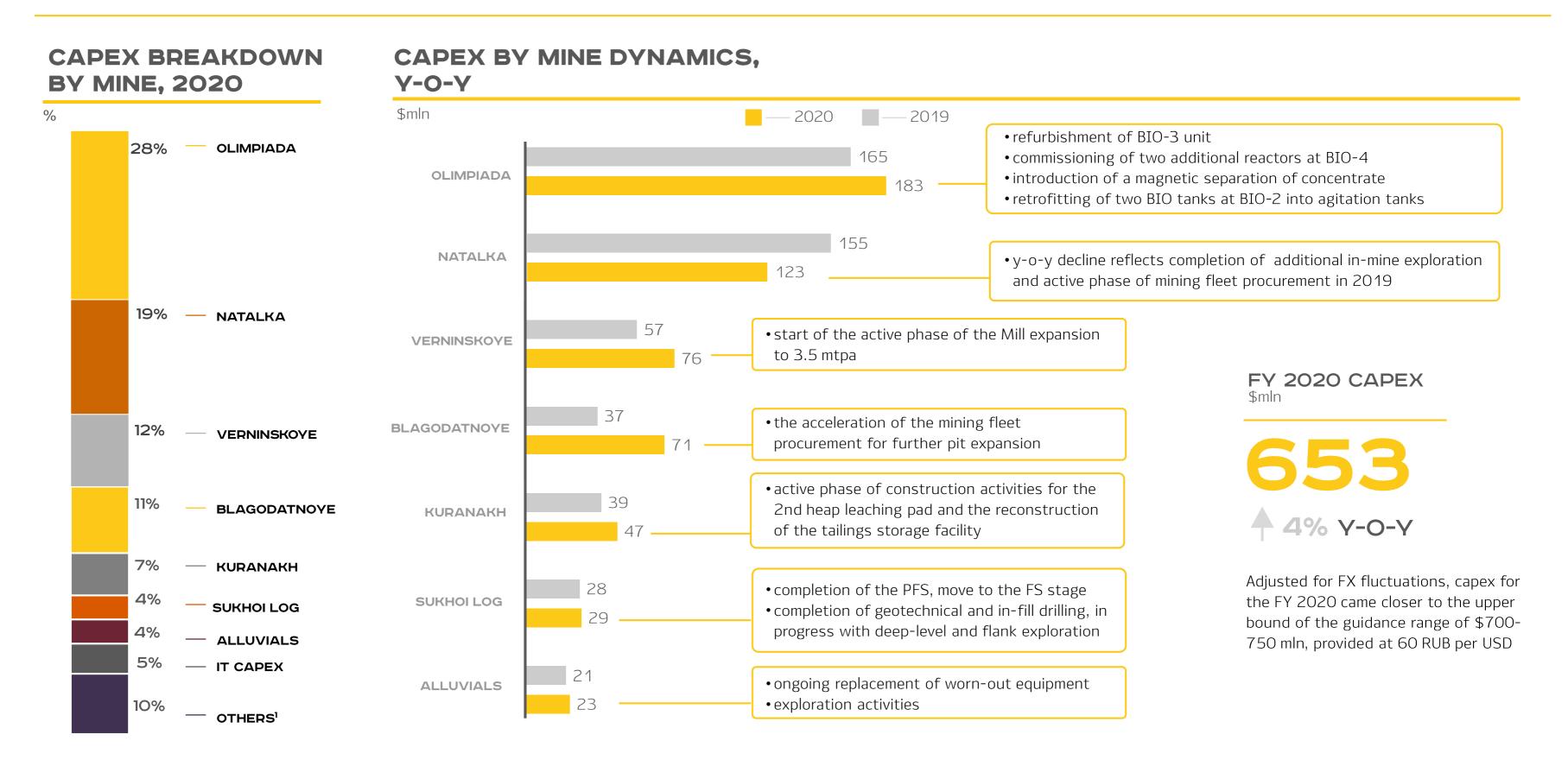




NET WC 2020

CAPEX ANALYSIS

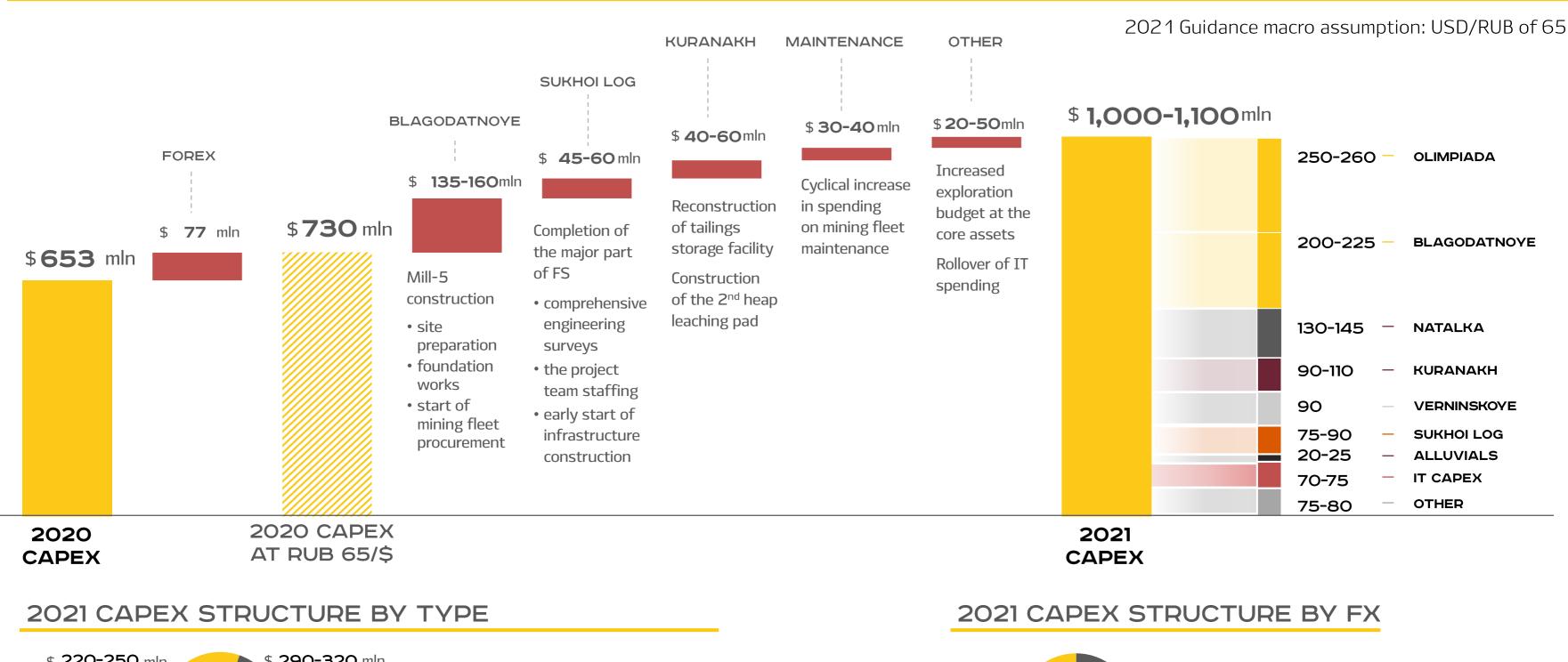


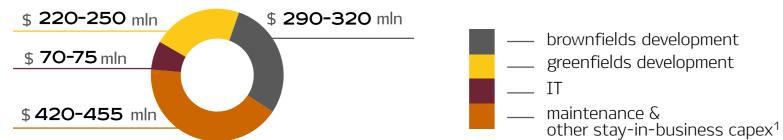


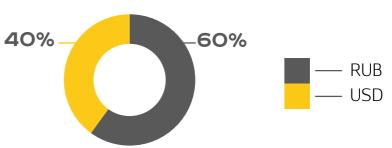
¹⁻ Reflects expenses related to exploration business unit and construction projects.

2021 CAPEX GUIDANCE











PROACTIVE DEBT BOOK MANAGEMENT



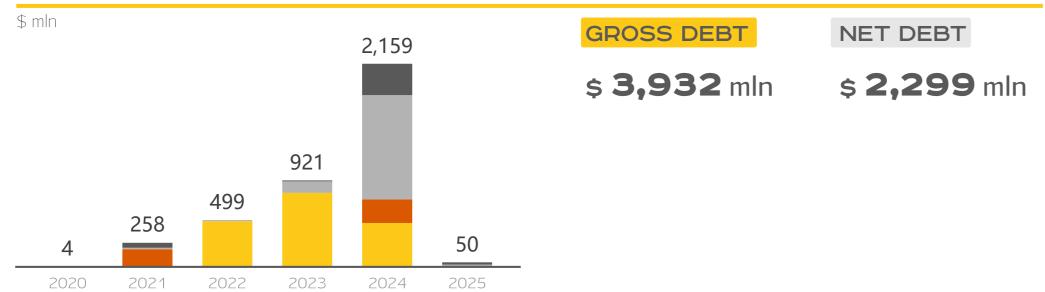


- RUB bonds

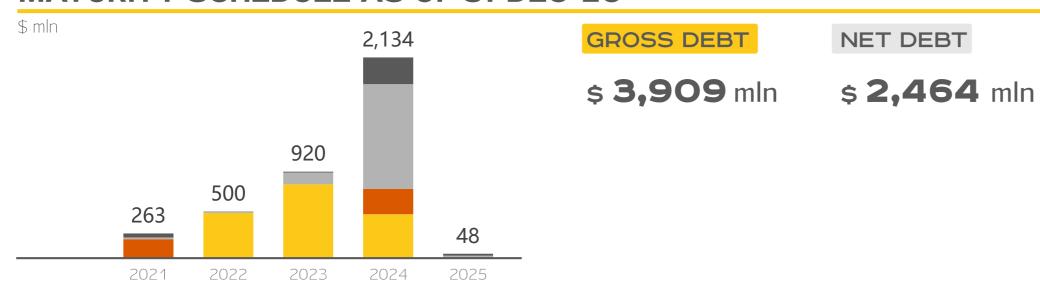
— Bank loans

— Cross currency swaps¹

MATURITY SCHEDULE AS OF 30-SEP-20



MATURITY SCHEDULE AS OF 31-DEC-20



4Q 2020 HIGHLIGHTS

- Gross debt, decreased to \$3,909 mln, compared to \$3,932 mln in the previous quarter.
- Cash position stood at \$1,445 mln (30-Sep-20: \$1,633 mln).
- Among other factors, the change in cash position reflects a dividend payout for 1H'20 in amount of ca.
 \$410 mln and a buyback programme consideration in amount of \$268 mln spent in December 2020

DEBT MANAGEMENT

• In 4Q'20, Polyus repaid \$75 mln of bank loans.

^{1 –} Payments under cross currency swaps, including interest gain and exchange of notional amount The breakdown is based on actual maturities and excludes banking commissions and deduction of convertion option component of convertible bonds and the lease liabilities recognised under IFRS 16.

MANAGING COST AND STRUCTURE

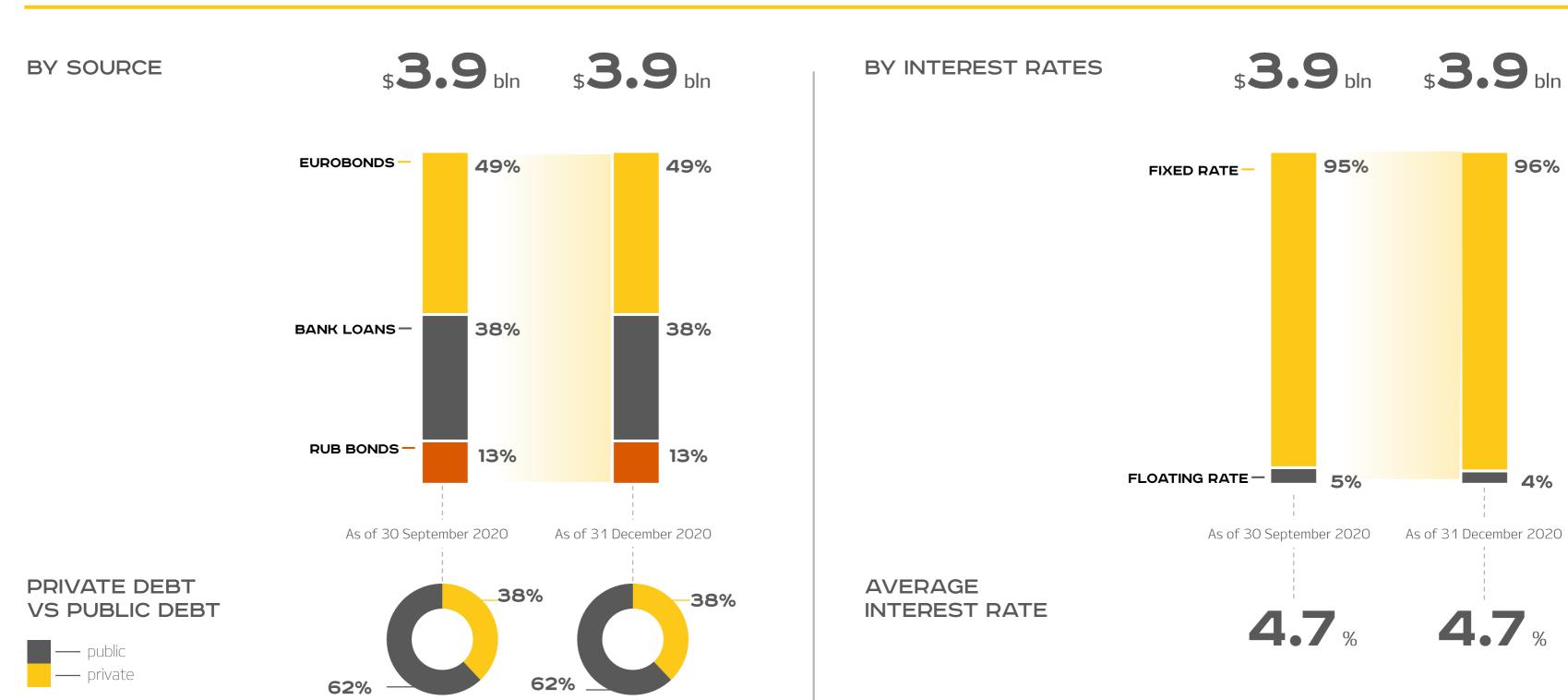


96%

4%

As of 31 December 2020

DEBT BREAKDOWN



ESG



NEWS HIGHLIGHTS

Olimpiada and Blagodatnoye, Polyus' key operating assets, switch to hydropower: now 90% of the Company's operations are powered by renewable energy

Polyus experts gave their input to the development of the Global Tailings Standard by ICMM, UNEP and RTI

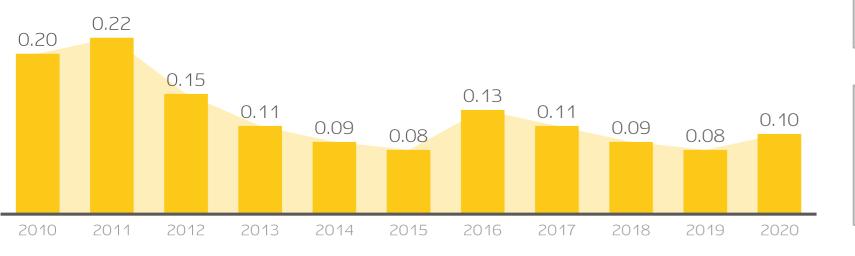
Natalka is connected to the Ust-Omchug – Omchak power transmission line which will improve stability of access to renewable energy

Polyus sponsored the re-equipment and refurbishment of two audiences of the Siberian Federal University in Krasnoyarsk and a computer classroom in the town of Ust-Omchug, Magadan Region

Safety audits of tailings storage facilities were held per schedule at Natalka, Kuranakh and Verninskoye

LTIFR DYNAMICS

Lost time injury frequency rate is calculated based on 200,000 work hours factor



RATINGS

SUSTAINALYTICS

29.0 Medium Risk

up from BBB in 2019; constituent of MSCI EM ESG Leaders Index

() SAM

54 72nd percentile, up from 63rd percentile in 2019



Climate Change:

up from D in 2019; among leaders in Russia

Water security:

MSCI 💮

up from D in 2019; among leaders in Russia

Forests:

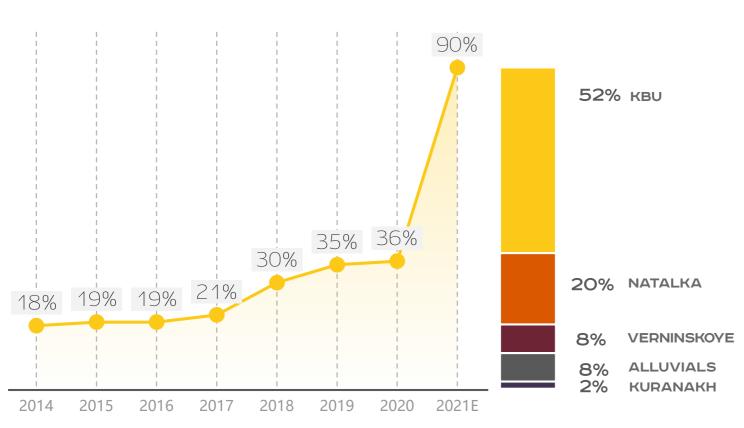
one of few Russian companies to disclose information



POLYUS' SWITCH TO HYDROPOWER



SHARE OF RENEWABLE ENERGY IN POLYUS PRODUCTION ASSETS ELECTRICITY SUPPLY



Increase in share of renewable energy follows major agreements with RusHydro and is a key part of the Company's decarbonization efforts

- 2021 supply to
 Olimpiada and
 Blagodatnoye from
 Sayano-Shushenskaya HPP
- 2020 supply to Natalka from Ust-Srednekanskaya HPP and Kolymskaya HPP



SHARE OF RENEWABLE SOURCES IN ELECTRICITY CONSUMPTION BENCHMARKING 1

